



# Solvency and Financial Condition Report 2024

MS Amlin Insurance SE



# **Cautionary Statement**

This Report includes statements with respect to future events, trends, plans, expectation or objectives relating to MS Amlin Insurance SE's ('MS AISE') future business, financial condition, results of operations, performance and strategy. Forward looking statements are not statements of historical fact and may contain the terms, "may", "will", "should", "continue", "aims", "estimates", "projects", "believes", "intends", "expects", "plans", "seeks" or "anticipates" or words which have a similar meaning. No undue reliance should be placed on such statements because, by their nature, they are subject to unknown risks and uncertainties and can be affected by other factors that could cause actual results and plans of MS AISE to differ materially from those expressed or implied in the forward looking statements (or from past results). Factors such as, but not limited to (i) general economic conditions and competitive factors, particularly in key markets, in each case on a local, regional, national and/or global basis (ii) the risk of a global economic downturn (iii) performance of financial markets (iv) levels of interest rates and currency exchange rates (v) the frequency, severity and development of insured claims events (vi) policy renewal and lapse rates (vii) changes in laws and regulations and in the policies of regulators (viii) increases in loss expenses may all have a direct bearing on the results of operations of MS AISE and on whether any targets may be achieved. Many of these factors may be more likely to occur or be more pronounced as a result of catastrophic events. MS AISE does not undertake or assume any obligation to update or revise any of these forward looking statements, whether to reflect any new information, future events or circumstances or otherwise, except as required by applicable laws and regulations.



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# **Executive Summary**

This annual Solvency and Financial Condition Report ('SFCR') for the year ended 31 December 2024 has been prepared for MS Amlin Insurance SE ('MS AISE' or the 'Company').

### **Business**

The Company is a wholly owned subsidiary of Mitsui Sumitomo Insurance Co. Limited ('MSI'). MSI's immediate and ultimate parent is MS&AD Insurance Group Holdings, Inc., one of the world's largest general insurers with an overseas network of 50 countries and regions, and which is also MS AISE's ultimate parent company. The chart presenting the group structure can be found in section A.1.

MS AISE is a leading independent provider of corporate insurance in Western Europe. MS AISE's business is organised around two operating segments, Marine and Property & Casualty ('P&C'). MS AISE underwrites business in both its domestic as well as foreign markets, with the countries of the European Union and the United Kingdom being the most important ones. The Company is domiciled in Belgium and therefore the supervisory authority is the National Bank of Belgium ('NBB').

MS AISE holds a 90% stake in Amlin Netherlands Holding B.V, which has full ownership of MS Amlin Marine NV ('MS AM'). The remaining 10% are held by MSI, MS AISE's direct parent company.

The report has as a basis of presentation Solvency II with BEGAAP and IFRS4 for comparative purposes. IFRS principles are presented as this is the basis by which the shareholder assesses the Company and by which the Management Committee and Board manage the Company.

In June 2024, the Company's shareholder, MSI, announced a strategic merger of its two continental European subsidiaries, MSIG Insurance Europe AG ('MSIG EU') and MS AISE. The merger is planned as a cross-border acquisition, with MSIG EU based in Germany, merging into MS AISE located in Belgium.

On 18 April 2025, the shareholder intends to transfer its shares in MSIG EU to MS AISE through a contribution in kind, in accordance with Belgian corporate law. This will make MSIG EU a wholly owned subsidiary of MS AISE, allowing the companies to proceed with a streamlined upstream parent-subsidiary merger. The merger is expected to take effect on 1 July 2025, subject to the necessary regulatory approvals.

Based on its review, the Management Committee recommended to the Board of Directors not to distribute any dividend on the 2024 results. The Board of Directors approved this recommendation as of 27 March 2025 and will propose in the annual General Shareholders Meeting not to pay any dividend.

The Company has not identified any events which would threaten its continuity or going concern. The Company has robust financial and operational grounds to sustain the impacts of adverse events.

### Basis of preparation

This SFCR has been prepared in line with the requirements set out in the regulations relating to Solvency II as passed by the European Union, and guidelines issued by the European Insurance and Occupational Pensions Authority ('EIOPA') and the NBB. This report is only to meet the Company's regulatory reporting requirements and should not be relied upon for any other purpose.

Financial information included in this report is based on the generally accepted financial standards IFRS1 as well as the Company's annual report and financial statements, prepared for the Company's shareholder and in accordance with Belgian accounting standards and requirements ('BEGAAP'). Unless stated otherwise, this report represents the position of the Company as at 31 December 2024 only and will not necessarily reflect all changes in the Company's operations since that date.

<sup>&</sup>lt;sup>1</sup> Note that the company relies on IFRS4 principles to steer and measure its performance.



### **Performance**

### Underwriting performance

MS AISE's gross written premium has increased in 2024 by €29.1 million, while the overall underwriting result has improved by €21.7 million compared to 2023. The improvement is mainly explained by prior year claims improvement in certain lines of business and increases in net earned premium. Partially offset by higher underwriting expenses including higher incentives and investment fees.

		2024			2023			Variance	
BEGAAP underwriting result	Total	Marine	P&C	Total	Marine	P&C	Total		
anderwriting result	€'000	€'000	€'000	€'000	€'000	€'000	€'000	%	
Gross written premium	1,246,145	315,479	930,667	1,217,029	369,752	847,278	29,116	2.4%	
Net written premium	1,048,259	298,593	749,667	1,057,790	352,380	705,410	(9,530)	(0.9%)	
Net earned premium	1,089,351	334,959	754,392	1,040,703	337,038	703,665	48,648	4.7%	
Net claims	(616,537)	(172,806)	(443,731)	(638,808)	(169,809)	(468,999)	22,271	(3.5%)	
Equalisation reserve	(26,765)	-	(26,765)	(5,465)	-	(5,465)	(21,299)	389.7%	
Incurred expenses	(432,894)	(127,409)	(305,484)	(405,003)	(136,606)	(268,397)	(27,891)	6.9%	
Underwriting result	13,156	34,744	(21,588)	(8,573)	30,623	(39,197)	21,729		

The gross written premium for the marine and transport insurance business in MS AISE decreased in 2024 over 2023, mainly driven by lower prior year written income. Result for the period is a profit of €34.7 million.

The gross written premium of P&C increased mainly due to fire and other damage to property insurance business. The property insurance portfolio has grown across Belgium, France and the United Kingdom. The main drivers are more new business and sustainable price increases compared to 2023. Further growth materialised across other product lines with healthy retention rates, rate increases and new business.

Net claims stand at €616.5 million, €22.3 million lower than 2023 (€638.8 million). This is largely driven by lower claims in respect of prior years (€3.4 million deterioration compared to €78.3 million worsening in 2023), while current year claims ratio deteriorated from 55.7% in 2023 to 57.2% in 2024 (mainly in Marine segment).

Furthermore, 2024 allocation of the BEGAAP equalisation reserve for catastrophes deteriorated the underwriting result by a further €26.8 million.

### Investment performance

MS AISE's IFRS investment result in 2024, excluding investment management fees, amounted to a profit of €70.5 million (2023: €65.7 million) which is largely driven by a high interest rate environment, resulting in high interest income from bond positions and cash liquidity funds.

The BEGAAP investment return, excluding investment management fees, amounts to a profit of €81.5 million, which is €11.0 million higher than the €70.5 million profit under IFRS. This is primarily driven by the impairment testing on financial assets, performed in accordance with BEGAAP principles, resulting in a €9.6 million release to the impairment provision in 2024. Additionally, the net unrealized investment loss under IFRS (€1.4 million) during the reporting year, is not recognized under BEGAAP.

The majority of the Company's investment assets are allocated to a segregated bond mandate managed by Aegon Asset Management UK plc. Additionally, MS AISE holds shares in an Irish domiciled UCITS investments vehicle, which is called the Toro Prism Trust (the 'Trust'). The Trust has solely investors from within the MSI Group, where the Company primarily investments into the liquidity sub-fund of the Trust.

Please refer to section A of this report for further details relating to MS AISE's business and performance during the reporting period.



### System of governance

MS AISE has a Board of Directors (the 'Board') and a Management Committee. The Board is constituted to include an appropriate balance of Executive and Non-Executive Directors. The Board has authority over the conduct of the entire affairs of the Company, while recognising that it is a wholly owned subsidiary of MSI. MS AISE therefore operates within a framework, strategy and structure set by its immediate parent. The parent is represented on the Board, but this does not impair the Board's obligation to act in the interests of all stakeholders, in particular in the interests of policyholders.

The Board has several committees, to which it delegates oversight and decision making powers in accordance with the Company's Governance Charter. MS AISE must also report to its parent on aspects of its operations in line with Group reporting requirements from time to time.

No material changes in the system of governance have taken place over the reporting period.

The Board regards the Company's system of governance overall as adequate. This is subject to continual refinement and review in line with good governance practice.

Please refer to section B of this report for further details relating to MS AISE's system of governance.

### Risk profile

MS AISE's risk profile is explained using the six categories of the Risk Management Framework in line with the business model and strategic objectives. Overall insurance risk dominates MS AISE's risk profile.

### Strategic risk

The impact of strategic developments and emerging trends are considered as part of the Own Risk and Solvency Assessment ('ORSA'). This comprehensive process incorporates horizon scanning, scenario analysis, stress testing, and sensitivity analysis to evaluate both qualitative and quantitative impacts.

Key strategic developments, which are being considered, include internal governance, internal organization, planning, resource allocation, changes in the competitive landscape (including innovations in technology and products), shifts in external economic, social, and geopolitical conditions. Each of these factors play a crucial role in shaping the risk landscape and the strategic decision-making process.

Emerging trends for triggering concrete actions include extreme weather events, climate change, diversity and inclusion, war on talent, economic inflation and progressive use of alternative intelligence ('Al').

### Insurance risk

Insurance risk is mainly driven by underwriting activities and reserving from prior underwriting years. Underwriting risk is concentrated around natural perils such as windstorm or fire, events such as terrorism, large risks (like shipyards and construction sites) and unforeseen accumulation of attritional losses. Reserving risk relates to the possible inadequacy of claims provisions. These risks are mainly managed by assuring that for every class:

- a maximum line size, exposure and monitoring programme is available; and
- by assuring adequate pricing models are in place.

No significant changes in MS AISE's insurance risk profile have been identified over the reporting period, however an increase in gross written business was noted, for which reference is made to the explanation above and section A.2 of this report.

### Market and liquidity risk

Market and liquidity risk is being managed in line with the prudent person principle which requires MS AISE to only conduct investment management activities as long as it can be reasonably demonstrated that there is an appropriate level of understanding of the underlying investment, the Company is able to monitor its investments and can justify its investments as prudent to policyholders.



Exposure to market risk is limited to the extent that investments are balanced to:

- optimise investment income whilst focusing on ensuring MS AISE maintains sufficient capital to meet solvency requirements; and
- maintain sufficient liquid funds to meet liabilities when they fall due.

### Credit risk

Credit risk is mainly driven by exposures to reinsurance counterparties and by exposures to brokers and cover holders. This risk is related to the potential deterioration in the financial condition of counterparties, which may have an impact on MS AISE's ability to meet its claims obligations and other obligations as they fall due. Credit risk is managed by having an on-boarding process for reinsurers, brokers as well as cover holders and by managing exposures as well as outstanding balances to these counterparties.

Exposure to broker and cover holder credit risk increased over the year as a consequence of growth in top-line premium during 2024. Past experience showed that there is limited default risk relating to these exposures.

### Operational risk

MS AISE operates a diverse business across several offices and jurisdictions and is expected to comply with legal, regulatory and best-practice standards. Operational risk potentially arises from a failure of critical business processes, people or systems resulting in financial losses or reputational damage. MS AISE has a risk averse attitude to operational risk. The Company does not wish to have any operational failures which may hinder trading, result in financial loss or any regulatory sanction for inadequate compliance.

The risk profile for operational risk remained largely the same during 2024. Improvements have been realised in relation to managing information security and the IT infrastructure. Further improvements will be realised in 2025 via the IT and cyber remediation programmes.

Please refer to section C of this report for further details relating to MS AISE's risk profile.

### Valuation for solvency purposes

As at 31 December 2024, the Company had excess of assets over liabilities under Solvency II of €875.4 million (2023: €814.1 million) compared to net assets under BEGAAP of €587.3 million (2023: €516.5 million) and net assets under IFRS of €844.5 million (2023: €764.3 million). The adjustments to move from BEGAAP balance sheet to IFRS and Solvency II balance sheets are set out below:

	2024	2023
	€'000	€'000
BEGAAP net asset value	587,273	516,502
Allowed items – deferred taxes and IFRS16 assets & liabilities	8,603	6,536
Reversal amortisation goodwill	29,152	26,508
Financial assets at fair value	57,391	68,141
Adjustment to IFRS technical provisions	162,100	146,569
IFRS net asset value	844,520	764,256
Disallow items – goodwill, intangible assets, prepayments and deferred acquisition costs	(134,210)	(117,006)
Solvency II technical provisions adjustment	505,774	472,183
Future premiums and claims adjustments	(305,604)	(280,748)
Deferred tax on adjustment items	(35,114)	(24,546)
Excess of assets over liabilities – Solvency II	875,366	814,139

Please refer to section D of this report for further details relating to MS AISE's valuation for solvency purposes.



### Own funds

	2024	2023
	€'000	€'000
Excess of assets over liabilities	875,366	814,139
Subordinated liabilities	2,655	2,539
Total Available own funds	878,021	816,678
Solvency Capital Requirement ('SCR')	538,496	526,195
Ratio of Eligible own funds to SCR ('Solvency Ratio')	163.1%	155.2%

MS AISE's policy is to actively manage capital in order to meet regulatory requirements and contribute to the Company's target to deliver a cross-cycle return on equity after tax in excess of 10% (2023: 10%).

As at 31 December 2024 MS AISE's Solvency Ratio was 163.1% (2023: 155.2%). This year-on-year increase is driven by the growth in Own Funds, resulting from strong performance and profits generated during the reporting year. However, this is partially offset by a higher SCR due to business growth, which has led to increased technical provisions and insurance liabilities.

The subordinated debt was issued by MS Amlin Corporate Services Limited ('MS ACS') to MS AISE. The agreement is drafted in line with Articles 72 and 73 of the Delegated Regulation (EU) 2015/35 and therefore the subordinated liabilities have been assessed for classification purposes under Solvency II as Tier 2 capital.

The below table analyses the movement in the Solvency II Ratio

	€'000	Solvency II Ratio
Total available own funds over SCR at 1 January 2024	290,482	155.2%
Change in IFRS net assets	80,264	15.3%
Change in Solvency II valuation adjustments	(19,037)	(3.6%)
Change in subordinated liabilities value	116	0.1%
Change in SCR	(12,301)	(3.9%)
Available own funds over SCR at 31 December 2024	339,525	163.1%

The change in IFRS net assets includes the impact of the IFRS profit after tax of €81.4 million for the Company.

The change in Solvency II valuation adjustments reflects those movements in sections D.1 to D.3 of this report.

The change in Solvency Capital Requirement ('SCR') as well as the Minimum Capital Requirement ('MCR') is explained in section E.2 of this report.

### Capital structure and arrangements

At 31 December 2024, the Company has own funds of €878.0 million. Per the requirements for Solvency II, this is split into tiers as follows:

	2024	2023
	€'000	€'000
Tier 1	875,366	814,139
Tier 2	2,655	2,539
Tier 3	0	0
Total Available Own Funds	878,021	816,678

Tier 1 own funds are made up of the Company's entire share capital along with its reconciliation reserve. There is no restriction on Tier 1 own funds. See section E.1 of this report for more information on this tier.



Tier 2 own funds relate to the subordinated loan the Company has received, which is classified within this tier as per Solvency II criteria.

Tier 3 relates to the net deferred tax asset position of the Company, as this is required to be classified as Tier 3. As at 31 December 2024, there is no Tier 3 capital due to deferred tax liabilities being valued higher than the deferred tax assets on the Solvency II balance sheet. See section D.1 for more information on the deferred tax valuation.

### Use of standard formula

The Company uses the standard formula rules, prescribed in the Solvency II Directive, for calculating its SCR. No simplifications have been used in the calculations. Please see section E.2 for more information on the application of the standard formula calculation. MS AISE does use an Internal Model for internal capital setting processes and in support of various strategic and tactical business initiatives (like sensitivity testing and calculating exposures), as well as supporting MS AISE's standard formula calculations.

Please refer to section E of this report for further details relating to MS AISE's own funds.



# Section A - Business and Performance



### A.1 Business

### Legal form

The name of the Company is MS Amlin Insurance SE ('MS AISE' or 'the Company'). The legal form of the undertaking is a "Societas Europaea" or "SE".

The Company is domiciled in Belgium. The address of its registered office is:

Koning Albert II Laan 37 1030 Brussels Belgium

### **Group structure**

In 2024, MS AISE was a wholly owned subsidiary of Mitsui Sumitomo Insurance Company, Limited ('MSI'), which itself is a wholly owned subsidiary of MS&AD Insurance Group Holdings, Inc. ('MS&AD'). Both MSI and MS&AD are registered in Japan.

The registered address of MSI is 9, Kanda Surugadai, Chiyoda-ku, Tokyo, Japan.

The registered address of MS&AD is Tokyo Sumitomo Twin Building (West Tower), 27-2, Shinkawa 2-chome, Chuo-ku, Tokyo, Japan.

MS&AD is the ultimate parent of MS AISE, and the consolidated accounts of MS&AD represent the largest group in which the results of the Company are consolidated.

For the reporting year 2024, MS AISE is subject to supervision by the National Bank of Belgium ('NBB') as well as its branch country regulators.

MS AISE operates in four countries, and is organised and managed through two distinct operating segments as follows:

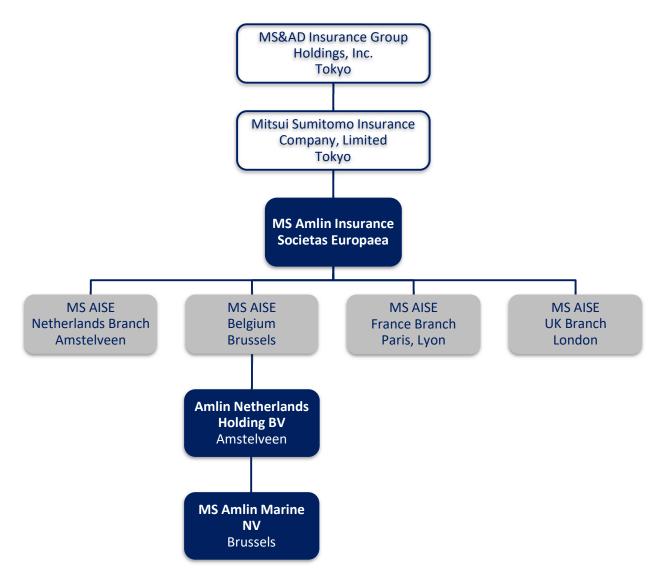
- Marine: Primarily focusing on cargo, hull, liability, fixed premium protection & indemnity and yacht
  portfolios, and other specialist areas such as specie. Operates through the MS Amlin Marine NV
  ('MS AM') cover holder, which is a subsidiary of MS AISE.
- Property & Casualty: Providing insurance coverage in three main areas property, casualty and motor – for clients in the Netherlands, Belgium, France and the United Kingdom.

The simplified structure chart below explains the relationships between MS AISE and its parent companies during the reporting period.

MS AISE holds a 90% stake in Amlin Netherlands Holding B.V, which has full ownership of MS AM. The remaining 10% are held by MSI, MS AISE's direct parent company.

This report has as a basis of presentation Solvency II with BEGAAP and IFRS4 for comparative purposes. IFRS principles are presented as this is the basis by which the shareholder assesses the Company and by which the Management Committee and Board manage the Company.





### Significant events during the period

In June 2024, the Company's shareholder, MSI, announced a strategic merger of its two continental European subsidiaries, MSIG Insurance Europe AG ('MSIG EU') and MS AISE. The merger is planned as a cross-border acquisition, with MSIG EU based in Germany, merging into MS AISE located in Belgium.

On 18 April 2025, the shareholder intends to transfer its shares in MSIG EU to MS AISE through a contribution in kind, in accordance with Belgian corporate law. This will make MSIG EU a wholly owned subsidiary of MS AISE, allowing the companies to proceed with a streamlined upstream parent-subsidiary merger. The merger is expected to take effect on 1 July 2025, subject to the necessary regulatory approvals.

No other significant events have been identified during the reporting period.

### Significant events after the reporting period

No significant events have been identified between the reporting date and the date on which this Solvency and Financial Condition Report was submitted.



### **Supervisor information**

MS AISE's supervisor is the National Bank of Belgium ('NBB'), de Berlaimontlaan 14, 1000 Brussels, Belgium.

### **External auditor information**

The Company's appointed external auditor is KPMG Bedrijfsrevisoren CVBA, Luchthaven Brussel Nationaal 1K, 1930 Zaventem, Belgium, represented by Arnaud Dellicour.



# A.2 Underwriting performance

The values in this section are consistent with the values reported in the following Quantitative Reporting Templates ('QRTs'), as included in the annex to this report,

- S.05.01 'Premiums, claims and expenses by line of business'; and
- S.04.05 'Premiums, claims and expenses by country'.

The classification principles of these QRTs are:

- Underwriting foreign exchange gains or losses are excluded;
- Claims management expenses are presented as part of incurred expenses in the QRTs.

The presentation of underwriting performance, as shown below, is in accordance with BEGAAP accounting standards. The underwriting performance for inwards reinsurance has not been presented separately in the tables below. The figures are included in the corresponding, more general, Solvency II classifications for lines of business.

2024 BEGAAP underwriting result	Motor vehicle liability and other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Other non- material lines of business	Total
	€'000	€'000	€'000	€'000	€'000	€'000
Gross written premium	260,370	315,479	307,737	236,091	126,469	1,246,145
Net written premium	249,777	298,593	249,856	208,971	41,063	1,048,259
Net earned premium	243,323	334,959	254,892	213,601	42,576	1,089,351
Net claims	(173,704)	(172,806)	(122,692)	(129,020)	(18,315)	(616,537)
Equalisation reserve	-	-	(15,572)	(11,193)	-	(26,765)
Incurred expenses	(103,234)	(127,409)	(99,820)	(87,900)	(14,531)	(432,894)
Underwriting result	(33,616)	34,744	16,809	(14,512)	9,731	13,156
Claims ratio	71.4%	51.6%	54.2%	65.6%	43.0%	59.1%
Expenses ratio	42.4%	38.0%	39.2%	41.2%	34.1%	39.7%
Combined ratio	113.8%	89.6%	93.4%	106.8%	77.1%	98.8%

2023 BEGAAP underwriting result	Motor vehicle liability and other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Other non- material lines of business	Total
	€'000	€'000	€'000	€'000	€'000	€'000
Gross written premium	228,444	369,752	295,336	227,441	96,057	1,217,029
Net written premium	219,811	352,380	245,880	205,637	34,082	1,057,790
Net earned premium	224,768	337,038	229,654	211,837	37,406	1,040,703
Net claims	(196,540)	(169,809)	(134,436)	(115,079)	(22,944)	(638,808)
Equalisation reserve	-	-	(2,899)	(2,566)	-	(5,465)
Incurred expenses	(90,743)	(136,606)	(81,993)	(84,497)	(11,164)	(405,003)
Underwriting result	(62,515)	30,623	10,326	9,695	3,297	(8,573)
Claims ratio	87.4%	50.4%	59.8%	55.5%	61.3%	61.9%
Expenses ratio	40.4%	40.5%	35.7%	39.9%	29.8%	38.9%
Combined ratio	127.8%	90.9%	95.5%	95.4%	91.2%	100.8%



#### Overview

MS AISE gross written premium increased by €29.1 million. The underwriting result improved by €21.7 million leading to a profit of €13.2 million with corresponding combined ratio of 98.8% (2023: 100.8%).

Gross written premium of €1,246.1 million grew by 2.4% or €29.1 million mainly driven by premiums related to policies with underwriting year before 2024. New business (€188.4 million) remained in line (2023: €188.5 million) while retention rate decreased to 88.2% (2023: 89.7%). Renewal rate decreased to 1.7% (2023: 2.2%).

Net earned premium of €1,089.4 million increased by €48.6 million or 4.7% with associated cost for reinsurance equating to 15.2% of gross income (2023: 12.5%).

Net claims, excluding the equalisation reserve, at €616.5 million are €22.3 million lower than 2023 (€638.8 million), or a claims ratio decrease of 2.8% from 61.9% in 2023 to 59.1% in 2024. This decrease is largely driven by €74.9 million prior years positive claims development, while current year claims ratio deteriorated from 55.7% in 2023 to 57.2% in 2024.

Furthermore, there was an additional allowance in 2024 to the BEGAAP equalisation reserve for catastrophes, resulting into an additional loss of €26.8 million.

Incurred expenses of €432.9 million are €27.9 million higher than 2023 and translates into an expense ratio of 39.7% (2023: 38.9%). The overall expense ratio increases with 0.8% as result of higher operation expenses.

### Motor vehicle liability and other motor insurance

The MS AISE motor business gross written premium increased in 2024 from €228.4 million to €260.4 million (€31.9 million or 14.0% increase), across the Netherlands, the United Kingdom and Belgium, mainly driven by higher renewal rate (increase from 3.5% to 5.2%). Retention rate decreased from 89.6% to 87.0% and new business decreased from €35.1 million prior reporting period to €29.1 million in 2024.

The underwriting result in 2024 was a €33.6 million loss compared to a €62.5 million loss in 2023. This is mainly explained by a decrease in claims ratio of 16.0 % (from 87.4% to 71.4%). Net claims of €173.7 million are €22.8 million lower than 2023 (€196.5 million). This is largely driven by lower negative prior year claims development (-€2.5 million compared to -€34.0 million in 2023) and current year claims improvement (underlying claims ratio decreased from 71.2% to 69.8%).

### Marine and transport insurance

The marine and transport insurance business in MS AISE showed a €54.3 million or 14.7% decrease in gross written premium in 2024 from €369.7 million to €315.5 million. Majority of the decrease is driven by Hull, Cargo and War. This is mainly explained by lower written income from prior years and less new business.

The underwriting profit in 2024 improved compared to 2023 (from  $\leq$ 30.6 million to  $\leq$ 34.7 million), mainly explained by a lower expense ratio of 2.5 % (from 40.5% to 38.0%). Net earned premium decreased to  $\leq$ 335.0 million which is  $\leq$ 2.0 million (or 0.6 %) lower than 2023.

Net claims of €172.8 million are €3.0 million higher than 2023 (€169.8 million), resulting in a higher claims ratio of 1.2% from 50.4% in 2023 to 51.6% in 2024. This increase is driven by current year claims deterioration (underlying claims ratio increased from 51.6 % to 54.2 %). Partially offset by positive prior year claims development (+€3.8 million compared to -€10.6 million in 2023).

### Fire and other damage to property insurance

MS AISE property business experienced gross premium growth by €12.4 million or 4.2 % in 2024, mainly driven by new business in UK, France and Belgium. The overall renewal rate for the reporting year is 1.4% (2023: 1.3%). Retention rate decreased from 91.1% to 88.5% in 2024.



The underwriting profit in 2024 improved compared to 2023 (from €10.3 million to €16.8 million), mainly explained by a decrease in claims ratio of 5.6 % (from 59.8% to 54.2%). Expense ratio increased with 3.5% from 35.7% to 39.2% mainly driven by higher operational expenses. Net earned premium in 2024 is €254.9 million, which is €25.2 million (or 11.0%) higher than 2023. Net claims of €122.7 million are €11.7 million lower than 2023. This is driven by positive prior year claims development (+€23.0 million compared to -€5.6 million in 2023). Current year claims ratio deteriorated with 0.5% (underlying claims ratio increased from 58.0% to 58.5%).

The property share of BEGAAP equalisation reserve 2024 allowance resulted into an additional loss of €15.6 million (2023: €2.9 million loss), primarily driven by strong underwriting profits in the covered risk perils.

### General liability insurance

In 2024, the casualty portfolio in MS AISE increased by 3.8% (or €8.7 million) with gross written premium of €236.1 million compared to €227.4 million in 2023. This is mainly driven by the Netherlands and France, supported by higher renewed income, new business, and a 1.6% renewal rate.

The underwriting result in 2024 is a loss of €14.5 million compared to €9.7 million profit in 2023. This is mainly explained by an increase in claims ratio of 10.1% (from 55.5% to 65.6%) and increase in expense ratio of 1.3% from 39.9% to 41.2% driven by higher operational expenses. Net claims of €129.0 million are €13.9 million higher than 2023. This is mainly driven by year claim worsening (underlying claims ratio increases from 45.0% in 2023 to 46.9%). Prior year claims deterioration remained stable (€27.7 million deterioration compared to €27.9 million deterioration in 2023).

The 2024 allowance to the BEGAAP equalisation reserve reduced the underwriting result by €11.2 million (2023: €2.6 million loss).

### Underwriting performance by material geographical area

2024 BEGAAP	Belgium	Netherlands	France	UK	Other	Total
underwriting result	€'000	€'000	€'000	€'000	€'000	€'000
Gross written premium	239,622	503,212	256,291	161,145	85,875	1,246,145
Net written premium	187,740	481,665	185,266	136,273	57,316	1,048,259
Net earned premium	214,393	488,382	193,458	130,311	62,807	1,089,351
Net claims	(129,662)	(299,993)	(103,509)	(63,960)	(19,413)	(616,537)
Equalisation reserve	(14,601)	(12,167)	82	4,816	(4,895)	(26,765)
Incurred expenses	(64,507)	(197,439)	(82,421)	(63,487)	(25,040)	(432,894)
Underwriting result	5,623	(21,217)	7,610	7,679	13,459	13,156
Claims ratio	67.3%	63.9%	53.5%	45.4%	38.7%	59.1%
Expenses ratio	30.1%	40.4%	42.6%	48.7%	39.9%	39.7%
Combined ratio	97.4%	104.3%	96.1%	94.1%	78.6%	98.8%



2023 BEGAAP	Belgium	Netherlands	France	UK	Other	Total
underwriting result	€'000	€'000	€'000	€'000	€'000	€'000
Gross written premium	257,312	519,832	250,529	122,888	66,468	1,217,029
Net written premium	194,470	507,238	197,685	105,091	53,306	1,057,790
Net earned premium	179,590	511,981	192,414	106,422	50,295	1,040,703
Net claims	(113,136)	(299,983)	(104,767)	(96,003)	(24,919)	(638,808)
Equalisation reserve	(1,140)	(3,034)	(578)	(460)	(253)	(5,465)
Incurred expenses	(66,184)	(199,781)	(73,255)	(47,974)	(17,809)	(405,003)
Underwriting result	(870)	9,182	13,815	(38,015)	7,314	(8,573)
Claims ratio	63.6%	59.2%	54.7%	90.6%	50.0%	61.9%
Expenses ratio	36.9%	39.0%	38.1%	45.1%	35.4%	38.9%
Combined ratio	100.5%	98.2%	92.8%	135.7%	85.5%	100.8%

Compared to last year, the underwriting performance of Netherlands and France has worsened by respectively €30.7 million and €5.4 million whereas Belgium and United Kingdom improved by respectively €6.2 million and €45.6 million.

### Belgium

In 2024, the income decreased by 6.9% (or  $\le$ 17.7 million) with gross written premium of  $\le$ 239.6 million compared to  $\le$ 257.3 million in 2023. The underwriting result in 2024 was a  $\le$ 5.3 million profit compared to a  $\le$ 0.9 million loss in 2023. This is mainly explained by lower operational expenses (expense ratio decreased by 6.7% compared to 2023) offset by higher claims ratio (3.7% increase).

### Netherlands

The Netherlands business of MS AISE showed a decrease in premium during 2024. Gross written premium decreased by €16.6 million or 3.2% in 2024. The underwriting result in 2023 was a €21.6 million loss compared to a €9.2 million profit in 2023. In large driven by higher claims (mainly as result of current year claims development in motor class) and higher operational expenses. Claims and expense ratio increased respectively by 4.7% and 1.5% compared to 2023.

### United Kingdom

The United Kingdom showed a €38.3 million or 31.1% increase in gross written premium from €122.9 million to €161.1 million, predominantly in Motor and Property. The underwriting result in 2024 was a €7.6 million profit compared to a €38.0 million loss in 2023, in large driven by a 45.3% lower claims ratio compared to 2023, partially offset by higher expense ratio (+3.6% following both higher acquisition costs and operational expenses). Net claims of €64.0 million are €32.0 million lower than 2023.

### France

In 2024, France income increased by 2.3% (or €5.8 million) with gross written premium of €256.3 million compared to €250.5 million in 2023. The underwriting result in 2024 was a €8.4 million profit compared to a €13.8 million profit in 2023, in large driven by 4.1% higher expense ratio (mainly due to higher acquisition costs), partially offset by 1.2% lower claims ratio. Net claims of €103.5 million are €1.3 million lower than 2023.

Movements from a geographical perspective have also been covered by the line of business commentary above.



### A.3 Investment performance

### IFRS investment performance by asset class

Below is an analysis of MS AISE's IFRS investment income by relevant asset class.

	2024	2023
	€'000	€'000
Equities	10,815	20,978
Collective Investment Undertakings	23,160	36,036
Corporate bonds	12,331	6,952
Government bonds	20,749	529
Cash and deposits	3,455	1,223
Total	70,510	65,718

During the financial year 2024, interest rates remained elevated despite central banks implementing rate cuts toward the end of the year, as inflation appeared to be under control. The high interest rate environment and a higher share of bonds in the MS AISE portfolio resulted in increased interest income from bond positions and cash liquidity funds. Although many developed economies struggled to generate meaningful economic growth, the U.S. economy remained more robust than expected in 2024, supported by consumer spending. This economic resilience contributed to strong financial markets and positive returns across most asset classes. Current projections suggest that the high interest rate environment will continue into the first half of 2025, with increased volatility fuelled by an unstable geopolitical situation.

Investments are managed on a multi-asset, multi-manager basis. Exposure to asset classes is achieved predominately through physical holdings. The majority of the Company's investment assets are allocated to a segregated bond mandate managed by Aegon Asset Management UK plc. Additionally, some assets are also held as shares in the UCITS umbrella, Toro Prism Trust (the 'Trust'), which offers sub-funds by asset class and unit classes by currency. The Trust is exclusively invested in by entities within the MSI Group. Assets may also be managed by MS Amlin Investment Management Limited ('MS AIML') directly or by outsourced managers, on a segregated, pooled or commingled basis.

Manager selection is based on a range of criteria which leads to the expectation that value will be added to the funds over the medium to long term. The managers have discretion to manage the funds on a day-to-day basis within investment guidelines or prospectuses applicable to their funds, which ensure that compliance with the investment frameworks is guaranteed. The managers' performance, compliance and risk are monitored on an ongoing basis.

### **BEGAAP** investment performance

The investment return according to IFRS principles differs significantly from the BEGAAP result.

Investments are recognised at fair value P&L under IFRS, while for BEGAAP purposes, financial assets are valued at historical cost value less impairment and allowance for bad debt. Therefore, the investment return as a result of fair value adjustments, also known as unrealised results, is not recognised in the BEGAAP financial statements.

The BEGAAP investment return, excluding investment management fees, amounts to a profit of €81.5 million, which is €11.0 million higher than IFRS. This is primarily driven by the positive outcome of impairment testing on financial assets, performed in accordance with BEGAAP principles, resulting in a €9.6 million release to the impairment provision in 2024. For further details on the valuation rules for impairment, reference is made to the BEGAAP financial statements.

Additionally, a net unrealized investment loss under IFRS (€1.4 million) during the reporting year, is not being recognized under BEGAAP.



### Investments in securitisation

The Company holds no investments in securitised assets as per 31 December 2024.



### A.4 Performance of other activities

### Other material income and expenses

MS AISE has no other material income and expenses in the statement of profit or loss not included in sections A.2 or A.3 of this report.

### Leasing arrangements

MS AISE entered into several non-cancellable rental and lease arrangements.

The rent of the office spaces are:

- In 2024, the Amstelveen office is €0.4 million annually and yearly adjusted for inflation
- The Brussels contract was amended per 1 October 2024, to include additional floor space, bringing the total rent to €0.5 million annually in 2025, with yearly adjusted for inflation. The contract will run until 31 July 2030. Additionally, a new lease contract for the Antwerp office took effect on 1 November 2024, with an annual rent of €0.05 million, ending on 31 August 2027.
- Paris and Lyon are €0.6 million annually and are yearly adjusted for inflation. The contract for office space in Paris ends on 28 February 2031 and amounts to €0.6 million annually. The lease contract of the Lyon office (€0.04 million yearly), ends on 2 April 2026.

MS AISE has no purchase options on the above mentioned office buildings.

MS AISE also leases various cars under operating lease agreements.

In total for reporting year 2024, MS AISE incurred €3.6 million for lease and rental expenses (2023: €2.9 million).

## A.5 Any other information

All material information relating to the Company's business and performance has been disclosed in subsections A.1 to A.4 above.



# Section B - System of Governance



### **B.1 General information on the system of governance**

### **B.1.1 Structure of the Board and management**

MS AISE has a Board of Directors (the 'Board') and a Management Committee. The Board is constituted to include an appropriate balance of Executive and Non-Executive directors. The Board has authority over the conduct of the entire affairs of the Company, while recognising that it is a wholly owned subsidiary of MSI. MS AISE therefore operates within a framework, strategy and structure set by its immediate parent. The parent is represented on the Board, but this does not impair the Board's obligation to act in the interests of all stakeholders, in particular in the interests of policyholders.

MS AISE reports to its parent on aspects of its operations in line with reporting requirements set by its parent from time to time.

The Board sets the strategic direction of the Company and determines the risk appetite and framework of systems and controls. The Board ensures that MS AISE's Management has the right balance of skills, experience, independence, knowledge and diversity for an evolving business. The Board achieves this by:

- A programme of Board effectiveness evaluation;
- A training and development programme for all directors and senior management;
- Continued analysis by the Remuneration and Nomination Committee of the balance of skills, experience and diversity when appointing new MS AISE directors and key staff;
- Continued focus on the development of potential employees with Board readiness specifically in mind, as well as corresponding succession planning and talent development.

The responsibilities of the individual Executive and Non-Executive directors during the reporting period are described later in this section.

The Board has several committees, to which it delegates oversight and decision-making powers in accordance with the Company's Governance Charter. These are described in more detail later in this section.

### Main roles and responsibilities of the Board and Management Committee

The Board determines the overall business strategy and risk policy; and supervises the Company's activities. The Management Committee is responsible for the specific management of the Company's activities, the enforcement of the risk management system and maintaining the organisational and operational structure. Duties and matters reserved to the Board, the Management Committee and other bodies of the Company are described in the Company's Governance Charter. This Charter is reviewed periodically by the Board to ensure that it remains appropriate.

The Board meets at least four times per year, with regular contact between Management Committee members and Non-Executive Directors throughout the year. All directors have access to the advice of the Company Secretary, and all directors, committees, and the Board itself may procure professional advice at MS AISE's expense in the furtherance of their duties.

Within the MS AISE Board of Directors the following roles existed during the reporting period:

Executive / Non-Executive Director	Role
Independent Non-Executive	Chair of the Board and Chair of the Remuneration and Nomination Committee
Independent Non-Executive	Chair of the Audit Committee
Independent Non-Executive	Chair of the Risk Committee and Investment Governance Committee



Executive / Non-Executive Director	Role
Independent Non-Executive	Chair of the Underwriting Oversight Committee
Independent Non-Executive	Independent Non-Executive Director, Speak Up Champion, Consumer Duty Champion
Non-Executives	Shareholder representatives
Executive	Chief Executive Officer
Executive	Chief Financial Officer
Executive	Chief Risk Officer

### Segregation of responsibilities within the MS AISE Board

The Governance Charter of the Company sets out how key Board level responsibilities have been allocated to the roles. The Governance and Risk Management Frameworks clearly articulate the procedures for decision making. These are documented within the respective sections of the Governance Charter for the Board and its committees. The frameworks include both corporate and regulatory requirements, such as strategic matters and Solvency II requirements. The Governance Framework also details explicit procedures for key activities such as financial reporting disclosures and contingent future management actions in the event of certain matters arising.

### Key MS AISE Board Committees are:

### Management Committee

The Management Committee of MS AISE meets at least quarterly but in practice monthly. Its membership is composed as follows:

Director / Management	Role
Executive Director / Chair	Chief Executive Officer
Executive Director	Chief Financial Officer
Executive Director	Chief Risk Officer
Committee member	Chief Underwriting Officer Marine
Committee member	Chief Underwriting Officer Property & Casualty
Committee member	Head of Claims
Committee member	Chief Operating Officer

Its remit is determined in the Governance Charter and includes operationalising the strategy, risk management, administrative and accounting procedures, internal controls and integrity policy. The Management Committee also introduces, monitors and assesses the organisational and operational structure as well as providing financial, management and prudential reporting.

### The Audit Committee

The MS AISE Audit Committee meets at least quarterly. Its membership is composed of Non-Executive Directors only. Its remit is determined in the Governance Charter and includes financial reporting and Solvency II reporting matters, as well as internal controls over Financial Reporting, internal audit, external audit and oversight over 'Speak Up'. The latter policy sets out standards to achieve a culture in which individuals feel comfortable to raise genuine concerns about wrongdoing without fear of personal repercussion.

### The Risk Committee

The MS AISE Risk Committee meets at least quarterly. Its membership is composed of Non-Executive Directors only. Its remit is determined in the Governance Charter and includes risk management and solvency capital requirements as well as issues pertaining to regulatory compliance.



### The Remuneration and Nomination Committee

The MS AISE Remuneration and Nomination Committee meets at least quarterly. Its membership is composed of the independent Non-Executive Directors and a representative of the shareholder (Non-Executive Director). The Committee is chaired by the Board Chair. Its remit is determined in the Governance Charter and it leads the process for appointments to the MS AISE Board, Management Committee, independent control functions and Solvency II identified staff. It advises the Board on the Company's remuneration policy and remuneration for Solvency II identified staff.

### The Underwriting Oversight Committee

The Underwriting Oversight Committee ('UOC') meets at least four times a year. The Committee membership is composed of independent Non-Executive Directors and a representative of the shareholder (Non-Executive Director). The remit of this Committee, as defined in the Governance Charter, is to oversee the performance, strategy, and control framework related to the Company's underwriting activities and to make recommendations as appropriate.

### The Investment Governance Committee

The Investment Governance Committee ('IGC') meets at least four time a year. Its membership is composed of independent Non-Executive Directors. Its remit is to oversee the adherence to the investment strategy, considering the investment mandate, the investment performance and related investment risks as well as regulatory requirements.

### Reporting to the MS AISE Board and its Committees

Monthly and quarterly management information reports are tabled for discussion, reviewed, and challenged at the Board and its committees' meetings, including Management Committee meetings. The reporting covers various business areas including, but not limited to, underwriting, reinsurance, claims, actuarial and reserving, finance, investments, human resources, compliance, legal, internal audit, external audit, risk, internal control and strategy. The reporting facilitates informed decision making.

### Roles and responsibilities of key functions

All staff, including key function holders, have clearly defined roles and responsibilities detailed in their job specifications. Performance appraisals take place where staff is assessed against their performance objectives and the requirements of their roles.

The table below comprises the functional areas identified by MS AISE as key functions in accordance with the Solvency II Directive, along with the individuals identified as key function holders, and their management reporting lines.

Key function	Main responsibilities	Key function holder	Reports to	MS AISE Board responsibility
Enterprise Risk Management function	Responsibility for the performance of MS AISE's ORSA. For further information on the ORSA, please refer to section B.3.2.	Chief Risk Officer	Chief Executive Officer	Chief Risk Officer
Assurance and Monitoring function	To assist MS AISE's management in meeting the control framework requirements, through assurance and monitoring reviews.	Chief Risk Officer	Chief Executive Officer	Chief Risk Officer



Key function	Main responsibilities	Key function holder	Reports to	MS AISE Board responsibility
Internal Audit function	To assist the MS AISE Board and the Management Committee to protect the assets, reputation and sustainability of the Company, through the provision of an independent appraisal of the adequacy and effectiveness of the risk management and control processes. For further information on the Internal Audit function, please refer to section B.5.	Head of Internal Audit	Non-Executive Director (Audit Committee Chair); administrative reporting line to the CEO	Chief Executive Officer
Actuarial function	To provide assurance on the actuarial function holder responsibilities. For further information on the Actuarial function, please refer to section B.6.	Chief Actuary	Chief Risk Officer	Chief Risk Officer
Compliance function	To provide an appropriate degree of assurance to the MS AISE Board that the Company is operating in a way which is compliant with relevant rules and regulations.	Chief Compliance Officer	Chief Risk Officer	Chief Risk Officer

The assurance functions are adequately resourced and are staffed by appropriately qualified, skilled and experienced individuals. The assurance functions are authorised and empowered to operate within their agreed terms of reference/charters. The Head of Internal Audit reports functionally to the Audit Committee Chair, an independent Non-Executive Director. The Head of Internal Audit has an administrative reporting line to the CEO, which includes matters such as the determination of necessary human and IT resources as well as the performance with respect to recommendations of the Board or Audit Committee.

The Chief Risk Officer, the Actuarial function and the Chief Compliance Officer report to the MS AISE Risk Committee on a quarterly basis.

Assurance reports are also made available to the Management Committee for their review and consideration but are not subject to Executive approval.

### The three lines model

The MS AISE three lines model explicitly defines the roles and responsibilities of all staff across MS AISE based on their remit and authority. The three lines model can be explained as follows:



#### Three lines model Third line First Line Second line Internal Audit **Business functions** Actuarial Function. Function maintain acting as Control Compliance, Enterprise their independence Operators, Control Risk and Assurance and Owners and Risk of both the business Monitoring functions: functions and second Owners with the -Setting the risk and line functions. primary responsibility: control framework in line - Testing - Owning, managing with board appetite and effectiveness of and remediating their regulations. internal controls risks - Providing guidance, performed in the - Designing, operating support, advice and first and second and reviewing internal challenge on effective lines. controls internal controls Performing on-going **Providing** - Undertaking thematic monitoring of internal reviews on internal independent and control design and control effectiveness and objective assurance operational regulatory compliance. on the internal effectiveness via -Reporting risk and control environment. control selfcontrol status to Reporting audit certification. management, board and findings to Audit Reporting internal relevant committees and Committee and control effectiveness, other key stakeholders management. control exceptions including regulators

MS AISE's second line team supports the first line to implement and operate their controls to take responsible business decisions. The second line team combines expertise from the Compliance, Assurance and Monitoring, Actuarial function and Enterprise Risk team.

The third line operates with complete independence from both the first and second lines to enable them to provide objective and independent assurance to the MS AISE Audit Committee and Board.

### Segregation of duties

Segregation of duties is a key control within MS AISE that supports transparent governance and culture, and promotes clear accountability for activities. It is built into the Corporate Governance Framework, Organisational Structure, Key Persons Framework Design, Risk Management Framework and Internal Control Framework.

### Information systems

Management reporting is performed through the MS AISE Management Committee and ultimately to the MS AISE Board, giving them oversight of the management information containing underwriting, finance, risk, human resources, investments, actuarial and internal control. This reporting forms part of the Company's ORSA process with information contributing to both risk management and capital related decisions.

### **Risk Management Framework**

MS AISE has a Risk Management Framework that seeks to support the fulfilment of its long term strategic objectives, whilst protecting the interests of all third parties, including its policyholders.

The framework complements the systems of governance, ensuring risk management is inherent in the day-to-day activities of the Company and in the key decisions made by the MS AISE Board and its committees.



The framework ensures that information on both qualitative and quantitative aspects of MS AISE's material risks is made available to the Board and its committees, including the Management Committee, and that decisions take account of available own funds to support the mitigation of risks.

Further details on MS AISE's key risk management activities are detailed in section B.3 of this report.

### **Internal Control Framework**

MS AISE operated a system of internal controls for the full year ended 31 December 2024. MS AISE's Internal Control Framework was adopted by MS AISE after formal approval by the MS AISE Audit Committee. The framework was developed in consultation with the Internal Audit, Compliance and Risk functions. It is based on a set of core principles (control environment, risk assessment, control activities, information, communication, monitoring and testing) and references to MS AISE's three lines model. Furthermore, it sets out roles and responsibilities for MS AISE staff of all levels as it relates to matters of internal control.

Further details on MS AISE's internal control framework are provided in section B.4 of this report.

### **Policies and Standards Framework**

MS AISE is supported by a Policies and Standards Framework that articulates the roles, responsibilities and activities that staff must fulfil in relation to these policies and standards. The Framework is supported by a Code of Conduct which is translated in French and Dutch for non-English speaking staff. Compliance with the code of conduct, along with the underlying policies and standards, is monitored, reviewed, and challenged through the respective assurance programs of the Risk, Compliance, and Internal Audit functions.

The framework also includes governing mechanisms, such as:

- Explicit ownership by named heads of functions or Executives;
- Monitoring by the Compliance function to ensure policies and standards are kept up to date;
- Escalation of breaches to relevant committees and governance forums.

### **B.1.2 Remuneration policy and practices**

### Remuneration strategy

The aim of the MS AISE Remuneration Standard is to ensure that the way MS AISE's people are rewarded is in accordance with and supportive of the Company's and its parent's vision, objectives and strategy – including the Company's risk profile and risk management practices. The MS AISE Remuneration Standard was approved by the MS AISE Board.

By achieving this, the maximum possible alignment between the interest and long term career development of employees is secured, alongside the ambitions of the Company and the creation of long term shareholder value (in accordance, at all times, with agreed levels of ambition and risk appetite).

The MS AISE Renumeration and Nomination Committee (the 'Committee'), subject to Solvency II and relevant remuneration regulatory principles, develops, implements and monitors the remuneration policy and practices designed to attract, retain and motivate employees to add value to MS AISE but prevents having to remunerate at levels which are not merited.

There is a formal and transparent procedure for developing policy on remuneration and for setting the remuneration packages of employees. The Committee also has the discretion to reduce all components of the calculated bonuses to zero if MS AISE were to make a loss over the reporting year.

MS AISE supports and adheres to regulatory and other appropriate remuneration guidelines unless there is a clear rationale to justify departure or alternative arrangements.



Without prejudice to the foregoing, reward arrangements and practices are designed, implemented and maintained by taking into account best-practice where appropriate:

- With an understanding of the external pay environment;
- With the necessary level of transparency to ensure that MS AISE's shareholder may see the link between remuneration paid to Directors and Senior Executives, and corporate performance (considering the cost of capital incurred in delivering such performance where appropriate);
- Ensuring that the financial position and financial soundness of the organisation is taken into account at the time such remuneration is paid;
- Incorporating appropriate safeguards to avoid conflicts of interest;
- Ensuring that an ethical, high-performance culture exists within MS AISE, which is aligned to MS AISE's values: and
- Rewarding staff differentially related to performance (MS AISE does not reward for failure).

MS AISE supports the principles of equal opportunities and the management of diversity in employment. Remuneration structures are fair, equitable and free from bias on grounds of gender, ethnic origin, nationality, religious beliefs, disability or any other legally protected characteristics.

### Remuneration structure

The remuneration structure for administrative, management or supervisory body employees (excluding Non-Executive Directors) reflects the potential impact on MS AISE's risk exposure arising from the actions and decisions of these categories of staff. This is achieved by having remuneration arrangements which contain the following characteristics whilst being compliant with local laws and regulations:

- The fixed component of remuneration represents a sufficiently high proportion of the total remuneration;
- The variable component of remuneration is based on a combination of MS AISE's performance and personal performance (using both financial and non-financial measures), as described by the plan rules and/or accompanying guidelines or individual participant communications. It is designed with the intent that top quartile performance is rewarded with top quartile total remuneration and the intent of paying no variable component where a minimum performance threshold is not reached. The non-financial measures referenced in the remuneration setting include the degree of employee alignment with role specific competencies, corporate values and agreed risk appetite;
- A proportion of the variable remuneration for SII identified staff is subject to deferral over a period
  of not less than three years, in accordance with the deferral target ratio and is also subject to
  appropriate malus and clawback requirements. Non-financial risk factors which might result in expost risk adjustment would include risk failings considered to be material such as adverse audit
  findings (internal and external), adverse special investigation findings, failure of internal controls,
  risk appetite breaches, regulatory considerations (including conduct risk) and certain types of
  misconduct cases;
- The calculation of the aggregate non-discretionary annual variable and non-discretionary individual awards cost is subject to suitable adjustment for factors (both financial and nonfinancial) of current and future risk;
- Termination and/or redundancy payments are linked to the performance of the individual to ensure failure is not rewarded;
- There is a prohibition from using any personal hedging strategies or remuneration and liability related insurance for remuneration arrangements.

MS AISE has pension plan arrangements but does not have any active supplementary pension plans. Early retirement terms, from MS AISE sponsored pension plans, are pre-determined in the plan rules. MS AISE does not make discretionary enhancements to these terms.



### **B.1.3 Material changes over the reporting period**

There were no material changes to the system of governance during the reporting period.

### **B.1.4 Material transactions**

There were no material transactions during 2024 to report on. However, reference is made to the intended merger during 2025 with sister entity MSIG EU, as explained in section A.5.



### **B.2** Fit and proper requirements

MS AISE seeks to ensure that the Board and Management Committee contain the appropriate balance of skills and experience to ensure that the Company can be adequately managed and controlled. MS AISE's expectations in relation to fitness and propriety are set out in the Fit & Proper Standard. The standard sets out requirements for:

- Fitness including proper professional qualifications, required knowledge and experience, and
  the required balance of skills across the management body to ensure sound and prudent
  management of the Company and the performance of an individual's role; and
- Propriety individuals should be of good repute and have integrity.

MS AISE operates procedures at the time of recruitment to ensure that individuals demonstrate appropriate levels of fitness and propriety. Precise requirements vary, depending on the role the individual is undertaking, and the location of their work, but for senior roles pre-employment checks will generally include:

- Criminal record checks;
- Credit checks;
- The taking up of employment references; and
- Obtaining proof of professional and other qualifications.

All members of the Board, Management Committee, independent control functions and material risk takers are required to follow a 'fit and proper' procedure as defined in the Belgian Solvency II Law, and the SM&CR procedure as defined by the UK regulator ('PRA') for the UK branch. Individuals employed to undertake roles which are subject to Fit & Proper requirements are not allowed to take those roles up until these are approved by the relevant regulator.

On an ongoing basis the individuals mentioned above are subject to:

- Training and development requirements based on their role and responsibilities;
- Performance management processes, including at least an annual formal performance appraisal;
- Regular reviews of remuneration practices, to ensure that incentives are appropriate;
- A duty to disclose any form of dishonest conduct or change in their fit and proper status; and
- An obligation to disclose conflicts of interest.



# B.3 Risk management system including the Own Risk and Solvency Assessment

This section provides an overview of MS AISE's risk management system including its Own Risk and Solvency Assessment ('ORSA').

### **B.3.1 Risk management system**

The risk management system is explained by elaborating on MS AISE's risk management strategy, framework and underlying processes and reporting procedures. This section concludes with a description of how the system has been integrated in the organisational structure and decision making processes.

### Risk management strategy

MS AISE has a top-down approach to risk management whereby the Board has developed a high level risk and capital management statement and mandated its adoption through the Risk Management Policy. To fulfil the needs of MS AISE's Risk Management Policy, a Risk Management Framework has been developed.

MS AISE's vision and core values provide the strategic focus for the risk management system to deliver "an effective Risk Management Framework which optimises return for the risks we take" with the objective to deliver long term value to its stakeholders (i.e. shareholders, policyholders, staff and other interested parties). This is achieved by actively seeking and accepting risks while managing the risks within acceptable bands.

MS AISE's risk management strategy has four key elements:

- Clearly defining ownership and responsibilities for identifying, assessing and managing risks across the organisation;
- Ensuring that there is a clear understanding of appetite for key risks, within the overall appetite of the parent, and that there are agreed maximum risk limits or tolerances in place;
- Establishing and maintaining a sustainable enterprise risk management process as an integral part of its business model supporting business planning and capital management; and
- Creating a risk aware culture across the organisation by informing, training and motivating staff to consider risk within their day-to-day decision making.

The implementation of the Risk Management Policy and Framework ensures the analysis of risk on an ongoing basis where assessments consider current risk exposures, as well as forward looking exposures. The analysis considers future business projections as well as emerging trends through potential scenarios and capital management requirements.

### Linkage to capital management

MS AISE's Capital Management Policy seeks to actively manage capital in alignment to the size of the Company's aggregated risk profile, taking into account of regulatory obligations, requirements to hold contingent capital to support growth and a desire to deliver the return on capital as set by the Board. As a result, the Capital Management Policy plays an integral role within the ORSA process.

Capital is a key consideration in setting business plans and strategies in order to assess whether returns are sufficient to compensate for the risks taken.

MS AISE calculates capital requirements using both the standard formula as set in Solvency II legislation and a stochastic Internal Model.

The standard formula is used for calculating and reporting Solvency II capital requirements to regulators.



The Internal Model is used within MS AISE for aggregation of the risk profile, including exposures and concentration, and calculation of internal capital requirements.

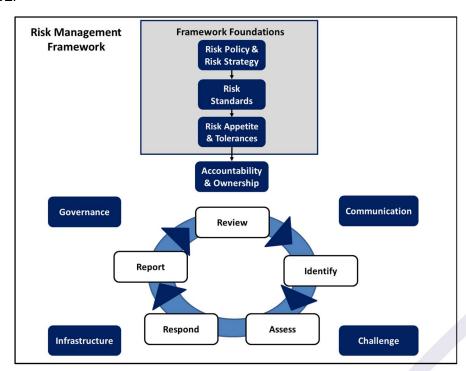
The Actuarial function oversees the process, governance and validation of the Internal Model and is responsible for ensuring the model is appropriately governed and utilised. The capital modelling team is responsible for the day-to-day management of the model including the calculation kernel, model parameterisation, economic simulator generator, catastrophe models and operational risk input.

The next table presents the use of the standard formula and Internal Model within the Company during 2024. MS AISE's capital management strategy is further explained in section E.1 of this report.

Process	MS AISE
Communicate SCR to regulator	standard formula
Internal capital requirement	standard formula, Internal Model
Decision making	standard formula, Internal Model
Risk assessment	standard formula, Internal Model

### **Risk Management Framework**

MS AISE's Risk Management Framework, as presented below, consists of a suite of standards, governance processes and procedures that put risk management into practice. It is built into the core operating model of the Company and forms part of the overall approach to internal control. It provides the infrastructure within risk governance and sets out the processes required to sustain risk management within MS AISE.



The framework and underlying processes (see paragraph on risk management process) are being managed by the Risk function. This is an independent second line function which reports directly to the Risk Committee. The function is managed by MS AISE's CRO which sits as an Executive Director in the Board of the Company. The CRO also oversees the MS AISE Compliance and Actuarial function. Within MS AISE there are dedicated resources which oversee the total framework. Additional resources in risk analytics have been added throughout the reporting year in order to strengthen areas like investment risk oversight and management.



The scope of the Risk Management Framework is entity wide and applies to all business activities, countries, functions, systems and employees. It covers day-to-day activities, acquisitions, disposals, outsourcing arrangements, joint ventures, new products and strategic projects.

The Risk Management Framework is documented in the Risk Management Policy, Risk Management Framework Overview, three lines framework and underlying standards per risk category. These documents are evaluated on an annual basis and re-submitted to the Risk Committee for approval.

### Risk categorisation

MS AISE groups the relevant risks into six key categories as specified in the table below. Accordingly, the Risk Management Framework has been designed to take account of these risk categories and seeks to ensure ownership, accountability and consistency in processes and approach where possible.

Each of these risk categories is owned by a Management Committee member with appropriate expertise and authority to manage the risk on a day-to-day basis.

Risk category / Risk owner	Definition	Scope	Paragraph in section C
Insurance risk / CEO, CUOs, CFO, Head of Claims	Risk of loss arising from the inherent uncertainties in the occurrence, amount and timing of insurance liabilities and premiums. This includes reserving risk or claims arising on business written prior to the year in question.	Underwriting, catastrophe, pricing, delegated authority, product and conduct, reserving, claims, reinsurance (excluding reinsurance credit risk)	C.1
Market risk / CFO	Risk arising from fluctuations in values of, or income from, assets, interest & currency rates and investment returns.	Investment market volatility, investment counterparty risk, currency fluctuation	C.2
Credit risk / CFO	Risk of loss if counterparty fails to perform its obligations or fails to perform in a timely fashion.	Reinsurers, brokers, cover holders, (re-)insureds, banks	C.3
Liquidity Risk / CFO	Risk arising from insufficient financial resources being available to meet liabilities as they fall due.	All assets and potential liabilities	C.4
Operational risk / CEO, COO, CFO, Head of Claims	Risk from inadequate or failed internal processes, people and systems, or from external events.	Systems, cyber, information security and technology, business interruption, outsourcing, data, people, legal and regulatory financial reporting	C.5
Strategic risk / CEO	Risk of the current and prospective impact on earnings or capital arising from adverse business decisions, improper implementation of decisions or lack of responsiveness to industry changes.	Group, political & economic, conduct, capital management, merger & acquisition	C.6

The above material risks (except for strategic risk) are all included in the calculation of MS AISE's Solvency Capital Requirement as set out in Article 101(4) of SII Directive 2009/138/EC.

The risks in scope of each of the above categories are captured in an entity specific risk register that supports assessment, monitoring and reporting of the risks. The key processes of the Risk Management Framework are discussed in more detail below. The associated exposures, concentrations, mitigating strategies and reporting procedures for each category of risk are described in more detail in section C (see reference in last column of table above).

### Risk management process

MS AISE's risk management process, as described in the Risk Framework, measures, manages and monitors risks on a continuous basis, both on an individual as well as at an aggregated level. It is an iterative process with high involvement of MS AISE's Board and functions, including underwriting management (the first line).



This risk management process can be summarised via the below activities. These are performed in cooperation with the other control functions, like the Compliance and Actuarial function, where needed.

- The Board is responsible for aligning MS AISE's strategy with its risk appetite. A Risk Appetite Statement per risk is approved by the MS AISE Board.
- Risk Appetite Statements are translated into measurable tolerances and limits. Management is
  accountable for managing levels of risk within the allocated limits. Exposure versus limits is
  reported quarterly to the MS AISE Risk Committee and Board.
- Via the Internal Model and standard formula a wide range of parameters are stressed and
  potential impact of future developments is assessed using sensitivity and scenario analysis (see
  also next section on ORSA).
- Risks are assessed periodically by the first line risk owners and challenged by the second line functions. The purpose of these activities is to identify, assess and analyse areas of risk exposure and associated mitigation.
- Effectiveness of mitigating risks is measured via the Internal Control Framework ('ICF'). The relationship between the risk management process and the ICF is explained in section B.4.
- Reporting on the Risk Management Framework, including Risk's opinion on first line's effectiveness in managing risk exposure is done by the Risk function to MS AISE's Management Committee and Risk Committee on a regular basis.

Lessons learned from the risk management process are used as input in the strategy setting process for the following year, but also for improving risk culture and awareness entity wide.

### **Decision making processes**

MS AISE's Board is responsible for making key decisions across the organisation, but delegates some of its decision making responsibilities to its committees, e.g. the Management Committee, Risk Committee and Audit Committee. The Risk function presents its opinion on risk exposure to the MS AISE Management Committee in order to provide opportunity for concluding on mitigation actions, after which the output is reviewed by the Risk Committee, with a summary of key items taken to the Board.

An important instrument which explains how the risk management function is integrated into the organisational decision making processes is the ORSA reporting process. This process is detailed in the next section.

### B.3.2 Own Risk & Solvency Assessment ('ORSA')

The ORSA is fully embedded into the overall Risk Management Framework and aligned to capital strategy and business planning related processes and decision making. The Company operates an annual cycle with numerous inputs and outputs to the process throughout the year, summarised into an annual ORSA report which is presented to MS AISE's Management Committee, Risk Committee and Board.

The Board is accountable for sustaining a robust ORSA process that informs management on business strategy in relation to risk exposure and solvency. MS AISE defines its ORSA process as:

- The entirety of its risk management processes and procedures that seek to identify, assess, monitor, manage, and report the short and long term risks of the Company and its strategy;
- The processes and activities used to determine the adequacy of own funds necessary to ensure that the overall solvency needs of the Company are met at all times;
- A process that links and articulates the development and management of the Company's risk profile and associated capital requirements.



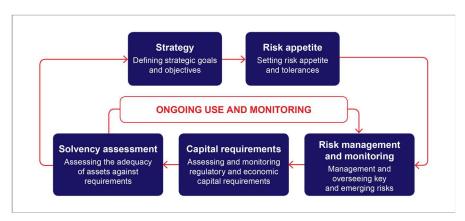
The last full iteration of the ORSA process concluded with the presentation of the annual ORSA report to the MS AISE Management Committee, Risk Committee and Board in June 2024. A copy of the report was shared with the NBB.

The Risk Committee oversees the execution of the ORSA process ensuring it is appropriate and follows the governance process. The Risk Committee ensures that:

- The ORSA is reviewed by all members of Management Committee;
- The ORSA is presented to the Risk Committee for review and comment; and
- The Board approves the ORSA, subject to the actions raised.

### **ORSA Processes**

The ORSA leverages key business processes, the Risk Appetite Framework, Risk Management, capital modelling and finance processes. The process runs in conjunction to the business planning process, allowing it to inform the development of the business plan during the annual cycle. The process covers current year business plan monitoring on a quarterly basis as well as forward looking forecasting of future years.



### **Current year monitoring**

The current year monitoring ORSA process is designed to provide MS AISE's Management Committee and Board with a clear understanding of the solvency position at a particular point in time, given the risk exposures. Current year monitoring runs from the start of the financial year to 31 December with quarterly reporting in place.

As part of current year monitoring MS AISE's business plan is assessed and challenged by the Risk function which takes into consideration risk, capital and solvency implications. The development of the business plan against these considerations is monitored during the year to ensure that the business plan and levels of risk remain within predefined risk appetites and tolerances.

The iterative current year monitoring takes account of all (net) current risk exposure that determine solvency requirements via the Internal Model and standard formula. Capital requirements are assessed versus actual own funds and consider the capital management ranges and intervention points detailed in the Capital Management Policy. The quarterly outcomes of current year monitoring are used to support decision making and are standing agenda items for the Risk Committee and Board.

### Forward looking forecasting

Forward looking forecasting seeks to identify, assess, monitor, manage and report the longer term strategic risks and forecast returns faced by the organisation. It also considers how MS AISE's solvency needs are impacted by changes in these risks. Forward looking forecasting is conducted using a selection of stress and sensitivity tests which are challenged in the Management Committee, Risk Committee and/or Board meetings. It is an annual process and summarised into the annual ORSA report. Capital requirements are calculated using both the standard formula and the Internal Model.



The process is based on a number of sub-processes operated through the year to identify, assess and manage the possible risks MS AISE may face in the next financial year and beyond. It is designed to ascertain that sufficient own funds, necessary to meet the solvency requirements, are held at all times in these future periods.

#### Ad hoc ORSA reruns

There is a framework to determine if the ORSA process needs to be executed outside of the typical schedule. Both the quarterly current year monitoring process, forward looking process and resultant reports can be run outside of these timeframes (in full or partially) if there is a significant (risk) event, or series of (risk) events that may necessitate the immediate review and re-evaluation of MS AISE's solvency position or risk profile based on changed circumstances and assumptions.

Examples of such ad hoc triggers include, and not limited to, business plan reforecasts, material underwriting catastrophes, material financial market movements/volatility or material reserve adjustments.

#### Stress, scenario and sensitivity testing framework

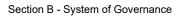
MS AISE has an established stress scenarios and sensitivity testing framework to assess its risk profile. Testing is based on the business plans and capital projections of the Company. The process seeks to challenge assumptions made and calibrations used in determining the expected business plan, as well as to evaluate the financial robustness of MS AISE in extreme circumstances. The process also challenges or improves management's preparedness for extreme events. On an ad hoc basis stress and scenario analyses are performed via the risk assessment process or via deep-dives into a specific risk. The stress and scenario analyses combine multiple risks and risk categories.

For the design of the analyses information is taken from the following sources:

- Subject matter experts view of the business model;
- Risk and control assessments and risk ranking;
- Risk event and near miss information;
- Emerging risks;
- Market knowledge; and
- Historic data and experience.

The analyses can be grouped in five categories as presented in the below table. For each type of test the impact is assessed in line with risk appetite. The impacted parameters can all be traced back to the profit or loss account, balance sheet or capital requirements.

Туре	Explanation	Process	Frequency
Realistic Disaster Scenarios ('RDS')	Monitors in force exposures to specific event scenarios at a single point in time.	Business planning, ORSA	100% annually with a quarterly update of the most material scenarios.
Sensitivity analysis	Assessment of standardised and severe change in single or multiple parameter(s) at a single point in time.	Business planning, ORSA, Internal Model validation	Multiple times on different occasions.
Stress testing	Assessment of standardised and severe change in single or multiple parameter(s) during one year.	Business planning, ORSA, Internal Model validation	Multiple times on different occasions.
Scenario analysis	Assessment of standardised and severe change in single or multiple parameter(s) during multiple years.	Business planning, ORSA, Internal Model validation	Multiple times on different occasions.





Reverse stress testing	Single or multiple parameters to stress risk of discontinuity of	ORSA, recovery plan	Annually.
	business activities.		



# **B.4 Internal Control System**

#### **B.4.1 Internal controls system**

MS AISE operated a system of internal controls for the full year ended 31 December 2024.

MS AISE's Internal Control Framework is organised around the three lines model and based on a set of core principles (control environment, risk assessment, control activities, information, communication, monitoring and testing), references to MS AISE's three lines model (as explained in section B.1.1) and sets out roles and responsibilities for MS AISE staff of all levels as it relates to matters of internal control.

MS AISE's key internal control procedures comprise company level controls, IT general controls and process level controls. These include, but are not limited to, access controls, oversight controls, segregation of duties, initiation and approval controls, monitoring and oversight controls, reporting controls, reconciliation controls, as well as other controls. The effectiveness of internal controls is assured through the operation of the MS AISE three lines model.

For the year ended 31 December 2024, MS AISE's internal controls contributed to meeting various objectives, including operational effectiveness and efficiency, reliable financial reporting, compliance with laws and regulations, and management of reputational and strategic risks. MS AISE managed its internal controls on a dedicated internal controls software solution that required control operators to perform a quarterly self-assessment of the effectiveness of their controls on the system, to upload supporting evidence to the system and to submit their self-assessment to an assigned control owner for review and approval. This process was managed by a dedicated Assurance and Monitoring team within the Risk function, which was also tasked with reporting on the results of the quarterly control self-assessment cycles to the MS AISE Risk Committee. This process was further strengthened by quality assurance reviews that were carried out by the Risk Assurance team over the control self-assessments, which was done on a sample basis ensuring a full coverage of the control population on an annual basis.

The Assurance and Monitoring team supports and challenges the first line on their management, maintenance, enhancement and remediation of key internal controls, provides internal control training to control owners and operators, and manages the quarterly internal control self-assessment process.

Other assurance providers, such as the Internal Audit, Risk and Compliance functions, contributed to the enhancement of MS AISE's Internal Control Framework through their respective assurance activities and reporting. Feedback loops between these assurance providers and the Assurance and Monitoring team are present and were operating effectively for the year ended 31 December 2024.

# **B.4.2 Compliance function**

The Compliance function operates on the basis of a Charter with a dedicated Chief Compliance Officer having responsibility for the Compliance function within MS AISE as a legal entity. The independent status of the Compliance function in MS AISE's framework is set out in the Governance Charter and the function's Charter. Compliance representatives are present at MS AISE's head office and all larger branches of the Company. If a Compliance representative is not based at an office location, this will be covered by an off-site Compliance employee. The Compliance function annually reviews the Compliance Management System.

The function's Charter sets out the Compliance function's responsibilities, reporting lines and rights to perform its duties unimpeded by management. The Charter is approved by the Risk Committee and reviewed annually. The Risk Committee approves the Compliance plan on an annual basis and enables the Compliance function to discharge their responsibilities set out in the Charter.

The Charter is supported by the Compliance strategy and describes the role of the Compliance function as being to provide assurance to the Management Committee and Board of compliance with regulatory requirements, associated laws and relevant policies. These policies are adjusted to local regulations in



the countries where MS AISE operates if necessary. The Compliance function has six key responsibilities to support its objective:

- Establish identifying stakeholders, integrity risks, determining the scope and establishing the Compliance Management System and Compliance Policy;
- Develop identifying compliance obligations and evaluating integrity risks;
- Implement planning to address integrity risks, achieve objectives and design and implement controls to protect MS AISE from identified risks, including awareness and training;
- Evaluate evaluate, monitor and report on the effectiveness of these controls;
- Improve managing compliance issues if and when they occur as well as continuous improvement;
- Maintain advise the business on compliance, rules and controls in specific cases.

The Compliance function reports quarterly to the Risk Committee on integrity risks, regulatory breaches (if any) and compliance monitoring findings. The Compliance function reports to the MS AISE Management Committee on a monthly basis. The Chief Compliance Officer has a standing invitation to the meetings of the MS AISE Board and its committees.

#### Three lines model

The Compliance function forms part of a coherent set of transversal control functions, which is set out in MS AISE's three lines model. The model is explained in section B.1.1. The model explicitly defines the roles and responsibilities of all staff across MS AISE on the basis of their remit and authority. Segregation of duties is a key control within MS AISE that supports transparent governance and culture, and promotes clear accountability for activities. It is built into the Corporate Governance Framework, Organisational Structure, Key Persons Framework Design, Risk Management Framework and Internal Control Framework. In addition, all (potential) conflicts of interest are logged and monitored in the Company's Conflict of Interest Register.

#### Integrity risk identification and management

As part of the key responsibilities, the Compliance function periodically assesses integrity risks within the Integrity Risk Framework. The Integrity Risk Framework is part of the overall enterprise Risk Management Framework and builds on the same processes, tools and governance structure. The framework aims to provide assurance to the MS AISE statutory governing body in managing integrity risks. The framework is built on the principle that integrity risks and controls are predominately owned within/by the first line. Senior management of the first line is interviewed and involved in the assessment of integrity risks through the periodic risk reviews. The findings feed into the Compliance plan. The outcome of the periodic risk reviews and the Compliance plan are reviewed and recommended for approval to the Board by the Risk Committee.

#### Compliance monitoring

Compliance monitoring is carried out in accordance with a plan approved annually by the MS AISE Risk Committee. The compliance monitoring process includes both thematic reviews and periodic data analysis, with the intention of ascertaining that:

- Processes operated by first line functions servicing MS AISE, designed to achieve compliance with Group standards and underlying regulations, would be adequate to ensure compliance if followed; and
- These processes are being followed in practice by MS AISE.

The universe of issues covered by compliance monitoring is set in the Integrity Risk Framework designed to measure MS AISE's compliance with regulatory obligations. Areas covered include:

Business integrity;



- Financial crime controls;
- Customer treatment; and
- Prudential control requirements.

#### **Compliance Policy**

The Compliance function is also responsible for the integrity related policies and standards and the code of conduct. These policies and the code of conduct are periodically reviewed by the MS AISE Management Committee and recommended for approval to the Board by the MS AISE Risk Committee. The policies and code of conduct articulate the roles, responsibilities and activities that staff must fulfil in relation to the company's integrity.

#### **Corporate Values**

MS AISE adopted the corporate values of its global parent MS&AD. These values are implemented by the senior leadership team of MS AISE:

- Customer Focus striving to provide security and satisfaction to our customers;
- Integrity being sincere, kind, and fair in our dealings with people;
- Teamwork growing together as a team by respecting one another's individuality and opinions and sharing knowledge and ideas;
- Innovation always improving the way we work while responding to stakeholders' interests;
- Professionalism providing high-quality services by constantly enhancing our skills and proficiency.

#### Compliance with Solvency II

In accordance with the Charter, the Compliance function has advised the MS AISE Board on several recommendations relating to Solvency II in 2024. These included fitness, propriety requirements for individuals, governance, outsourcing and submissions required by the Belgian Solvency II Law and other regulatory approvals.



# **B.5 Internal Audit function**

The Solvency II key function holder for Internal Audit is the MS AISE Head of Internal Audit, overseeing and managing the Internal Audit function. The Head of Internal Audit attends the MS AISE Audit Committee ('MS AISE AC') and reports inter-alia, on planned audit work, recent audits completed and any other matters as directed by the MS AISE Board and/or the MS AISE AC. An annual audit plan is prepared each year during the fourth quarter, which is approved by the MS AISE AC. The audit plan includes MS AISE's marine activities being managed via the cover holder MS AM. Audits might focus on MS AISE as a legal entity, on a specific location, or on MS ACS or MS AIML shared services where these impact MS AISE.

The Internal Audit plan is developed using a risk-based methodology, including input from senior management and the MS AISE Board and/or the MS AISE AC. Internal Audit reviews and adjusts the plan, as necessary, in response to changes in the organisation's business, strategies, risks, operations, programmes, systems, and controls. The MS AISE Head of Internal Audit communicates the impact of resource limitations and significant interim changes to the MS AISE Board and/or the MS AISE AC and other stakeholders as deemed applicable.

Internal Audit has sufficient and timely access to key management information and a right of access to all of the organisation's records, personnel, property and operations of the Company, necessary to discharge its responsibilities, with strict responsibility for safekeeping and confidentiality.

The scope of internal auditing is based on an approved audit plan and encompasses, but is not limited to, the examination and evaluation of the adequacy and effectiveness of the organisation's governance, risk management, and the internal control framework established by management, to ensure achievement of MS AISE's strategic and operational objectives. Internal Audit also examines the quality of performance in carrying out assigned responsibilities. This is achieved by:

- Effective identification, assessment and management of risk;
- Compliance with those policies, standards, procedures, laws and regulations which could have a significant impact on MS AISE's operations or reputation;
- Display of and adherence to MS AISE's values and culture;
- Safe custody of assets; and
- Effective and efficient use of resources.

#### There is specific emphasis on:

- The design and operational effectiveness of governance structures and control processes, including strategic and operational decision making information presented to the MS AISE Board.
- The setting of an adherence to risk appetite.
- The effectiveness of the second line function with regards to its monitoring and oversight responsibilities.
- The Company's culture and management of conduct risk, including:
  - Key indicators of a sound risk culture, "tone at the top", accountability, effective communication and challenge;
  - The risk of poor customer outcomes, giving rise to reputational or conduct risk;
  - High-risk key corporate events, for example significant business process changes, the introduction of new products and services, outsourcing decisions and acquisitions/divestments.

The key responsibilities of Internal Audit are to:

 Develop and maintain a risk-based audit plan that takes account of emerging risks, significant corporate events, strategic changes, regulatory themes and areas of control concerns;



- Review the plan on a continuous basis and propose additions, cancellations and deferrals to the Audit Committee for approval on a quarterly basis;
- Provide reasonable assurance as to the adequacy and effectiveness of the Internal Control Framework in operation throughout the Company by ensuring there is appropriate audit coverage across all areas;
- Report the results of internal audit activity, significant control issues identified, progress in delivering the audit plan and status of management remediation activities;
- Establish and deliver a programme of quality assurance activities to confirm that expected internal audit standards are being met and to report the results to the Audit Committee annually;
- Manage the function to ensure that audit staff have appropriate knowledge, skills, qualifications and experience to deliver the proposed plan of work;
- Provide active support to the MS AISE Board and line management in the promotion of high standards of internal control;
- Assist and advise management on the prevention of fraud and embezzlement;
- Work with the MS AISE Legal team to play a leading role in the investigation of internal fraud; and
- Support the Speak Up Committee in discharging its responsibility.

In providing assurance, Internal Audit typically offers an opinion on the effectiveness of the control framework operating within the area covered by the audit. Internal Audit may also be asked by management to perform advisory work, i.e. to assist with the design of control processes or to complete other work, including work of an investigatory nature. Such work will not be accepted if doing so significantly impairs Internal Audit's ability to deliver on its primary objectives.

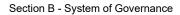
#### The MS AISE Audit Committee:

- Approves the Internal Audit Charter;
- Approves the risk-based Internal Audit plan, and any changes to the plan during the year;
- Approves the Internal Audit budget;
- Ensures the Internal Audit function conforms with the Global Internal Audit Standards;
- Approves decisions regarding the appointment and removal of the Head of Internal Audit, in consultation with MSI Internal Audit ('MSI IA');
- Evaluates the performance of the Internal Audit function on a regular basis;
- Makes appropriate inquiries of management and the Internal Audit function to determine whether there is an inappropriate scope or resource limitations.

#### The MS AISE Management Committee:

- Is responsible for establishing and maintaining organisational conditions that enable the Internal Audit function to achieve its purpose;
- Must participate in discussions with the Board, Audit Committee and Head of Internal Audit and
  provide input on expectations for the Internal Audit function that the Board and Audit Committee
  should consider when establishing the Internal Audit Mandate, which is included in the Internal
  Audit Charter;
- Must communicate with the Board, Audit Committee and Head of Internal Audit about management's expectations that should be considered for inclusion in the Internal Audit Charter; and
- Must support the Internal Audit Mandate, which is included in the Internal Audit Charter, throughout the organisation and to promote the authority granted to the Internal Audit function.

Approvals above are required annually except for the approval of the Internal Audit Charter as such approvals are only required when it is revised. Internal Audit has the right to attend and observe all or part of the MS AISE Board meetings, MS AISE Management Committee meetings and any other key





management decision making fora. The Head of Internal Audit operates at a sufficiently senior level within the organisation to provide the appropriate standing, access and authority.



# **B.6 Actuarial function**

The Actuarial function provides an independent opinion to the MS AISE Management Committee and Board on the adequacy of the Solvency II technical provisions, the reinsurance policy and the underwriting policy. Additionally, oversight of the Solvency Capital Requirement (both standard formula and Internal Model) and credit risk are included in its remit. To ensure the independent position, the Actuarial function directly reports to the MS AISE Chief Risk Officer and is not involved in first line activities.

The first line actuarial activities are delivered by the following teams:

MS AISE Reserving team: the calculation of and reporting on the IFRS/BEGAAP reserves and the Solvency II technical provisions are performed on a quarterly basis, including additional analysis like back testing. The team reports directly to the Chief Financial Officer of MS AISE. In the P&C operating segment, reserving classes are addressed and analysed by branch, whereas in the marine segment, the emphasis is placed on reserving classes across all branches. All results and reports are discussed with the key stakeholders, such as the Management Committee of the legal entity, claim handlers, underwriters and finance departments.

The Actuarial function holder reviews the activities of the reserving team and shares his view directly with the team in the reserving meetings and to the Audit Committee. Any conclusions will be summarised in the relevant Actuarial function report.

• **Central reserving team:** the central reserving team, employed by sister entity MS ACS, provides an additional layer of oversight and peer review of the reserving process for Group reporting purposes.

The Actuarial function holder uses the findings of the central team when forming an opinion on the output of the reserving team.

 Capital modelling team: the capital modelling team calculates the Solvency II standard formula SCR, handles all processes involving the Internal Model and interprets the results. The team uses the Internal Model to provide insight in specifics items like the margin setting, the business planning and determination of strategic targets for the loss ratios. This Internal Model is not approved by the regulators. The capital modelling team reports to the MS AISE CFO.

The Actuarial function holder verifies the capital calculations, and provides insight in the potential developments, risks and opportunities thereof.

• **Technical pricing team:** the technical pricing team is responsible for designing and maintaining the technical pricing models which are used by the underwriters to set the policy premiums. The technical pricing team reports to the MS AISE CUO P&C.

The Actuarial function holder reviews the sufficiency of the pricing and the use of the models by the underwriters.

The second line activities entail the following, next to the responsibilities described above:

- Review the planning and coordination of the calculation of the IFRS and BEGAAP reserves and the Solvency II technical provisions. This is done in close cooperation with the Finance reporting team, which is responsible for the delivery of all regulatory reports.
- Review the calculations, methodologies and assumptions of the IFRS and BEGAAP reserves
   (including the equalisation reserve) and technical provisions, for gross and reinsurance. Assess
   the risks and uncertainties associated with these results, and form an opinion on the quality of the
   data. Special attention is also given to the overall efficiency of the process, since this could limit
   the available time for quality control and the implementation of improvements. The Actuarial



function will make sure this review is shared before the numbers are finalised, so any conclusion can be incorporated in the submitted regulatory reports. The conclusions will also be shared in the Actuarial function report on the technical provisions, including suggested actions for further improvement of the process.

- Providing advice on the various options and the potential impact thereof in the reinsurance programme, especially when the programme is being negotiated for the next year. The base for these discussions will be incorporated in the Actuarial function report on reinsurance.
- Monitoring and reporting on the credit risk, whether it is coming from reinsurers, fronting
  business, captives or brokers. This includes approval of individual counterparties and providing
  guidance on this topic for the relevant first line teams.
- Determine the sufficiency of the premium setting, considering effects like market trends and antiselection in the portfolio. This is primarily done by reviewing the business plan, including the underwriting actions contained therein (prospective), and the reserving results and class performance (retrospective). Expert Risk Reviews are set up to provide in-depth feedback on the underwriting processes. New products are evaluated to make sure these will contribute to long term profitability, whether any specific issues are present in the risk selection, and whether the impact on capital is within limits. Options and guarantees in the (re)insurance are not underwritten by MS AISE, and therefore not a concern. Any conclusions will be shared directly with the relevant stakeholders and included in the Actuarial function report on underwriting.
- Validate the capital models, being the regulatory standard formula or the Internal Model, and
  provide advice to management which improvements should be made. This includes reviewing the
  completeness and consistency of the model, the statistical soundness, the data quality of the
  inputs, the available documentation and the quality of the expert judgments.
- Any other activities, including contributing to the ORSA report.

The second line Actuarial function has a charter/terms of reference in place, which includes the following:

- The place of the Actuarial function within the organisation, including the authority, the reporting lines and an organogram;
- How the independence of the Actuarial function is guaranteed, by direct access to the Board, a remuneration independent of the direct responsibilities, appropriate resources and information, and limiting the options to remove the function from its responsibilities:
- The scope/activities of the function, including a detailed description of the responsibilities for the reserving process, the Solvency II technical provisions, the reinsurance and technical pricing/underwriting;
- The responsibilities of the Management Committee;
- The reporting obligations (regulatory or otherwise).

The Actuarial function consists of the function holder, who is knowledgeable on the relevant actuarial techniques and the wider organisation. The function holder is assisted by two team members, who will focus on underwriting, reinsurance/credit risk and review/validation of the capital calculations. There is close cooperation with the other control functions.

The charter/terms of reference will be evaluated once per year, or when the circumstances dictate more often. The Actuarial function proposes changes hereto (if any), which must be approved by the Risk Committee.



# **B.7 Outsourcing**

# **B.7.1 Description of the outsourcing policy**

# **External outsourcing**

Outsourcing of critical or important functions and activities

The MS AISE Outsourcing Policy outlines the approach and regulatory requirements to be considered to both the third party service provider selection and the management of outsourcing agreements. The Policy applies to all new and existing outsourcing agreements.

MS AISE has outsourced the provision of certain critical or important operational functions and activities which are listed in subsection B.7.2 of this report. Material outsourcing refers to outsourcing of a 'critical or important' operational function of, or for, MS AISE. The test as to what is 'critical or important' is if any defect or failure in the outsourcing performance would materially impair the Company's:

- Continued compliance in accordance with the terms of its authorisation;
- Other obligations under its regulatory system;
- Financial performance; and
- Soundness or continuity of its services and operations.

The following functions will not be considered as critical or important for the purposes of outsourcing:

- Provision of advisory services, and other services which do not form part of the core services and activities of MS AISE, including the provision of legal advice, the training of personnel, billing services and the security of premises and personnel;
- Purchase of standardised services, including market information services and the provision of price feeds.

# Policy requirements

The policy requirements are set to undertake the outsourcing of critical or important operational functions and activities in such a way as to:

- Assure the quality of MS AISE's internal controls;
- Assure the quality, confidentiality and control of services provided to the clients;
- Enable the appropriate regulator to monitor MS AISE's compliance with all obligations under the regulatory system;
- Conduct an appropriate level of due diligence on the supplier of the services outsourced to assure the provision of the services on an ongoing basis;
- Conduct the minimum standards of due diligence for material outsourcing as defined in the Policy applicable to MS AISE;
- Record material outsourcing on a register maintained by the Procurement function;
- Ensure robust due diligence is undertaken and that there is an appropriate level of internal challenge and approval prior to the ultimate decision for the outsourcing to proceed;
- Inform the Chief Compliance Officer for guidance on regulatory communications prior to entering into a material outsourcing arrangement;
- Notify the relevant regulators of any new material outsourcing or any material changes to existing material outsourcing agreements;
- Utilise the Procurement function to support the commercial and contracting discussions prior to entering into or materially amending an outsourcing agreement;



Ensure an acceptable level of rigour and governance is maintained for the oversight, relationship
management and risk management of the outsourced service and its suppliers to ensure that the
interests and assets of MS AISE and its policyholders remain protected.

Implementation, monitoring and management of the outsourcing

MS AISE is responsible for implementing, monitoring and managing the outsourcing arrangements on an ongoing basis to ensure the quality and efficiency of the outsourced services or functions. This is assured by:

- The reporting on an agreed basis and in an agreed manner sufficient to meet the Company's responsibilities;
- A register kept of all MS AISE's material outsourcing arrangements and the supported entities for each agreement, which is provided to the Procurement function at least annually;
- The right from the compliance or internal audit teams to audit the monitoring and management processes of critical or important outsourcing providers;
- The appointment of a functional head or similar grade for each material outsourcing agreement, who retains responsibility for ensuring all regulatory responsibilities are met by the supplier;
- Agreeing the Terms of Reference for the implementation, monitoring and management of the relationship and performance of the service provider.

Expected or unexpected termination and other service interruptions

MS AISE has contingencies in place for dealing with expected or unexpected service interruptions from its outsourcing arrangements and requires service providers to have adequate contingency plans to deal with emergency situations or business disruptions. MS AISE has a Business Continuity Management Policy and Business Continuity Management Standard which is also applicable for all material outsourcing agreements.

#### Renewing outsourcing agreements

Outsourcing agreements may run for a fixed term and be renewable or may be operated on a continuous basis. MS AISE has processes in place to:

- Review the financial health, business continuity plans and exit plans of MS AISE's critical and important outsource providers;
- Review the appropriateness of written agreements (both term-based and continuous) at the point
  of renewal or, at least, not less frequently than every two years; and
- Report any issues identified or encountered appropriately to the Board.

#### Outsourcing of underwriting and claims activities

Material outsourcing parties for underwriting and claims activities are monitored and managed through the Binder Control Framework, with data exchange, audits, market scans and delegated authorities.

#### Intra-group outsourcing

#### Investments activities

As from 1 January 2023, the Company has a service agreement in place with an MSI sister entity – MS Amlin Investment Management Limited ('MS AIML') – for the provision of investment services including cash management activities, which has been tacitly renewed for 2024.

The Company has invested the majority of its investment assets (€1,136.7 million out of €1,872.7 million) into a segregated bond mandate that is managed by Aegon Asset Management UK plc. Aegon Asset Management has been authorised and is regulated by the Financial Conduct Authority and as an investment firm subject to the Markets in Financial Instruments Directive 2014/65/EU ('MiFID').



The Company has also invested €402.6 million with the Toro Prism Trust (the 'Trust'). The Trust has solely investors from within the MSI Group. The Trust has been authorised by the Central Bank of Ireland as an undertaking for collective investment in transferable securities pursuant to the European Communities - Undertakings for Collective Investment in Transferable Securities - Regulations 2011. The Trust is managed by a third-party fund management company, Carne Global Fund Managers (Ireland) Limited ('Carne'). Carne has reappointed MS AIML as the headline portfolio manager of the Trust. MS AIML has been authorised and is regulated by the Financial Conduct Authority and as an investment firm subject to the Markets in Financial Instruments Directive 2014/65/EU ('MiFID').

MS AISE also participates into a hedge fund through administrator JP Morgan Hedge Fund Services Ireland and managed by BlueBay Asset Management LLP. The market value of this fund amounts to €37.4 million. In addition to these investment activities, the Company has engaged CBRE Global Collective Investors UK Limited to manage €99.7 million of its assets respectively. This participation was divested early January 2025.

MS AISE also holds shares in a private equity fund which is being managed by LGT Capital Partners, through administrator LGT Fund Managers (Ireland) Limited. The market value of the investment amounts to €16.5 million.

The residual balance of the investment assets, presented on the Solvency II balance sheet, consists of certain derivative assets as well as the participation in Amlin Netherlands Holding BV.

#### Centralised support functions

MS Amlin Corporate Services ('MS ACS') is an MSI sister entity that provides services from its personnel to MS AISE and other MSI Group companies with appropriate skills and qualifications. MS ACS as a legal entity does not provide any professional or regulated services itself.

The individuals employed by MS ACS provide services to MS AISE under the direction and supervision of the MS AISE Management Committee and Board either directly or through the centralised service functions by MS ACS, and these individuals are accountable to the entities. MS ACS has contracted with MS AISE to deliver suitably qualified personnel, and the service levels to be delivered by the personnel supplied are agreed on a case-by-case basis as appropriate. During 2024, the quality of the services delivered was monitored both at MS ACS level as well as at MS AISE level through the MS AISE Operations Committee and performance information provided to the MS AISE Board and Management Committee. The SLAs are accompanied by a Master Services Agreement (intra-group), that provides the overall contractual framework for the outsourcing relationship.

The service agreement between MS AISE and the shared service centre MS ACS is underpinned by the service catalogues that have been reviewed and agreed between MS AISE and MS ACS for 2024. These catalogues include KPIs and reporting requirements. The cost allocation for 2024 from MS AIML to MS AISE was agreed as part of the business planning process.

#### B.7.2 Outsourced key functions or activities and their local jurisdiction

MS AISE is currently utilising several service providers for the outsourcing of certain critical or important operational functions or activities on its behalf. Details of the outsourced key functions, activities and the jurisdiction are provided below:

Description of outsourced key functions or activities	Jurisdiction
External outsourcing	
Delegated underwriting activity for certain products in all business lines	Belgium, the Netherlands, France, United Kingdom
Global real estate investment manager	United Kingdom
Hedge fund investment manager	United Kingdom
Corporate bond investment manager	United Kingdom





United Kingdom

Private equity fund manager Ireland

End-to-end claims outsource for motor and fire insurance Belgium, United Kingdom

IT infrastructure provider for hosting managed network, workplace and service United Kingdom desk services

Catastrophe modelling analytical services United Kingdom

Internal outsourcing

MS Amlin Marine service provider acting as delegated underwriting and claims Belgium

authority for marine products

MS AIML as headline investment portfolio manager

United Kingdom

MS ACS providing personnel, IT and infrastructure services

United Kingdom

MS ACS providing information security and risk management operations

services



# **B.8** Any other information

All material information relating to the Company's systems of governance has been disclosed in subsections B.1 to B.7 above.



# Section C - Risk Profile



Section C presents MS AISE's risk profile in accordance with MS AISE's Risk Management Framework which identifies the following risk categories: insurance, market, credit, liquidity, operational and strategic. For each risk category there is an individual section which explains:

- Risk definition and appetite statements;
- Material risk concentrations;
- Risk exposure (including off-balance sheet positions);
- Measures used to assess these risks;
- Outcomes of stress, scenario and sensitivity testing; and
- Risk mitigation techniques used (including a description of monitoring activities).

The description includes exposures at year-end as well as developments in exposure during the year. The tables and diagrams contain MS AISE specific data unless otherwise stated. Besides the risk categories in MS AISE's Risk Management Framework, no other risk categories have been identified. Strategic risk is explained in the other risk section.

#### Risk appetite statements

Risk appetite statements in the document follow a standard categorisation as set out below:

- Risk seeking (grow) These are risks where the Company will seek to increase exposure in the
  pursuit of fulfilling strategic objectives, knowing there are rewards associated with taking on the
  risk;
- Risk seeking (maintain) These are risks the Company will continue to seek as part of the business strategy, maintaining a level of risk relatively consistent with current exposures;
- Risk neutral These are risks the Company will accept with caution, as by-products of pursuing
  risk, knowing there may be some negative impact necessary in the pursuit of strategic objectives.
  There is no desire for unnecessary additional exposure and strong control is expected to manage
  exposure within acceptable limits;
- Risk averse These are risks the Company has no desire to accept on the basis they should be wholly manageable and have no material contribution to the fulfilment of strategic objectives.

Methods and assumptions used for measuring exposures and concentrations, and sensitivity analyses are applicable to multiple risk categories. Therefore, this introduction presents the methods and assumptions used. The actual exposures and concentrations, and outcomes of sensitivity analyses are presented in subsections per risk category.

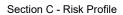
#### Exposures and concentrations

As referred to in section B.3, in addition to the standard formula, MS AISE measures the Company's exposures and concentrations through the use of a stochastic Internal Model. The outcome of the Internal Model is an internal capital measure per risk category and an overall capital measure. The Internal Model aggregates exposures considering the reduction impact of the associated mitigation strategies. Modelled exposures are monitored quarterly and reported to MS AISE's Risk Committee where management actions are concluded if necessary. The presented exposures and concentrations in this section are based on the Internal Model. Furthermore, deterministic in force exposure figures are used in addition to modelled recoveries output from the Internal Model and presented in this document where applicable.

#### Risk mitigation

For each category of risk there are mitigation techniques in place as presented in the subsections. These techniques are unique for every category but do follow a standardised pattern. For each category at least the following measures are in place:

- Policies, procedures and standards;
- Tolerance, limit setting and performance monitoring;





- Stochastic modelling;
- Scenario analysis; and an
- Internal Control Framework.



# C.1 Insurance risk

MS AISE defines insurance risk as the risk of loss arising from the inherent uncertainties in the occurrence, amount and timing of insurance liabilities and premiums. This includes reserving risk or claims arising on business written prior to the year in question. The scope of insurance risk includes underwriting, catastrophe, reserving, claims and the mitigation effect of reinsurance (excluding reinsurance credit risk).

#### C.1.1 Risk definition and appetite

Insurance risk consists of two core components, namely underwriting risk and reserving risk.

#### **Underwriting risk**

Underwriting risk refers to both expected and unexpected financial losses, including unexpected attritional and large losses. These losses may arise from inadequate pricing, terms and conditions, an unforeseen frequency of claims, as well as major catastrophic events, whether natural (such as earthquakes or hurricanes) or man-made (such as terrorist threats).

MS AISE has a positive, risk seeking appetite towards underwriting risk and actively seeks to balance the Company's underwriting exposures by writing a diverse risk portfolio which is made up of several business classes. There is an inherent risk of insurance losses associated with these exposures. The appetite for underwriting risk is governed by the amount of business that meets the pricing requirements and fits the Company's overall strategy for profitable growth but also by the risk bearing capacity determined by the capital base and outwards reinsurance arrangements.

## Reserving risk

Reserving risk relates to the possible inadequacy of claims provisions. Specifically, it relates to the uncertainty that reserves (technical provisions under Solvency II) are adequately accounted for, taking account of fluctuations in claim settlements.

MS AISE has adopted a risk neutral approach to reserving risk, which is a consequence of underwriting a business portfolio where claims may develop after the policy period has elapsed. MS AISE's appetite is governed by a policy which ensures that reserves are carried above the actuarial best estimate of future outcomes by adding a risk management margin under IFRS and BEGAAP principles. Classes of business which have a higher level of uncertainty of potential development will naturally carry a higher level of reserve provision. MS AISE does not discount reserves to take account of the investment return generated by premium or reserves held for future claims payments. Furthermore, the Company takes consideration of likely cash flow requirements when investing carried reserves to reduce asset-liability miss matching.

# C.1.2 Underwriting risk

# Concentration and exposure

MS AISE has a portfolio of property, casualty, motor and marine insurance that has exposure to nonelemental perils such as industrial accidents as well as weather and earthquake exposures. Primary underwriting risk concentration is derived from:

- Natural perils such as windstorm, flood, fire and earthquake;
- Large loss man-made events such as terrorism, industrial accidents (e.g. oil spills), etc.;
- Large risks such as shipyards and construction; and
- Correlated liability coverage such as professional liability for medical practice.



The liability class shows the highest underwriting risk, driven by the uncertain nature of the occurrence and severity of the underlying claims over a large class of commercial use-cases. Also the property classes exhibit a significant risk, driven by substantial risk exposure due to its larger line sizes and susceptibility to catastrophic events. Both liability and property classes are also subject to inflationary risks.

#### Scenario, stress and sensitivity testing

Specific sensitivity analyses performed for underwriting risk are, on the one hand, Realistic Disaster Scenarios ('RDS') and, on the other hand, stress and sensitivity testing.

The results of the RDS and stress tests are compared with MS AISE's risk appetite and operating capital target as outlined in MS AISE's Capital Management Policy. On a continuous basis MS AISE's capital position is monitored and compared to predefined thresholds triggering required management responses.

#### Realistic Disaster Scenarios ('RDS')

The table below presents the results from the RDS analysis with the largest exposures as of 1 January 2024 and 2025. Data is presented including reinsurance recoveries and reinstatement premiums (net losses). Exposures as per 1 January are used to reflect positions against the reinsurance programme for the coming year.

Event	Jan 2025 €'000	Event	Jan 2024 €'000
EU Windstorm – UK Europe	42,272	EU Windstorm – UK Europe	40,443
EU Windstorm – France, Belgium, Netherlands	40,635	EU Windstorm – France, Belgium, Netherlands	39,960
EU Windstorm – Bordeaux Munich	36,406	EU Windstorm – Bordeaux Munich	34,690
US Windstorm - North East Two Events	14,688	US Windstorm - North East Two Events	10,951

The table above shows an approximate standalone impact from various events on profitability. Increases to the net exposures are mainly explained by changes to the reinsurance structure and overall business growth resulting in higher gross exposures.

It should be noted that the RDS analysis does not consider the potential for any additional reserve releases or other management actions that may be applied in the ordinary course of business leading up to or following an event.

#### Stress testing and sensitivity analysis

The below scenarios were designed to test the financial resilience of the 2025 business plan under stressed underwriting assumptions.

	Impact on available capital	Impact on SCR	Impact on Solvency Ratio
Nr. Sensitivity test	€'000	€'000	%
Base solvency position per 31 December 2024	878,021	538,496	163.1%
1 5% less gross premium received during 2025 compared to plan - fixed expenses & reserves	(37,619)	(14,553)	(2.7%)
2 5% more ceded reinsurance premium during 2025, across all classes, compared to plan	(6,603)	(2,163)	(0.6%)
3 Two European windstorms in 2025 with an expected occurrence of one-in-ten years	(23,758)	10,128	(7.3%)
4 One European windstorm in 2025 with an expected occurrence of one-in-two-hundred years	(32,070)	13,671	(9.8%)
5 Two European windstorms in 2025 with an expected occurrence of one-in-hundred years	(35,612)	15,181	(10.9%)

Several tests have been selected to evaluate the underwriting assumptions underlying the 2025 business plan, focusing on premium income and the impact of the European windstorm scenario, which is the natural catastrophe with highest impact on the underwriting portfolio. The tests aim to assess the resilience of the Company's capital coverage.



The catastrophe scenario related to two European windstorms, with an expected occurrence of every hundred years, results in a Solvency ratio of 152.1%, above the 140% risk appetite lower limit. The scenario mainly affects the own funds through additional underwriting losses and higher SCR following additional best estimate claims reserves.

All stress test scenarios generate a solvency ratio exceeding 140%, providing assurance that the underwriting strategy aligns with the company's risk appetite regarding Solvency II solvency ratio.

#### Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3.1, this section discloses management and mitigation techniques in relation to underwriting risk. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

- Strategy and business planning As part of business planning, the underwriting strategy is
  elaborated into plans for the coming year. In these annual plans resources are directed to those
  businesses which create the most desirable expected loss costs and ultimate loss ratios during the
  underwriting year. The goal is to realise profitable growth;
- *Policies, procedures and standards* The Underwriting Policy and Philosophy, as owned by the first line, assure consistency across underwriting and related control activities;
- Tolerance, limit setting and performance monitoring The underwriting strategy is aligned to a risk
  appetite and tolerances. For every insured class there is a maximum line size, exposure, and
  monitoring process (using stochastic modelling). Furthermore, there are underwriting authority
  limits and guidelines for individual underwriters in place;
- Reinsurance A key instrument for risk mitigation of insurance risk is the use of reinsurance facilities;
- Technical pricing and modelling Technical pricing takes account of hazards so premiums are
  adequate. Furthermore, stochastic modelling is used to estimate exposures to assure sufficiency of
  the best estimate and for price setting;
- Underwriting control framework A technical underwriting review process complements the standard underwriting controls in place to ensure adherence and discipline to the procedures and standards across all branches.

### C.1.3 Reserving risk

#### **Concentration and exposure**

Reserving risk concentrations are the accumulation of assumed claims and the uncertainty associated with the ultimate size of the claims, given the extended duration it can take for some claims to mature. As a result of its long tail nature, MS AISE's portfolio of casualty classes dominates the reserving risk profile.

MS AISE operates an actuarial led reserving process to estimate the reserves on a best estimate basis. Reserving risk exposures and concentrations are identified through the use of the Internal Model. Exposures are modelled using volatility around the amount of reported best estimates. The following table presents MS AISE's five largest reserving exposures as per year-end 2023 and 2024.

2024 Class	2023 Class
1 NL Fleet – Liability Binder	1 NL Liability – General Third Party Liability
2 NL Liability – General Third Party Liability	2 NL Fleet – Liability Binder
3 FR Property - Non-Binder	3 Marine – Cargo
4 BE Liability - Non-Medical	4 FR Property - Non-Binder
5 BELiability - Medical	5 Marine – FPPI Shipowners

Primary classes driving exposure is liability insurance, particularly in the fleet and general liability classes. This is mainly due to the prolonged duration required to settle claims. Inflation was an important driver for reserve adjustments in the casualty classes.



#### Scenario, stress and sensitivity testing

For reserving risk, following selection of tests has been made from the tests completed:

	Impact on available capital	Impact on SCR	Impact on Solvency Ratio
Nr. Sensitivity test	€'000	€'000	%
Base solvency position per 31 December 2024	878,021	538,496	163.1%
1 5% increase in net claims ratio during 2025, across all classes, compared to plan	(39,445)	9,991	(10.2%)
2 5% increase in net claims during 2025 for class fleet Netherlands, compared to plan	(5,246)	2,028	(1.6%)

All stress test scenarios generate a solvency ratio exceeding 140%, providing assurance that the reserving risk aligns with the Company's risk appetite regarding Solvency Ratio. Increased levels of provisions have an adverse impact on both own funds and required capital.

#### Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3.1, this section presents management and mitigation techniques in relation to reserving risk. Monitoring results of reserving risk are reported to MS AISE's Risk Committee and Audit Committee on a quarterly basis.

- Process and governance MS AISE operates a consistent, actuarially driven process quarterly to
  assess that appropriate level of reserves are carried, taking account of the characteristics and
  risks of each business class, to arrive at a best estimate. The best estimates are reviewed by
  members of the Management Committee and the MS AISE Audit Committee on behalf of the MS
  AISE Board;
- Policies and procedures Consistent claims processes and accurate case reserve setting aims to ensure that an adequate provision is established for advised claims;
- Tolerance setting and monitoring A tolerance is set for reserving as the minimum probability of carried reserves being in excess of liabilities for at least 65%. This sufficiency of reserves is monitored on a quarterly basis via the Internal Model;
- Risk margin An additional margin is proposed by management which aims to reflect the level of underlying risk and to achieve the required tolerance level to determine the carried reserves;
- Reinsurance The reinsurance programme responds to large loss developments from prior years.



# C.2 Market risk

Market risk is defined as risk arising from fluctuations in values of, or income from, investment assets, interest rates, currency exchange rates and market prices. MS AISE seeks to optimise its risk adjusted investment return whilst focusing on ensuring it maintains sufficient capital to meet solvency requirements and maintain sufficient liquid funds to meet liabilities when they fall due. Exposure to market risk is therefore limited to the extent that investment strategies are balanced by these primary objectives.

In addition to the description of market risk, this section explains how MS AISE adheres to the prudent person principle.

#### C.2.1 Risk definition and appetite

Market risk is divided into three subcategories, namely investment market volatility, foreign exchange and investment counterparty risk.

#### Investment market volatility risk

This is the risk of loss resulting from fluctuations or volatility of investment assets and in the value of financial securities, either directly or indirectly. MS AISE has a cautious risk seeking (maintain) attitude to investment market volatility risk. The Company has multi-asset risk exposures and manages the risk within a full set of guidelines, including but not limited to, duration, individual sectors, individual issuers, concentration by rating and geographical exposure. Investments are limited by the liquidity requirements of meeting claims as these become payable.

#### Foreign exchange risk

Foreign exchange risk is the impact on the value of balance sheet items or earnings arising from movements in the exchange rate of the euro against other currencies. MS AISE has a risk neutral appetite to currency risk. The Company is exposed to currency risk by virtue of holding balance sheet assets, investment funds, premiums and liabilities in foreign currencies.

#### Investment counterparty risk

There is a risk of loss to MS AISE due to a change in the value of assets resulting from investment counterparties default, credit rating downgrade or a change in spread over the risk-free rate accounted for the counterparties. MS AISE has a risk seeking (maintain) appetite for investment counterparty credit risk as part of market risk. The Company manages the counterparty exposures by monitoring the concentration of assets against grade/quality exposure limits, which are designed to maintain a level of diversification in the asset portfolio.

#### C.2.2 Prudent person principle

The prudent person principle provides guidelines for undertakings about how to manage investment strategy. Undertakings should only conduct investment management activities as long as it can be reasonably demonstrated that there is an appropriate level of understanding of the underlying investment (i.e. the ability to look through into individual positions), are able to monitor their investments (counterparty monitoring) and can justify their investments as prudent to policyholders.

MS AIML is responsible for the day-to-day management of MS AISE's investments and operates within the MS AISE Investment Governance Framework and Investment Guidelines. MS AIML only invests in assets and instruments whose risks can be identified, measured, monitored, managed, controlled and reported.

MS AISE's policyholder assets (backing technical provisions) are managed in a dedicated cash flow matching portfolio which consists of government and corporate bonds matching the cash flow pattern of the covered liabilities. The management of policyholder funds is aligned with the prudent person principle.



#### C.2.3 Investment market volatility risk

#### Concentration and exposure

Market concentration risk can result from having too much exposure in a single asset class, currency, political domicile or counterparty. Concentration risk is managed by ensuring MS AISE's portfolio is well-diversified across multiple asset classes and multiple regions. It is managed to tolerances that prohibit excessive market and credit risk concentrations.

MS AISE's asset allocation at year-end 2023 and 2024 is presented below as a percentage of asset under management ('AUM'). Allocations are primarily held in corporate and government bonds, as well as through the Company's investment in the Toro Prism Trust. This trust is an open-ended investment unit trust authorised by the Central Bank of Ireland as a UCITS (Undertakings for Collective Investment in Transferable Securities) regulated by the European Union.

	2024		2023		
	€'000	%	€'000	%	
Collective investment undertakings (excl. property)*	456,466	21%	1,474,016	76%	
Property*	99,667	5%	101,644	5%	
Equities*	17,600	1%	61,567	3%	
Corporate bonds*	423,731	20%	206,201	11%	
Government bonds*	713,017	33%	15,701	1%	
Derivatives*	421	0%	13,583	1%	
Cash and deposits	429,003	20%	77,753	4%	
Total assets invested	2,139,905	100%	1,950,465	100%	

<sup>\*</sup> These items are presented together under the line Investments (incl. participations) in the Solvency II assets table under section D.1 of this report.

#### Stress, scenario and sensitivity testing

Scenario analysis is performed for investment market volatility risk. The following selection of tests has been made:

	Impact on available capital	Impact on SCR	Impact on Solvency Ratio
Nr. Sensitivity test	€'000	€'000	%
Base solvency position per 31 December 2024	878,021	538,496	163.1%
1 1% increase in risk-free interest rates during 2025	21,984	(13,186)	8.3%
2 1% decrease in risk-free interest rates during 2025	(21,984)	(283)	(4.0%)
3 20% decrease in market value of equity and property, on a look-through basis	(26,545)	(4,095)	(3.7%)
4 No investment return in 2025	(39,954)	(1,148)	(7.1%)

The last scenario presents the most negative impact on the Solvency Ratio and follows a severe financial market stress. The adverse impact on own funds is only partially mitigated through a decrease in market risk following the lower assets under management. This results in a SII solvency ratio of 154.0%, still above the 140% risk appetite limit. Based on these stress tests and analyses current capital position is considered adequate.

#### Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3, this section presents management and mitigation techniques in relation to investment market volatility risk. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.



- Strategic asset allocation Investment opportunities are evaluated taking into consideration risk and reward, liquidity and effects on capital in relation to solvency requirements;
- Asset Liability matching The interest rate risk exposure resulting from the term structure of
  policyholder liabilities is mitigated through duration matching of a fixed income investment
  portfolio;
- *Policies, procedures and standards* The investment policy aims to maximise risk-adjusted investment return in relation to an agreed risk budget;
- Tolerance, limit setting and performance monitoring Investment strategy is aligned to risk
  appetite, tolerances and indicators. For every asset class there is a maximum exposure and
  monitoring programme;
- Stochastic VaR monitoring Exposure is assessed using a stochastic model at confidence levels of 99% (one month) and 99.5% (one year);
- Scenario and stress tests Stress and scenario tests are performed outside of the Stochastic VaR monitoring to provide alternate portfolio losses in a variety of stressed circumstances;
- Sub-advisor monitoring A spread of sub-advisors is appointed to carry out asset selection within specialized asset classes. Each sub-advisor has discretion to manage the funds on a day-to-day basis within the Investment Guidelines or Mandates. These are designed to ensure that investments comply with the Investment Frameworks.

# C.2.4 Foreign exchange risk

#### Concentration and exposure

MS AISE is exposed to the fluctuations in the exchange rates of currencies. Besides euro (EUR) denominated exposures, MS AISE holds material exposures in US dollars (USD) and British pound sterling (GBP). As part of the investment guidelines, there are clear restrictions in place with regard to the currency gap between investment assets and policyholder liabilities.

The table below presents the exposures from the end of 2024 to the present, in USD and GBP, converted to euros. The total balance sheet is based on Solvency II valuation methods. The increase in USD denominated assets is driven by more financial investments in this currency, while the liability position stays relatively stable. The decrease in GBP assets is driven by less financial assets compared to prior year following lower GBP denominated securities in the Toro Prism Trust. The decrease in GBP liabilities follows the variation of the technical provisions.

Value by surrency (1999)	2024 202			2023		
Value by currency ('000)	Total (EUR)	USD	GBP	Total (EUR)	USD	GBP
Total assets	2,408,433	116,123	49,267	2,284,118	65,110	66,116
Total liabilities	1,533,067	136,882	98,719	1,469,979	133,606	105,345

In addition to the exposures on the balance sheet, on a look-through basis, MS AISE holds the Lilac (money market fund) Toro Prism Trust share classes in multiple currencies, with the aggregated exposures contributing significantly to the required capital for market risk.

# Stress, scenario and sensitivity testing

For foreign exchange risk, no stand-alone sensitivity analyses are being performed, motivated by the proportionality principle, focusing on other more material market risk exposures. Furthermore, foreign exchange risks are stochastically modelled within the context of the Internal Model.



#### Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3.1, this section presents management and mitigation techniques in relation to foreign exchange risk. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

- Asset-liability matching The currency risk resulting from the currency gap between asset and liabilities is managed by investment guidelines that match the policyholder exposures;
- Hedging The use of derivatives such as currency forwards or cross-currency swaps is used in
  case the cash exposures cannot fully match the matching currency exposure of the policyholder
  liabilities as a result of market imperfections or temporary treasury exposures.

## C.2.5 Investment counterparty risk

#### Concentration and exposure

Risk concentration can occur due to an accumulation of MS AISE owned assets with a limited number of counterparties. The investment guidelines are designed to mitigate credit risk by ensuring diversification of the holdings. For each portfolio there are limits to the exposure to single issuers and to the total amount that can be held in each credit quality rating category, as determined by reference to credit rating agencies. MS AISE is exposed to investment counterparty risk primarily through the investment in bond positions and the Toro Prism Trust.

#### Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3, this section presents management and mitigation techniques in relation to investment counterparty risk. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

- Counterparty on-boarding Due diligence processes exist to pre-vet any counterparties before being on-boarded;
- External credit ratings MS AISE uses ratings from multiple credit rating agencies, such as Standard & Poor and AM Best;
- Credit rating limits Investment counterparty exposure is managed through limits over exposure based upon credit ratings;
- Creditworthiness monitoring Is conducted by MS AIML for all banking institutions MS AISE transacts with, both current and potential. A summary is sent to the Investment Management and Compliance functions;
- Investment Counterparty Management The custodians of MS AISE's investment assets are contractually bound to hold all assets specifically on behalf of MS AISE and not in their own right.



# C.3 Credit risk

MS AISE defines credit risk as the risk of loss, resulting from deterioration in the financial condition of insurance and reinsurance counterparties (reinsurers and retrocessionaires, insured and reinsured clients, cover holders, brokers). Credit risk could therefore have an impact upon MS AISE's ability to meet claims and other obligations as they fall due and upon the investment return.

#### C.3.1 Risk definition and appetite

Credit risk is divided into three subcategories, i.e. reinsurance credit risk, broker credit risk and investment counterparty risk. Investment counterparties (e.g. treasury intermediaries) have a high proximity to market risk. Therefore, exposure to investment counterparties is described within the market risk section.

#### Reinsurance credit risk

Reinsurance credit risk is the risk of loss resulting from deterioration in the financial condition of reinsurers and retrocessionaires. MS AISE has a risk neutral attitude to reinsurance credit risk. The Company recognises the need to accept some reinsurance counterparty credit risk as a result of using risk capacity and providing protection for large losses and severe catastrophe events. The Company aims to limit credit risk in relation to reinsurer balances and potential recoveries by establishing limits for the extent to which such assets could become uncollectible in the event of insolvency or impairment.

#### Broker and cover holder credit risk

MS AISE defines broker and cover holder credit risk as the risk of loss resulting from deterioration in the financial condition of insured and reinsured clients, cover holders and brokers. MS AISE has a risk neutral attitude to intermediary credit risk. MS AISE recognises that brokers need to collect both premiums and claims as part of their services. The Company aims to limit credit risk in relation to debtor balances by establishing limits for the extent to which such assets could become uncollectible in the event of insolvency or impairment.

#### C.3.2 Reinsurance credit risk

#### Concentration and exposure

Reinsurance credit risk includes both reinsurers' share of outstanding claims, as well as amounts expected to be recovered on unpaid outstanding claims (including incurred but not reported claims) in respect of earned risks. Reinsurance recoverables by external credit rating according to Standards & Poor's, based on Solvency II valuation principles, due at 31 December 2023 and 2024 are shown in the table below.

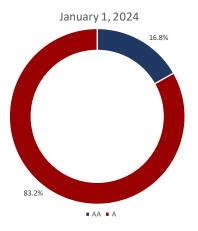
	2024		2023	
Reinsurance recoverables	€'000	%	€'000	%
AA	29,866	39.3%	57,306	44.0%
A	45,430	59.7%	61,583	47.3%
BBB	1	0.0%	0	0.0%
Other	770	1.0%	11,320	8.7%
Total	76,068	100.0%	130,208	100.0%

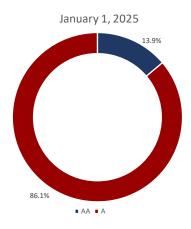
There are tolerances applicable for each reinsurer reflecting an approximation capital charge based on a single loss and the financial strength credit ratings, assigned by external credit rating agencies such as Standard & Poor and AM Best. The internal MS AISE credit rating is used in case of non-rated counterparties, where such rating is derived from the latest available solvency ratio.



The applied limit per reinsurer is the aggregate exposure across all programmes written. The exposure of the reinsurer, who participates in a current reinsurance programme, is frequently monitored by the MS AISE Actuarial Function team.

The chart below shows the total reinsurance exposure in force (assuming a total loss for each subscribed contract) across all excess-of-loss programs protecting MS AISE between 2024 and 2025, broken down by financial strength rating. The exposures at the beginning of the year are used to reflect the positions in the reinsurance programme for the upcoming year.





#### Collateralised reinsurance

This has not been applicable to MS AISE to date and is not expected to be a feature over the business planning period.

#### Use of external credit ratings

Information from external credit rating agencies is used on a quarterly basis to determine the credit risk of MS AISE, for reporting to the Counterparty Security Committee. The Actuarial Function also monitors the internal MS AISE credit ratings provided to reinsurance counterparties which participate in the reinsurance programme.

## Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3, this section presents management and mitigation techniques in relation to reinsurance credit risk. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

- Accreditation A Counterparty Approval tool is used for reinsurer accreditation, approval for the engagement of new reinsurers and review of existing reinsurers;
- Fronting Approval of fronting local policies for members of the INI, or other networks is also handled by the Counterparty Approval tool;
- Policies, procedures and standards Procedures for the approval of new reinsurers, review of
  existing reinsurers and use of unapproved reinsurers on an exception basis are set out in the
  Counterparty Security Standard;
- Tolerance, limit setting and performance monitoring Within the framework of the Counterparty Security Committee, the Company seeks to manage and monitor exposures to reinsurance companies by setting risk tolerances and indicators across the risk category;
- Stochastic modelling Is utilised to report on modelled reinsurance recoveries;
- Reinsurer review process Considers the aggregate capital of each reinsurer across all
  programmes written, which is incorporated in the Counterparty Approval database. Monitoring
  results are reported to the Counterparty Security Committee on a quarterly basis;



- Debt control Reinsurance debt credit control is carried out to limit outstanding balances owed by counterparties. Credit risk is controlled by applying maximum in force exposure limits applicable to each reinsurer, linked to their ability and willingness to pay claims;
- Claims management MS AISE's claims end-to-end process is designed to pursue and secure claims recoveries in an efficient manner.

#### C.3.3 Broker and cover holder credit risk

#### **Exposure and concentrations**

The table below shows the distribution of insurance receivables by rating, according to external credit agencies. It includes credit risk exposures from brokers, policyholders, and insured parties.

	2024	2024		
Insurance receivables	€'000	%	€'000	%
AA or A	347,119	67.8%	214,310	46.6%
Other	165,080	32.2%	245,461	53.4%
Total	512,199	100.0%	459,771	100.0%

Broker credit risk is managed through several controls and internal reporting, including broker approval, annual financial review, assessment of the internal rating of brokers and regular monitoring of premium settlement performance.

Cover holder credit risk is also managed through several controls and internal reporting, including cover holder approval, assessment of the internal rating of cover holders and regular monitoring of open positions and payment behaviour. Furthermore, there are annual financial monitoring controls in place which measure the cover holder's solvency ratio and current account balances.

#### Use of external credit ratings

Information from external credit rating agencies is used on a quarterly basis to determine the broker and cover holder risk of MS AISE, for reporting to the Counterparty Security Committee. The Actuarial Function also monitors the internal MS AISE credit ratings provided to counterparties which participate in inwards insurance.

#### Stress, scenario and sensitivity testing

No sensitivity analyses are performed for broker and cover holder credit risk. After managing the Company's exposures to brokers and cover holders via the debt control process, the residual risk is not considered significant.

#### Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3.1, this section presents management and mitigation techniques in relation to broker and cover holder credit risk.

In case of irregularities or issues noted for specific counterparties, a mitigation process is in place to handle and minimize the risk. This process includes all the corresponding parties such as the Finance team, the Sales team (for brokers) and the Delegated Authority team (for cover holders).

The process of risk mitigation is similar for brokers and cover holders. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

#### On-boarding

 The Sales team is responsible for broker accreditation and on-boarding (approval of new brokers);



- The Delegated Authority team is responsible for the cover holder accreditation and onboarding (approval of new cover holders);
- Policies, procedures and standards For both brokers and cover holders, policies and standards
  are in place to explain the process of on-boarding, credit review, debt control and claims
  management;
- Tolerance, limit setting and performance monitoring For both brokers and cover holders, the Company seeks to manage and monitor exposures by a number of risk tolerances and limits across the risk category;
- Debt control For both brokers and cover holders, the timely and correct settlement is monitored
  on a daily basis by the Credit Control team within Finance. Monitoring results (aging debt and
  unmatched cash) are reported on a quarterly basis during a Business Review meeting;
- Claims management MS AISE's claims management process is designed to pursue and secure claims recoveries in an efficient manner for both brokers and cover holders.



# C.4 Liquidity risk

Liquidity risk refers to the risk that sufficient financial resources are not available to meet liabilities as they fall due. That is, the risk that cash is not available to pay claims or other key financial commitments. In addition to the description of liquidity risk, this section presents the impact of expected profits in future premiums.

#### C.4.1 Risk definition and appetite

The scope of liquidity risk includes managing unexpected changes in funding sources, market conditions and cash flow planning incorporating asset-liability management. MS AISE has a risk averse attitude to liquidity risk. It seeks to avoid any situation where funds are not available to meet claim payments and operating expenses as required because this would have significant reputational and regulatory impact. The Company recognises that it has the obligation to pay claims promptly and that this could result in heavy cash flow demands in the event of catastrophe claims. MS AISE ensures the availability of sufficient funds to cover any claims from such events and the combination of other adverse circumstances which may give rise to short term cash requirements in excess of MS AISE's available liquid funds.

#### C.4.2 Concentration and exposure

Liquidity risk can result from having concentrations in financial assets which cannot be monetised quickly. It can materialize as a result of exposure to simultaneous occurring perils such as windstorms and floods, in combination with stress on the capital markets.

Responsibility for cash management and the allocation of assets to ensure appropriate liquidity was delegated to MS AIML in 2024, with MS AISE providing investment guidelines to ensure that the investment portfolios are sufficiently liquid to allow liabilities to be settled at any time, in particular under stressed circumstances. The prudent person principle, as described in paragraph C.2.2, is applicable to managing liquidity risk.

MS AISE maintains a strong liquidity position in 2024, with the liquidity ratio peaking at 449% in November before stabilizing at 426% in December, well above the 100% tolerance threshold. This trend is primarily supported by a steady increase in High-Quality Liquid Assets ('HQLA'), reaching €1,508 million in November, and effective cash management, with €703 million at year-end. Despite a temporary cash decline in Q1 (€275 million in March), the continuous improvement in HQLA ensures MS AISE's financial resilience. The growing HQLA/SCR ratio (272% in December) confirms that the MS AISE is well-capitalized and capable of withstanding multiple liquidity shocks without compromising its stability.

It is important that MS AISE can pay obligations as they fall due. Levels of cash are therefore managed on a daily basis and buffers of liquid assets are held in excess of the immediate requirements. This is to reduce the risk of being a forced seller of any of MS AISE's assets, which may result in realising prices below fair value, especially in periods of abnormal asset liquidity.

# C.4.3 Sensitivity analysis

Given the excess level of liquidity, no additional stress tests are performed related to liquidity, motivated by the proportionality principle. The uncertainty related to stressed circumstances are embedded within the liquidity ratio. As part of the review of the liquidity framework, stress testing is performed to assess the conservativeness of the liquidity ratio in place.

#### C.4.4 Management, mitigation and monitoring techniques

Management and mitigation of liquidity risk is done via cash management and liquidity ratio monitoring:

The rapid collection of reinsurance recoveries following settlement of major claims is a key
priority within cash management;



 Liquidity ratio monitoring is done to assess if MS AISE can meet its liabilities in a stressed liquidity environment.

# C.4.5 Impact of expected profit in future premiums ('EPIFP')

Any profits expected from premiums that have not yet been invoiced but are expected in future periods are utilised in business planning and amounted to €296.1 million as at 31 December 2024 (2023: €260.0 million) on future expected premiums of €921.8 million (2023: €808.8 million).

Management is aware of the risk of falling short of either the expected profits or the level of future expected premiums, both of which can contribute to liquidity risk if large enough. MS AISE's capital position is strong and liquid enough to absorb shocks of this magnitude. No material liquidity issues are expected to arise if the level of profits from expected future premiums is not met.



# C.5 Operational risk

MS AISE operates a diverse business across several offices and jurisdictions and is expected to comply with legal, regulatory and best-practice standards. Operational risk potentially arises from a failure of critical business processes, people or systems resulting in financial losses or reputational damage

# C.5.1 Risk definition and appetite

Operational risk are quantified in the Internal Model. The table below shows an overview of all the operational risks considered in the Internal Model.

Risk related to systems and processes	Risk related to conduct or people	
System availability risk	Human resource and social risk	
Information security (IT)	Treating customers fairly	
Data privacy risk	Sanctions risk	
Data management risk	Money laundering & terrorism financing risk	
Project management risk	Bribery and corruption	
Business interruption, safety and security risk	External fraud risk	
Outsourcing and procurement risk	Conflicts of interest	
Delegated authority risk	People conduct risk	
Financial and regulatory reporting risk	Internal fraud risk	
Model quality risk		
Capital management risk		

#### **Risk Control self-assessment**

The listed operational risks are assessed and quantified as part of the Risk Control Self-Assessment ('RCSA'), which is the process in place to identify potential risks and to assess the effectiveness of internal controls. It provides a structured approach for evaluating risks and ensuring that adequate controls are in place to mitigate them.

Given the critical role of the RCSA, a tight governance is in force which combines shared responsibility and oversight of both first and second line teams. The processes are facilitated by the second line Assurance & Monitoring team to ensure that risk assessments are performed timely and that output is challenged by relevant second line representatives.

MS AISE has an aversion to operational risk, targeting an exposure that is "as-low-as-reasonably-practical", avoiding any operational failures which may hinder trading, result in financial loss or any regulatory sanction for inadequate compliance. It is recognised, however, that achieving complete certainty of such failures not occurring would entail an unacceptable cost.

#### Process for preparing contingency plans

A Business Continuity Management policy is in place. Each department is required to develop and maintain a Business Impact Analysis and Risk Assessment, the tools used for the identification and assessment of the departmental criticality and the impact of its loss.

Where the Business Impact Analysis indicated that critical business activities take place, the department shall be required to develop and maintain a Business Continuity Plan which contains the documentation used to manage the continuation of critical business area processes at the time of an incident. The department will also have to test and exercise the plan.



#### C.5.2 Stress and sensitivity analysis

The above listed operational risks are modelled stochastically within the context of the Internal Model. Review of the model parameters is fully integrated within the RCSA process and signed off by the Model Governance Committee.

In addition, a stress scenario is presented below to assess the vulnerability of the business plan to adverse expense developments.

	Impact on available capital		Impact on Solvency Ratio
Nr. Sensitivity test	€'000	€'000	%
Base solvency position per 31 December 2024	878,021	538,496	163.1%
1 10% increase in underwriting expenses, across all classses, during 2025	(13,512)	-	(2.5%)

The above scenario, with an increase of 10% of the total underwriting expenses, is considered a very significant deviation from expectations with limited impact on Solvency Ratio (160.4%). It indicates the Company's financial resilience in the case of rising operational costs.

# C.5.3 Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3, this section presents management and mitigation techniques in relation to operational risks. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

- Policies, procedures and standards The Operational Risk Standard ensures all significant
  operational risks are identified, assessed, evaluated, managed, monitored and reported in a
  consistent manner across the organisation. The Internal Control Framework explains the
  standards required for the ownership, operation and performance of internal controls. Besides
  these standards there are policies in place for managing business continuity, data quality,
  information security, outsourcing, and procurement;
- Tolerance setting Results of the risk assessment are monitored against tolerances and limits
  according to target risk appetite levels. The framework considers the adequacy of the mitigation
  strategies via the Internal Control Framework;
- Risk Management Framework The implementation of a framework for the identification, assessment and control of operational risks ensures that operational risks are understood and managed by relevant functions/operating segments;
- Internal Control Effectiveness of managing operational risk is measured via the Internal Control Framework. This framework measures operation of key controls in day-to-day operations;
- Risk assessments The identified risks are assessed via periodic risk discussions with relevant stakeholders and via thematic deep-dive assessments. For identified risks remediation actions are identified and monitored, such as the IT strategy aimed at simplifying and modernising the IT landscape and Cyber Security strategy targeted at improving cyber resilience;
- *Incidents and near misses* Are reported to raise awareness and identify areas for improvement. MS AISE's risk appetite is used as the basis for evaluating risk incidents;
- Scenario analyses Are used to determine the level of economic capital required to support the level of operational risk within the Company;
- Insurance coverage MS AISE purchases insurance protection to cover property damage, liability, cyber risk, errors and omissions and fraud. These insurances are purchased directly or centrally within the MSI group for MS AISE.



# C.6 Other risks

MS AISE identifies strategic risks as input for the other risks section. Besides the risk categories in MS AISE's Risk Management Framework no other material risk categories have been identified.

# Strategic risk

MS AISE has processes in place to respond effectively to changes in the internal and external environment that closely involve the Board. The aim of the process is to identify impending changes that could compromise the business model in the long term and to identify threats or opportunities requiring strategic repositioning of the portfolio, organic expansion and/or acquisition where market conditions allow. Once changes and/or targets are secured, change resources are assigned to deliver the necessary objectives.

#### C.6.1 Risk definition and appetite

Strategic risks are defined as risks to current and prospective earnings or capital arising from adverse business decisions, improper implementation of decisions or lack of responsiveness to industry changes and the business environment in general. These include risks associated with the appropriateness of business strategy in the face of the current and future commercial, geopolitical, legislative and economic environment.

MS AISE has a risk seeking (maintain) attitude to those risks as it actively pursues ways of developing the business model. MS AISE also faces a number of external factors which may impact demand for or supply of our products. These risks are analysed and actions are agreed to adapt the strategic approach to cater for them.

#### C.6.2 Concentration and exposure

MS AISE sees strategic risk concentration from several factors explained below.

Developments in relation to strategic objectives

The development of strategic objectives is carried out by MS AISE senior executives and through the decisions of the MS AISE Board. The strategy is fundamental to the development of MS AISE's market share, brand, reputation, underwriting aims and the fulfilment of the expectations of its parent and other interested parties such as policyholders, rating agencies and regulators.

#### Geopolitical and economic factors

MS AISE is exposed to geopolitical uncertainty and resulting instability that could affect the delivery of MS AISE's strategy and/or the provision of its products and services. This could crystallise as a result of political decisions, events or conditions.

Drivers for political and economic risk are political and economic protectionist movements, Chinese cyber-attacks and industrial espionage.

#### Strategic Group risk

MS AISE is a subsidiary of the MS&AD Group and there is a risk that losses in other Group companies may impact the ability of MS AISE to execute its strategy, especially if the impact is upon the Group's capital management strategy and limits options to recapitalise in the event of a material capital reduction. Other examples include Group's influence over entities' strategy, potentially clashing with the fulfilment of local strategy.

Whilst MS AISE accepts that these risks are pertinent to the sector and local jurisdiction, it is necessary to understand the risk and manage the potential impact where possible.



# C.6.3 Scenario analysis and reverse stress testing

The ORSA includes a specific section on climate risks, currently focusing on following aspects:

- Impact of changing climate patterns in terms of frequency, severity and correlations between perils of different kinds such as hail, flood and windstorms.
- Impact on assets considering, considering transition to carbon free economy.

Analysis is typically performed by means of scenario-analysis. Further effort are also explored with regard to the sophistication of the exposure management framework in this context.

## C.6.4 Management, mitigation and monitoring techniques

In addition to the risk management process outlined in section B.3, this section presents management and mitigation techniques in relation to strategic risk. Monitoring results are reported to MS AISE's Risk Committee on a quarterly basis.

- Group Strategy Alignment MS AISE's strategic objectives and decisions also include consider the strategy requirements of the MS&AD Group, including capital needs, regulatory requirements and risks;
- Culture MS AISE's culture and strategic objectives take account of customer needs and expectations;
- Strategy commitment There is resource commitment to support the duration of the executed strategy and strategies have flexible re-directive decision points in their plan;
- Market monitoring Horizon scanning of external factors often takes place, decisions take account of current and longer term market movements;
- Governed decision making Strategic risks are assessed taking account of all requirements
  while risk acceptance is undertaken within a controlled manner considering capital constraints
  and the cost of capital;
- Capital management Aggregate risk exposure is continuously monitored against available capital, and action is taken where solvency ratios are deemed unacceptable. Contingency and resilience plans are developed to manage adverse capital events;
- Stress testing Business plans are thoroughly considered and reviewed against the potential impact of external factors and developments;



## **C.7 Any other information**

All material information relating to the Company's risk profile has been disclosed in sub-sections C.1 to C.6 above.



## Section D - Valuation for Solvency Purposes



#### **D.1 Assets**

## D.1.1 Solvency II valuation method and differences compared to BEGAAP and IFRS per material asset class

	Note	Reported under BEGAAP €'000	IFRS adjustment €'000	Reported under IFRS €'000	SII reclass €'000	SII valuation adjustment €'000	SII balance sheet 2024 €'000	SII balance sheet 2023 €'000
Cash and cash equivalents	1	429,283	(273)	429,010	(7)	-	429,003	77,753
Investments (incl. participations)	2	1,652,037	53,015	1,705,051	5,851	-	1,710,902	1,872,712
Reinsurers' recoverables	3	324,782	7,348	332,130	-	(256,063)	76,068	130,208
Insurance, reinsurance and intermediaries receivables	4	529,636	4,008	533,645	-	(446,105)	87,540	103,496
Receivables (trade, not insurance)	5	98,792	4,841	103,634	(5,973)	(13,678)	83,983	69,685
Deferred acquisition costs	6	-	72,347	72,347	-	(72,347)	(0)	(0)
Deferred tax asset	7	-	8,165	8,165	-	(1,376)	6,789	16,120
Property, plant & equipment held for own use	8	2,493	11,656	14,149	-	-	14,149	14,144
Goodwill and intangible assets	9	24,068	29,152	53,220	-	(53,220)	(0)	0
Total Assets		3,061,091	190,260	3,251,352	(130)	(842,789)	2,408,433	2,284,118
Total Liabilities		2,473,818	(66,987)	2,406,831	(130)	(873,635)	1,533,067	1,469,979
Excess of Assets over Liabilities		587,273	257,247	844,520	(0)	30,846	875,366	814,139

The above table shows the reclassification of assets from BEGAAP to IFRS and from IFRS to Solvency II presentation. For the SII adjustments, a distinction is made between IFRS to SII reclassifications as well as SII valuation adjustments as at 31 December 2024. The 2023 Solvency II balance sheet has been included for comparative purposes.

The breakdown into asset classes in the above table is less granular than the S.02.01 balance sheet QRT, as presented in the annex. This has been done to allow a clearer understanding of the valuation differences.

#### BEGAAP to IFRS adjustments

The BEGAAP to IFRS adjustments per asset class are highlighted below, while the IFRS to SII adjustments are discussed in the remainder of this section.

#### 1. Cash and cash equivalents

There is no valuation difference on the cash and cash equivalents between IFRS and BEGAAP. However, there is a slight presentation difference related to the transit account for processing and matching of executed payments. The transit account is presented as insurance and reinsurance receivables under BEGAAP while it has been included as part of the cash position for IFRS reporting purposes.

#### 2. Investments (incl. participations)

Investments are recognised at fair value under IFRS, while for BEGAAP purposes financial assets are valued at historical cost value less impairment and allowance for bad debt. Therefore, the fair value adjustments are added to the balance sheet. Any currency exchange differences recognised on the fair value adjustments are to be included on the balance sheet as well.



#### 3. Reinsurance recoverables

On the BEGAAP balance sheet reinsurance recoverables represent the reinsurers' share of the provision for outstanding claims and unearned premiums. The reinsurers' share of the provision for unearned premiums, according to BEGAAP, is calculated on the reinsurance premiums less commission expenses for acquisition. Under IFRS, however, this is not the case and the reinsurance commission expenses for acquisition are not subtracted from the reinsurance premiums. Therefore, the netting with reinsurer's share of acquisition expenses has to be reversed in the provision for unearned premiums when adjusting from BEGAAP to IFRS.

#### 4. Insurance, reinsurance and intermediaries receivables

There is no difference on the valuation of insurance, reinsurance and intermediaries receivables between IFRS and BEGAAP. The BEGAAP-IFRS restatement, presented above, relates to the reclassification of certain recourse items from the assets side of the balance sheet to technical provisions presented as liabilities. This is partly offset by a difference in premium definition where, under IFRS, the full expected premium income for written policies is recorded, whereas under BEGAAP principles, only invoiced premiums are recognized.

#### 5. Receivables (trade, not insurance)

Receivables (trade, not insurance) include prepayments, sundry debtors, and other receivables. The BEGAAP-IFRS restatement primarily relates to €6.0 million in receivables from accrued interest on corporate and government bonds, which is not recognized under BEGAAP.

This is partly offset by a €1.1 million difference in the presentation of claims recoveries from the Belgian regional governments. Belgian insurance entities can recover claims settlements for natural catastrophes from the government once total indemnity payments exceed a certain threshold. Under BEGAAP, these recoveries are presented as other receivables on the balance sheet, whereas under IFRS, they increase the technical provisions presented as liabilities.

#### 6. Deferred acquisition costs

Acquisition costs comprise commission expenses for acquisition incurred on insurance contracts written during the financial year.

Under BEGAAP, as mentioned above, these commission expenses are netted with the provision for unearned premiums. Therefore, deferred acquisition costs are presented at zero in the BEGAAP balance sheet.

#### 7. Deferred tax assets

According to BEGAAP principles, deferred tax is not recognised except for government investment grants and disposal of fixed assets. As MS AISE does not have any qualifying deferred tax items, the positions are valued at zero on the balance sheet.

#### 8. Property, plant and equipment held for own use

Property and equipment are the physical assets utilised by the Company to carry out business activities and generate revenues and profits. For MS AISE, it consists of the following:

- Fixtures and fittings;
- Computer equipment; and
- Lease properties.

The IFRS 16 standard determines the valuation and handling of lease contracts. The lease property recognised on the IFRS balance sheet is in accordance with this standard. Under BEGAAP, however, IFRS 16 is not being recognised, which explains the restatement from BEGAAP to IFRS of €11.7 million for lease assets.



#### 9. Goodwill and intangible assets

According to BEGAAP, goodwill is to be amortised over its useful life where under IFRS amortisation is not allowed. Therefore, the amortisations on goodwill have to be reversed from BEGAAP to IFRS standards.

#### Solvency II reclassification of IFRS balances

For Solvency II reporting purposes there are several reclassifications with the IFRS balance sheet. These reclassifications are presentational in nature, thus do not impact the excess of assets over liabilities balance. These have been summarised in the below table and major reclassifications are further explained after.

	Reported under		
	IFRS	SII re-class	IFRS represented
	€'000	€'000	€'000
Cash and cash equivalents	429,010	(7)	429,003
Investments (incl. participations)	1,705,051	5,851	1,710,902
Receivables (trade, not insurance)	103,634	(5,973)	97,661
Payables (trade, not insurance)	(217,143)	(442)	(217,585)
Derivative liabilities	(1,526)	130	(1,396)
Subordinated liabilities	(3,097)	442	(2,655)
Total	2,015,929	(0)	2,015,929

Major reclassifications are on investments. There is a receivable of €6.0 million related to accrued interest on corporate and governments bonds which is considered as part of receivables (trade, not insurance) valuation under IFRS, while it is classified as Investments (incl. participations) on the Solvency II balance sheet in line with Solvency II guidance.

A minor reclassification item is highlighted on the payables (trade, not insurance) and subordinated liabilities due to presentation of accrued interest for the subordinated debt. According to the Solvency II Directive, accrued interest is not to be included in subordinated liabilities as these are classified as Tier 2 own funds. For more details on the subordinated liabilities, reference is made to section D.3 Other liabilities.

#### Solvency II valuation adjustments

In order to arrive at the Solvency II balance sheet, the following valuation adjustments to the IFRS balances are required:

- Derecognition of deferred acquisition costs, goodwill and intangible assets;
- Conversion of IFRS best estimate net insurance liabilities and net future receivables to Solvency II technical provisions standards;
- Recalculation of net deferred tax assets to consider impact of above valuation changes.

Set out in the remainder of this section are the Solvency II valuation principles for material asset classes with a comparison to the corresponding IFRS valuation principles, if different.

#### 1. Cash and cash equivalents

Cash and cash equivalents are defined differently under IFRS than Solvency II. Under IFRS, cash equivalents include short term, highly liquid investments which are believed to be subject to an insignificant risk of changes in value. For Solvency II reporting, cash equivalents are defined as deposits



exchangeable for currency on demand at par and which are directly usable for making payments by cheque, draft, giro order, direct debit/credit, or other direct payment facility, without penalty or restriction.

The different definitions have resulted in re-classifications of IFRS cash equivalents to different asset categories for Solvency II reporting. Cash and cash equivalents are valued at fair value under both Solvency II and IFRS.

#### 2. Investments (incl. participations)

Investments are recognised at fair value both under Solvency II and IFRS. Therefore, no valuation differences exist for investments. There were no significant changes to the valuation techniques during the year.

MS AISE currently classifies all its investment securities as fair value through profit or loss. Management determines the classification of its investment securities at initial recognition. MS AISE's investment assets designated at fair value through profit or loss amounted to €1,710.9 million (2023: €1,872.7 million). Hence, the IFRS value is considered a suitable approximation of the Solvency II fair value requirement.

The Company holds shares in several investment funds and has assessed whether any of these should be recognized as a participation in accordance with the requirements of the Solvency II Directive. This assessment was specifically conducted for MS AISE's investment in the Trust, which consists of a single sub-fund, namely the Lilac Fund. As of 31 December 2024, the Company holds an 15% share in the fund under management. Consequently, the Lilac Fund is not classified as a participation but rather as a 'Collective Investment Undertaking' in the S.02.01 QRT.

#### Fair Value Hierarchy

For Solvency II reporting purposes, MS AISE classified its investments (incl. participations) into the three Solvency II levels of fair value hierarchy as follows:

Quoted market prices – Quoted prices (unadjusted) in active markets for identical assets or liabilities. An active market is a market where transactions for the asset occur with sufficient frequency and volume to provide readily and regularly available quoted prices.

Adjusted quoted market prices – Where the use of quoted market prices in active markets for the same assets or liabilities is not possible, the Company will value assets and liabilities using quoted market prices in active markets for similar assets and liabilities with adjustments to reflect differences. Those adjustments reflect specific and relevant factors such as:

- (a) the condition or location of the asset or liability;
- (b) the extent to which inputs relate to items that are comparable to the asset or liability; and
- (c) the volume or level of activity in the markets where the inputs are observed.

Alternative valuation methods – Inputs to a valuation model for the assets or liabilities that are not based on observable market data (unobservable inputs) and are significant to the overall fair value measurement. Unobservable inputs may have been used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the assets or liabilities at the measurement date (or market information for the inputs to any valuation model). As such, unobservable inputs reflect the assumptions that market participants would use in pricing the assets.

At the reporting date, MS AISE's Investments (including participations) classified by hierarchy is as follows:



Investments classification under Solvency II	Quoted market prices	Adjusted quoted market prices	Alternative valuation methods	Total
	€'000	€'000	€'000	€'000
Holdings in related undertakings, including participations	-	-	17,600	17,600
Collective investment undertakings	402,621	-	153,512	556,133
Derivative assets	-	421	-	421
Corporate bonds	-	423,731	-	423,731
Government bonds	713,017	-	-	713,017
Total investments	1,115,638	424,152	171,112	1,710,902

Furthermore, MS AISE has derivative financial instruments with a fair value of €1.5 million included in other liabilities, which is categorised as adjusted quoted market prices under Solvency II and disclosed in section D.3 of this report.

#### Corporate and government bonds

The majority of the Company's investment assets consist of corporate and government bonds, which are managed by Aegon Asset Management UK plc via a segregated bond mandate, covering €1,136.7 million of the Company's assets at 31 December 2024. As shown in the table above, government bonds are classified under quoted market prices while corporate bonds are valued using the adjusted market price method.

#### Collective investment undertakings

Collective investment undertakings and participations include MS AISE's investment in the Trust of €402.6 million, a managed fund co-invested into with other MSI companies. This fund represents an Irish domiciled UCITS-vehicle, where the Company's investment is primarily structured into a liquidity fund (Lilac). The shares in the fund are valued using quoted market prices for the same assets.

The collective investment undertakings balance also includes investments in property fund portfolios of €99.7 million, a hedge fund of €37.4 million, which is managed by BlueBay Asset Management LLP, and a €16.5 million investment in a private equity fund managed by LGT Capital Partners. These fund portfolios are valued by using an alternative valuation method. Alternative valuation methods are explained in section D.4 of this report.

#### Holdings in related undertakings (participations

As explained in section A.1, the Company holds a €17.6 million participation in Amlin Netherlands Holding BV, presented as a holding in related undertakings in the above table.

#### **Equities**

As of 31 December 2024, MS AISE no longer holds any equity.

#### Derivatives

Listed derivative contracts are valued using quoted prices and are classified as quoted market prices. Over the counter ('OTC') currency options are valued by the counterparty using quantitative models with multiple market inputs such as foreign exchange rate volatility. The market inputs are observable and the valuation can be validated through external sources. Therefore, OTC derivative contracts are classified as adjusted quoted market prices.

The value of derivative liabilities has been included in other liabilities as shown in the table per section D.3 of this report.



#### 3. Reinsurance recoverables

On the Solvency II balance sheet reinsurance recoverables represent amounts due from reinsurers on unsettled claims arising from the related reinsurance contracts. Under IFRS this is presented as the reinsurers' share of the provision for outstanding claims as well as the unearned premiums.

Please refer to subsection D.2.5 for a bridge table from IFRS to Solvency II net technical provisions.

#### 4. Insurance, reinsurance and intermediaries receivables

Under Solvency II the insurance, reinsurance and intermediaries receivables represent amounts due as at the balance sheet date and valued at fair value. Under IFRS the above receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest rate method.

Receivables not overdue more than 90 days are considered within the calculation of the technical provisions as future premiums, resulting in an adjustment of €446.1 million to receivables. The receivables overdue more than 90 days are presented as an asset on the Solvency II balance sheet.

Due to the short term nature of the remaining overdue receivables, the IFRS carrying value (amortised cost net of bad debt provision) is considered not materially different from the fair value under Solvency II. Therefore, no other adjustment is made.

#### 5. Receivables (trade, not insurance)

The IFRS receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest rate method. Under Solvency II receivables are measured at fair value. Furthermore, the investments related receivables (€6.0 million) are re-classified to be part of the Investments (incl. participations) line under Solvency II. The IFRS to Solvency II valuation adjustment relates to prepayments which are consider to have a market value of zero as these relate to future liability obligations.

Due to the short term nature of the other receivables, the IFRS carrying value is considered not materially different from the fair value under Solvency II. Therefore, no other adjustment is made.

#### 6. Deferred acquisition costs

Under Solvency II, deferred acquisition costs are included in the best estimate of future cash outflows for the technical provisions. Therefore, deferred acquisition costs are valued at zero on the balance sheet.

Under IFRS, the deferred acquisition costs are amortised over the period in which the related premiums are earned.

#### 7. Deferred tax assets

For the Solvency II balance sheet MS AISE recognises deferred taxes on the basis of the difference between values of the assets, liabilities and technical provisions assessed in accordance with Solvency II principles and the values ascribed to assets and liabilities as recognised for tax purposes.

Under IFRS the valuation of deferred tax assets and liabilities is based on IAS 12, whereby for deferred tax assets, an assessment is made of the probability of future taxable profits and the realisation of the deferred tax asset within a reasonable time frame. For Solvency II, the Company considers the requirements of the Circular 2022\_27, issued by the NBB on 2 November 2022, which may result in temporary methodology differences between Solvency II and IFRS for the valuation of deferred tax assets and liabilities.

A deferred tax asset is recognised to the extent that MS AISE is capable and allowed to utilise it within the applicable tax legislation. MS AISE does not discount its deferred tax assets and liabilities. MS AISE offsets deferred tax assets and liabilities only if it has a legally enforceable right to set off and if it relates to taxes levied by the same tax authority on the same taxable undertaking.



Therefore, the Solvency II deferred tax assets are decreased by €1.4 million to reflect the tax impact of valuation differences of assets, liabilities and technical provisions under IFRS and Solvency II.

Next to the impact of the above valuation differences, MS AISE has material deferred tax assets outstanding for the Belgian and UK branches which are predominantly related to fiscal losses. These losses can be offset against future profits for an indefinite period. Unused Belgian and UK tax losses were not fully recognized as deferred tax asset, the asset has been limited to the amount which MS AISE expects to be able to realise over the next five years.

#### 8. Property, plant and equipment held for own use

The lease property recognised on the Solvency II balance sheet is in accordance with IFRS 16.

Equipment is included under IFRS at historical cost less accumulated depreciation and provision for impairment where appropriate. Solvency II requires property and equipment to be valued at fair value. In all respects, the IFRS carrying value is deemed not materially different from the fair value under Solvency II.

#### 9. Goodwill and intangible assets

Goodwill is valued at nil on the Solvency II balance sheet in accordance with article 12 of Delegated Regulation (EU) 2015/35.

Intangible assets are recognised in the Solvency II balance sheet at a value other than zero only if they can be sold separately and it can be demonstrated that there is a value for the same or similar assets that is derived from quoted market prices in active markets. Intangible assets of MS AISE consist of internally developed software that do not meet these criteria. As a result, the intangible assets are valued as nil in the Solvency II balance sheet.

#### D.1.2 Leasing arrangements per material asset class

MS AISE entered into several non-cancellable lease arrangements for office space and cars. In accordance with IFRS16, these are recognised on the Solvency II balance sheet as property. Please refer to section A.4 for details on the Company's leases.

#### D.1.3 Changes made to the recognition and valuation bases used or to estimations

No material changes to recognition principles, valuation bases or estimations have been made since the last Solvency and Financial Condition Report.



#### **D.2 Technical provisions**

This section contains an analysis of the MS AISE Solvency II technical provisions.

Below is a summary bridge of the components of the technical provisions from IFRS to Solvency II. The 2023 Solvency II values have been included for comparative purposes.

	As reported under IFRS	SII valuation adjustment	SII balance sheet 2024	SII balance sheet 2023
	€'000	€'000	€'000	€'000
Technical provisions	2,031,471	(761,837)	1,269,634	1,218,120
Reinsurance recoverables	(332,130)	256,063	(76,068)	(130,208)
Net deferred acquisition costs	(64,934)	64,934	-	-
Net technical provisions	1,634,407	(440,840)	1,193,567	1.087.912

The increase in Solvency II net technical provisions is a result of an increase in the gross technical provisions (€51.5 million) and a decrease in the reinsurance recoverables (€54.1 million).

The increase in gross technical provisions compared to last reporting year can primarily be attributed to the rise in earned and unearned claims (€99.0 million), the risk margin (€11.1 million) and Solvency II expenses (€5.2 million). This was partly offset by an increase in future premium (€41.9 million), driven by the Company's business growth, and higher profit on unincepted legally obligated business (€24.0 million).

The reinsurance movement is primarily driven by an increase in future premium (€53.6 million) and the additional reinsurance cost due to the unincepted legally obligated inwards business (€20.5 million), partially offset by a rise in earned and unearned claims (€17.4 million).

#### D.2.2 Best estimate plus risk margin by Solvency II line of business

The table below shows the Solvency II technical provisions, including the amount of the best estimate and risk margin separately for each material line of business.

	Motor vehicle liability insurance €'000	Other motor insurance €'000	Marine, aviation and transport insurance €'000	Fire and other damage to property insurance €'000	General liability insurance €'000	Medical expense insurance €'000	Other SII lines of business €'000	Total 2024 €'000	Total 2023 €'000
Total best estimate - gross	228,864	48,740	235,082	204,144	443,996	7,342	7,581	1,175,748	1,135,333
Less: Total best estimate - reinsurance	(11,835)	807	1,477	(5,693)	(59,071)	(368)	(1,385)	(76,068)	(130,208)
Total best estimate - net	217,029	49,547	236,558	198,451	384,925	6,974	6,196	1,099,681	1,005,125
Add: Risk margin	18,529	4,230	20,196	16,943	32,863	595	529	93,886	82,787
Technical provisions -	235,559	53,777	256,755	215,394	417,788	7,569	6,724	1,193,567	1,087,912

#### D.2.3 Description of bases, methods and main assumptions

#### Introduction

The Solvency II technical provisions are calculated as the sum of a best estimate of the insurance liabilities and a risk margin.

The best estimate portion of the Solvency II technical provisions represents the sum of probability-weighted average future cash flows in respect of all policies that are legally obligated as at the valuation date, taking into account the time value of money (expected present value of future cash flows) using the EIOPA risk-free rate term structure. These future cash flows include future premium receipts, future



claims payments, future reinsurance spend, future reinsurance recoveries and associated future expense cash flows.

The risk margin represents the risk premium that would be required to be paid to a third party in order to take over and meet the insurance and reinsurance obligations over their lifetime.

#### Best estimates: the foundation of the IFRS, BEGAAP and Solvency II technical provisions

The actuarial best estimate reserves calculated as part of the IFRS and BEGAAP balance sheet form the foundation of the best estimate portion of the Solvency II technical provisions. This is adjusted to allow for Solvency II principles.

#### Full year projections

Projections are carried out at a reserving class level using standard actuarial techniques and incorporating actuarial judgement. Ultimate claims are selected using a reserving tool which allows a variety of standard actuarial reserving methods to be used with a high level of efficiency whilst displaying a range of key diagnostics. Input from underwriters is provided at an early stage of the process in order to capture information such as changes in the portfolio and softer information such as market conditions.

All assumptions are reviewed in light of the diagnostics and other information. All projections are subject to review by the actuarial team and by a wider audience including representatives from the underwriting, risk, claims and senior management teams.

In the case of large or catastrophe losses, the actuaries make use of expert knowledge from the claims and underwriting departments.

#### **Actuarial judgement**

The projections are subject to a certain amount of judgment as many, often conflicting, factors are considered when determining the ultimate income and losses.

## Best estimate full year projections – calculation of earned portion and estimation of unearned incepted claims

In the reserving process underwriting year projections are carried out for all branches. The premium ultimates are split between the earned-to-date and the expected earnings in the future period, based on the earning patterns of each reserving class. The latter is then further split into an incepted and unincepted unearned premium. The claims ultimate makes use of the premium split, where the unearned incepted IBNR is defined as the unearned incepted premium multiplied by a prior loss ratio. The earned claims are part of the claims provision. The unearned claims are considered as part of the premium provision, while the earned claims are part of the claims provision.

#### **Gross future premiums**

Solvency II requires the technical provisions to include all gross future premium cash flows except overdue premium debtors. Premiums consider to be overdue after a period of 3 months.

The starting point for this amount is the IFRS not-yet-overdue premium debtors figure. This is adjusted for specific known differences in the basis of preparation between Solvency II and IFRS which are explained below.

The resulting future premium value is allocated by class, and then split between earned (claims provision) and unearned (premium provision). This split is done by allocating cash to earned premiums first. If for a single class the cash received is higher than the IFRS earned premium, it is assumed that the earned premium is fully received, meaning that the future premium is fully allocated to unearned future premium, i.e. premium provision. If the cash received is lower than the IFRS earned premium, the difference



between the two is allocated to the earned future premium, i.e. claims provision. The remainder will flow into the premium provision.

#### Reinsurance future premiums

The Solvency II technical provisions include:

- All future reinsurance premiums, including reinstatement premiums, that are legally obligated;
- A contribution towards reinsurance to be bought in the future providing cover to inwards legally obligated gross business.

Similar to gross future premiums, the basis of the legally obligated portion is the not-yet-due reinsurance premium debtors from the IFRS balance sheet, to which the minimum legally obligated unincepted reinsurance programmes' cost is added. The future cost portion is calculated on a 'correspondence' basis where the cost of the cover is shared across the relevant legally obligated and non-legally obligated gross business.

#### **Expenses**

Under Solvency II, all future expenses that will be incurred in servicing existing policies are allowed for.

Future expense cash flows are captured using expense percentage assumptions and applying those to future cash flows. Expense percentage assumptions are calibrated using the current forecast for the annual expense budget of MS AISE, scaled to allow for only the portion relating to servicing existing business.

#### Unincepted legally obligated contracts

IFRS only considers incepted contracts at the valuation date whereas Solvency II requires the inclusion of future cash flows in respect of all contracts that are legally obligated at the valuation date. This includes contracts that will incept after the valuation date but have been written prior to the valuation date. MS AISE takes into account that the insurance contracts have a cancellation clause of two or three months and that MS AISE is legally obligated to contracts expected to incept within this period.

Expected premiums from contracts meeting these criteria, are obtained and initial expected loss ratios are applied to calculate expected losses. Other items such as reinsurance bad debt, expenses and discount credit associated with these contracts are explained in other paragraphs of this section.

#### Reinsurance obligation adjustments

The Solvency II technical provisions include all future reinsurance premiums that are legally obliged and a contribution towards reinsurance to be bought in the future providing cover to inwards legally obligated gross business. The latter is done on a 'correspondence' basis where the cost of the cover is shared across the relevant legally obligated and non-legally obligated gross business.

#### Settled but unpaid claims

Gross settled but unpaid claims and reinsurance debtors are considered future cash flows in the Solvency II technical provisions and, therefore, do not remain on the balance sheet as payables or receivables, respectively.

#### Reinsurance bad debt

Where appropriate, an allowance is made for potential bad debt on reinsurance recoveries. Charge factors are applied to the outwards reinsurance cash flows as these run off over time. Charge factors represent the mix of reinsurer ratings for relevant lines of business, probability of default and expected recoveries given default.



#### Discount credit

Under Solvency II all cash flows are discounted for the time value of money. The yield curves are the risk-free interest rates issued by EIOPA with the volatility adjustment applied in the technical provisions calculation.

#### Segmentation

Solvency II requires technical provisions to be reported by line of business and original currency. Reserves are analysed at a level which ensures that volumes of data remain credible. Therefore, only in rare cases, an allocation is required before Solvency II technical provisions can be mapped to lines of business and original currencies.

#### Risk margin

The risk margin is calculated using the standard formula SCR and represents the risk premium that would be required to be paid by a third party in order to take over and meet the insurance and reinsurance obligations over their lifetime.

Conceptually, the risk margin is calculated as the discounted cost of capital required to be held in order to run off legally obligated business. Therefore, an SCR is calculated for each future year during the run-off period. A discounting factor is applied by using the EIOPA risk-free interest rate without volatility adjustment. Market risk is not included in the calculation of the SCR because, if the insurance liabilities were transferred to a third party, it would be expected that the third party would be able to switch to a risk-free investment portfolio.

The SCR is assumed to run off proportionally to the technical provisions, considering the delay in run-off of the premium risk. This assumption is a good approximation since most sub-risks are heavily influenced by the size of the technical provisions. For example, the counterparty default risk is dependent on the size of the reinsurance coverage, which in itself is closely related to the net technical provisions. The remaining risks are not material. It is a requirement to allocate the risk margin to Solvency II line of businesses and therefore the risk margin is allocated to Solvency II line of business in proportion to the future claims at the reporting date.

#### D.2.4 Level of uncertainty associated with the Solvency II technical provisions

Most of the uncertainty in the Solvency II technical provisions arises in the process of setting quarterly reserves. The inputs for the net earned future claims and future premiums come directly from the quarterly projections of the ultimate premiums and ultimate claims.

The assessment of the reserves is based on commonly accepted actuarial techniques applied in a consistent manner. Whilst professional judgment has been exercised in all instances, projections of future ultimate losses and loss expenses are inherently uncertain due to the random nature of claim occurrences. The accuracy of the results is dependent upon the accuracy of the underlying data and additional information supplied to the actuarial teams.

The projections are also dependent on future contingent events and are affected by many additional factors, including:

- Claim reserving procedures and settlement philosophy;
- Social and economic inflation;
- Legislative changes;
- · Changing court and jury awards;
- New sources of claims;
- Changes in the frequency and/or severity of extreme weather events;
- Improvements in medical technology;



- Changes in policyholder behaviour;
- Underwriting and reserving cycles;
- Other economic, legal, geopolitical and social trends; and
- Random fluctuations, particularly on small accounts.

For long-tailed classes, where development potential exists but is not present in historical data, a specific allowance is made within the IBNR. The level of uncertainty naturally reduces over time as claims are reported and settled, depending upon the nature of the event, the complexity of the losses and the potential for disputes.

Sources of uncertainty that are more specific to the nature of underwriting risks written are explained in the remainder of this section.

**Property catastrophe losses:** Catastrophe losses by nature are large and often unpredictable and hence can often give rise to additional uncertainty. There is a relatively large amount of uncertainty in respect of future events.

**Large (disputed) 'risk' losses:** Individual large losses can give rise to relatively high levels of uncertainty, particularly where there is an element of dispute, litigation or uncertainty as to the form of the claimed losses, including reinsurance collections.

**Emergence of new latent claims:** Some classes are exposed to latent claims, in particular liability classes. Where new claim types have arisen, it can take many years for the full scale of the number and size of claims to emerge. For claims yet to arise there is additional uncertainty around how much allowance to consider for future unknown claim types.

**Established long-tailed classes:** Long-tailed classes can give rise to relatively large amounts of uncertainty due to the size of the best estimate reserves held in respect of them and the fact that the oldest years may not be fully developed. In particular, the possibility exists for legislative changes applying both prospectively and potentially retrospectively that could affect multiple accounting years. Additionally, if there are development changes in more recent years, the changes may take some time to emerge.

Changes in the mix of business/re-underwriting and case reserving procedure: Some classes have undergone a change in the mix of business written or rate changes in recent years. Other classes have undergone changes in claim handling policy. These changes impact the development profile of relevant lines of business and the expected loss ratios. For long-tailed classes, the considerations regarding uncertainty can be similar to those for new long-tailed classes. The effect of rate changes and reunderwriting on more recent underwriting years is uncertain and hence less weight can be placed on the historic development.

Other components of the Solvency II technical provisions also have some uncertainty, although typically to a lesser extent. The material areas of uncertainty related to each of the other components is set out below.

**Expenses:** In estimating the expenses, the starting point is the expense budget for the upcoming year. Assumptions are used to estimate the proportion of annual expenses required to service existing policies and the run-off pattern of the liabilities. There is a medium level of uncertainty on all of these assumptions.

**Unincepted legally obligated contracts:** A large proportion of policies, underwritten by MS AISE, incept at 1 January each year. This means that for the year-end calculation there are large amounts of future premiums and future claims arising from these unincepted but legally obligated contracts. Uncertainty in these items arises not only from the same factors mentioned above, but also from the quality of the business plan used to set assumptions, including premium volumes by inception month, loss ratios, and the volume of binders written. There is also uncertainty around whether the business plan will be achievable given the commercial conditions in place at the time of writing. It is noted that for renewal



business, only the policies which have passed the tacit renewal term are considered as unincepted and legally obligated.

Factors influencing whether the unincepted premium will be more or less than expected are less material to the overall technical provisions, as any difference in unincepted premium will partially be offset by a corresponding movement in the unincepted claims. Factors relating to the loss ratio and the tacit renewal, used to calculate the unincepted claims, lead to a larger level of uncertainty in the overall technical provisions.

**Future reinsurance premiums:** The proportion of reinsurance contracts that are losses-occurring, the earnings patterns and the nature of the reinsurance contracts (quota share or excess of loss) are important parameters in the calculation. The key assumption underlying all of these is that management will continue to buy the same/similar reinsurance programme in future years. While this assumption is reasonable based on past years, there is uncertainty over the availability and price of reinsurance in future years, which could influence management decisions.

**Reinsurance bad debt:** There is considerable uncertainty in this amount, driven by whether or not recoverable events occur, future economic conditions and the long term solvency of individual reinsurers. However, the reinsurance bad debt is an immaterial part of the total technical provisions, so there can be no large impact on the overall technical provisions arising from this uncertainty.

**Risk margin:** The methodology to calculate the risk margin is prescribed, and depends only on the SCR, which is calculated using the standard formula, and its expected run-off. Uncertainty arises from the inputs into the standard formula and the assumed cash flows used to run-off the SCR.

**Discount credit:** The yield curves used for discounting are prescribed by EIOPA including volatility adjustment. Uncertainty arises from assumptions around the timing of any cash flows, driven by both the timing of claim events and the period needed to settle claims and the overall level of the interest rates. Given the current economic circumstances, the uncertainty on the overall technical provisions is high.

**Inflation:** The level of inflation over the past years is above the average of the past decades. A yearly deep-dive analysis is performed, which resulted in an additional claims allowance to the technical provisions. The impact and consequences of the inflation will be further monitored during 2025.

#### D.2.5 Material differences between IFRS and Solvency II technical provisions

The adjustments required to bridge the gap from IFRS reserves to Solvency II technical provisions as at 31 December 2024 are shown below both at the total level and for the lines of business that are most material for MS AISE.

Most of the adjustments are explained in the preceding sections. Additional items are explained underneath the table. IFRS data split by Solvency II line of business represents an approximation since not all business is allocated at source to a line of business. As a result, in some cases, judgement has been used.



	Motor vehicle liability insurance €'000	Other motor insurance €'000	Marine, aviation and transport insurance €'000	Fire and other damage to property insurance €'000	General liability insurance €'000	Miscellaneo us financial loss €'000	Other SII Lines of Business €'000	Total 2024 €'000
IFRS net technical provisions	279,333	98,477	406,424	290,024	521,365	8,704	30,174	1,634,502
Removal of unearned premium, IFRS expenses and margin provisions	(44,321)	(32,858)	(144,079)	(107,326)	(84,833)	(1,076)	(9,882)	(424,376)
Settled but unpaid claims adjustment	1,419	550	3,156	3,706	5,491	56	716	15,094
Earned claims	236,431	66,169	265,500	186,404	442,023	7,684	21,009	1,225,220
Future premium and reinsurance obligation adjustment	(26,734)	(23,425)	(124,406)	(35,186)	(49,247)	(673)	(18,169)	(277,840)
Unearned Claims	16,518	17,449	77,247	58,302	28,139	289	4,370	202,314
Profit on unincepted legally obligated contracts	(9,104)	(16,539)	(8,427)	(27,682)	(43,963)	(295)	(7,096)	(113,107)
SII expenses	22,168	8,723	39,146	27,010	65,744	795	7,688	171,275
Allowance for reinsurance bad debt	9	1	24	25	91	0	49	199
Discount credit	(22,259)	(2,831)	(12,527)	(10,423)	(57,861)	(826)	(1,655)	(108,381)
Risk margin	18,529	4,230	20,196	16,943	32,863	595	529	93,886
SII net technical provisions	235,559	53,777	256,755	215,394	417,788	7,569	6,724	1,193,567

**Earned claims:** Starting from the IFRS net reserves, first the components which are not recognised under Solvency II are removed, namely the provision for unearned premium net of deferred acquisition costs, the IFRS expenses as well as part of the earned prudency margin. Secondly, before obtaining the earned claims under Solvency II, the settled but unpaid claims have to be added.

Future premiums and reinsurance obligation adjustment: This is a combination of the future premiums obtained (€320.5 million) and the reinsurance obligation adjustments (€42.7 million).

#### D.2.6 Matching adjustment or transitional measures

The Solvency II technical provisions calculations do not apply the matching adjustment or transitional measures referred to in Article 77b and 308d of Delegated Regulation (EU) 2009/138.

#### D.2.7 Reinsurance recoverables

The calculation of reinsurance recoverables is explained in more detail in prior sections (best estimate full year projections and unincepted legally obligated contracts). In calculating the reinsurance recoveries and the reinsurance premiums, the characteristics of the MS AISE reinsurance programmes are considered.

The outward reinsurance contracts are written on a variety of bases, including risks attaching, losses occurring, excess of loss and quota share bases, and with a variety of reinsurers. MS AISE does not have outwards reinsurance contracts with special purpose vehicles.

#### D.2.8 Material changes in methodology and assumptions

There are no material changes in methodology and assumptions during the reporting year.



#### D.3 Other liabilities

## Solvency II valuation methods and differences compared to BEGAAP and IFRS per material other liabilities class

		Reported under BEGAAP	IFRS adjustment	Reported under IFRS	SII reclass	SII valuation adjustment	SII balance sheet 2024	SII balance sheet 2023
	Note	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Technical provisions		2,118,661	(87,189)	2,031,471	-	(761,837)	1,269,634	1,218,120
Insurance, intermediaries and reinsurance payables	1	138,643	1,858	140,501	-	(140,501)	(0)	15,951
Payables (trade, not insurance)	2	206,992	10,151	217,143	442	2,378	219,963	189,238
Derivative liabilities	3	-	1,526	1,526	(130)	-	1,396	2,868
Debts owed to credit institutions		-	-	-	-	-	-	-
Reinsurance share of deferred acquisition costs	4	-	7,413	7,413	-	(7,413)	-	- -
Retirement benefit obligations	5	6,426	(746)	5,681	-	-	5,681	6,590
Deferred tax liabilities	6	-	0	0	-	33,738	33,738	34,673
Subordinated liabilities	7	3,097	-	3,097	(442)	-	2,655	2,539
Total Liabilities		2,473,818	(66,987)	2,406,831	(130)	(873,635)	1,533,067	1,469,979
Total Assets		3,061,091	190,260	3,251,352	(130)	(842,789)	2,408,433	2,284,118
Excess of Assets over Liabilities		587,273	257,247	844,520	(0)	30,846	875,366	814,139

The above table shows the reclassification of liabilities from BEGAAP to IFRS and from IFRS to Solvency II presentation. For the SII adjustments, a distinction is made between IFRS to SII reclassifications as well as SII valuation adjustments as at 31 December 2024. The 2023 Solvency II balance sheet has been included for comparative purposes.

The breakdown into liability classes in the above table is less granular than the S.02.01 QRT, as presented in the annex. This is to allow a clearer understanding of the valuation differences.

For information on the Solvency II reclassifications reference is made to the explanation in section D.1 Assets. For information on technical provisions, reference is made to section D.2 Technical provisions.

#### BEGAAP to IFRS adjustments

The BEGAAP to IFRS adjustments per asset class are highlighted below, while the IFRS to SII adjustments are discussed in the remainder of this section.

#### 1. Insurance, intermediaries and reinsurance payables

There is no difference on the valuation of insurance, reinsurance and intermediaries payables between IFRS and BEGAAP. The BEGAAP-IFRS restatement, indicated above, relates to the reclass of certain accruals which are being presented as other payables on the BEGAAP balance sheet.

#### 2. Payables (trade, not insurance)

Under BEGAAP, trade and other payables represent liabilities to pay for goods or services that have been received or supplied in the normal course of business, invoiced by the supplier before the balance sheet date, but for which payment has not yet been made.

Trade payables consists principally of accruals for future expenses, payables to other MSI Group entities and other sundry payables.



The IFRS 16 standard determines the valuation and handling of lease contracts. The lease liabilities recognised on the IFRS balance sheet are in accordance with this standard. Therefore, lease liabilities are recognised as part of the payables on the IFRS balance sheet, in accordance with IFRS 16. Under BEGAAP this standard is not being recognised which mainly explains the restatement from BEGAAP to IFRS.

#### 3. Derivative liabilities

As mentioned in section D.1 Assets, investments (incl. derivative liabilities) are recognised at fair value under IFRS, while for BEGAAP purposes financial assets are valued at historical cost value less impairment and allowance for bad debt. Therefore, the fair value adjustments are added to the balance sheet. Any currency exchange differences recognised on the fair value adjustments are to be included on the balance sheet as well.

As the book value of the derivative liabilities is valued at zero, BEGAAP balance is nil.

#### 4. Reinsurance share of deferred acquisition costs

As mentioned in section D.1 Assets, according to BEGAAP, the reinsurers' share of provision for unearned premiums is calculated on the reinsurance premiums less commission expenses for acquisition. Under IFRS, however, this is not the case and the commission expenses for acquisition are not subtracted from the reinsurance premiums.

Therefore, the netting with reinsurers' share of acquisition expenses has to be reversed and the expenses are restated as payables when adjusting from BEGAAP to IFRS.

#### 5. Retirement benefit obligations

Under BEGAAP, the liability recognised on the balance sheet in respect of defined benefit pension plans is the fair value of plan assets less the present value of the defined benefit obligation at the reporting date, together with adjustments for restrictions on the recognition of a defined benefit asset due to an asset ceiling. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using discount rates set on the basis of the yield of high-quality debt instruments (AA rated or equivalent) issued by blue-chip companies, with maturities consistent with those of the defined benefit obligations.

There is no difference in the valuation of defined benefit pension liability between IFRS and BEGAAP. The disclosed restatement of €0.7 million is not related to defined benefit pension plans. It covers the pension provision which has to be accrued for at the French branch according to local regulation. For completeness purposes, it has been restated out of payables (trade, not insurance) and presented as retirement benefit obligations on the BEGAAP balance sheet. However, for IFRS, this is reversed as it does not meet the IAS 19 recognition criteria.

#### 6. Deferred tax liabilities

As explained in section D.1, according to BEGAAP principles, deferred tax is not recognised except for government investment grants and disposal of fixed assets. As MS AISE does not have any qualifying deferred tax items, the positions are valued at zero on the balance sheet.

#### 7. Subordinated liabilities

The Company has received a subordinated loan from MS ACS for a total amount of £2.2 million. Interest is accrued at the base rate set by the Bank of England with an addition of 1%. First accrual is done on the effective date of the agreement and then on the first business day of each calendar quarter in order to be capitalised at 31 December each calendar year. This agreement is in effect and the interest is payable upon repayment of the loan.

There is no difference on the presentation of subordinated liabilities between IFRS and BEGAAP.



Solvency II valuation and classification adjustments

Set out in the remainder of this section are the Solvency II valuation principles for material liability classes with a comparison to the corresponding IFRS valuation principles, if different.

#### 1. Insurance, intermediaries and reinsurance payables

The IFRS insurance, intermediaries and reinsurance payables are held at amortised cost. Similar to the insurance and reinsurance receivables as described under section D.1, due to the short term nature of these payables, the IFRS carrying value is not materially different from the fair value under Solvency II and therefore no adjustment is made.

Under Solvency II, reclasses of €67.9 million (insurance and intermediaries payables) and €72.6 million (reinsurance payables) (2023: €44.3 million and €58.3 million respectively) have been made for settled but not paid claims and reinsurance premiums payable but not-yet-due at the balance sheet date. These amounts have been transferred to technical provisions. Please refer to section D.2 for further details on technical provisions and the valuation thereof.

#### 2. Payables (trade, not insurance)

Similar to trade receivables (as described in section D.1 of this report), due to the short term nature of the other payables, the IFRS carrying value is considered not materially different from the fair value under Solvency II. The IFRS to Solvency II valuation adjustment relates to prepayments, which are consider to have a market value of zero, as these relate to future liability obligations and are partly presented as other payables on the Solvency II balance sheet.

#### 3. Derivative liabilities

Please refer to section D.1 for valuation methods and details surrounding MS AISE's investments portfolio.

#### 4. Reinsurance share of deferred acquisition costs

Under Solvency II, deferred acquisition costs are included in the best estimate of future cash outflows for the technical provisions. Therefore, the reinsurance share of deferred acquisition costs is valued at zero on the balance sheet.

Under IFRS, the deferred acquisition costs are amortised over the period in which the related premiums are earned.

#### 5. Retirement benefit obligations

There is no difference in the pension liability valuation between IFRS and Solvency II.

#### 6. Deferred tax liabilities

Reference is made to section D.1 for valuation methods surrounding deferred tax positions. There is an IFRS deferred tax liability primarily related to the Dutch branch, which is adjusted under Solvency II following the tax impact of valuation differences on assets, liabilities and technical provisions between IFRS and Solvency II.

Current tax liabilities are included in payables (trade, not insurance) and are valued at fair value under Solvency II.

No material changes in the valuation of the deferred tax liability position have taken place over the reporting period.



#### 7. Subordinated liabilities

The IFRS value is considered a suitable approximation of the Solvency II fair value requirement. There is one reclass noted for which reference is made to the explanation on Solvency II reclassification of IFRS balances under section D.1.

#### 8. Contingent liabilities

MS AISE does not have any material contingent liabilities to disclose under Solvency II.



#### D.4 Alternative methods for valuation

Methods of valuation for items other than net technical provisions recognised in the Solvency II balance sheet and valued based on quoted market prices or adjusted quoted market prices have been disclosed in section D.1 and D.3 of this report.

MS AISE's property fund investments are valued by using an alternative valuation method. The most recent net asset value provided by the fund managers is used. The net asset values, which may be a quarter in arrears, are determined by the fund managers using proprietary cash flow models. Rental growth and income are expected to be the predominant drivers of returns rather than capital appreciation. In certain instances, adjustments are made to bring the net asset value to a more current valuation. The inputs into that valuation, such as discount rates, are primarily unobservable and as a result, these assets are classified as alternative valuation methods. Where an investment is made into a new property fund the transaction price is considered to be the fair value if that is the most recent price available. The value of MS AISE's property fund portfolio is based on the net asset value provided by the investment manager, CBRE Global Collective Investors UK Limited.

MS AISE also invests into a hedge fund which is managed by BlueBay Asset Management LLP. The fund is categorised as being valued by using an alternative valuation method due to the limited liquidity of the fund, because subscriptions or withdrawals are only possible once a month. The net asset value of the fund is determined by administrator JP Morgan Hedge Fund Services Ireland as at the close of business on each valuation date. The fund's net asset value is equal to the value of the respective total assets less the respective total liabilities.

The Company's investment into the fund managed by LGT Capital Partners, is also being revaluated via an alternative valuation method as it concerns private equity. The fund administrator periodically calculates the net asset value ('NAV') based on the records which are maintained independently of any other party involved. To maintain this independence, the fund administrator has separate and direct access to all documents and information provided by the general partners or managers of the underlying investments. Private equity valuations are generally based on the latest available NAV reported by the general partners or managers of the underlying investments, provided the NAV has been appropriately determined by using proper fair value principles (e.g. IFRS, USGAAP, etc.).

Furthermore, the present value of MS AISE's defined benefit pension plan obligation is determined by using an alternative valuation method (as described in section D.3 of this report).

During the reporting period, MS AISE had no other material assets or liabilities valued by using alternative valuation methods in accordance with Article 10(5) of the Delegated Regulation (EU) 2015/35.



### **D.5** Any other information

The risks associated with the assets and liabilities set out in sections D.1 to D.4 of this report and how these are managed in accordance to Article 260 of the Delegated Regulation (EU) 2015/35 are explained in section C of this report.

All other material information relating to the Company's valuation for solvency purposes has been disclosed in sub-sections D.1 to D.4 above.



Section E - Capital Management



#### E.1 Own funds

#### Capital management

MS AISE's approach to capital management aims to ensure that MS AISE maintains sufficient capital for regulatory and rating agency purposes, can withstand major catastrophe claims, can attract good quality business and be able to exploit opportunities for profitable growth.

MS AISE's diverse spread of underwriting risk and geographical exposure among thirty principal classes of business, spread over four material Solvency II lines of businesses which are described in section A of this report, helps to increase capital efficiency through diversification of risks.

MS AISE believes that significant value can be added over the insurance cycle, through a combination of organic growth and carefully selected acquisitions. MS AISE's goal is to maintain a diverse and balanced portfolio, which reduces volatility and enhances capital efficiency.

Capital deployment to meet short and long term business needs is balanced with the need to meet the requirements of stakeholders. MS AISE operates a planning period of three to five years. Business plans are reviewed and debated at executive level and approved by the Board. MS AISE ensures that it continuously maintains own funds of suitable quality and permanence to meet the relevant tier requirements of Solvency II, whilst making prudent use of instruments to enhance the earnings of the entity. In line with the Company's Capital Management Policy, at least 80% of the SCR should be covered by Tier 1 own funds and no more than 15% of the SCR should be covered by Tier 3 own funds (with the balance being Tier 2 basic own funds).

MS AISE's policy is to actively manage capital in order to meet regulatory requirements and contribute to the Company's target to deliver a cross-cycle return on equity after tax in excess of 10% (2023: 10%), which will be reviewed should the Company move to an internal model and away from the standard formula.

MS AISE's internal target level for the Solvency Ratio is 150% (based on the standard formula) during the reporting year, as captured in the Company's Capital Management Policy. As Solvency numbers can be volatile a tolerance of 10% is allowed around the target of 150%. This means that once the solvency ratio falls below the 140%, capital management actions will be planned to bring the ratio back to 140%. If the solvency ratio exceeds 160% sustainably and throughout the entire reporting year, the surplus own funds would be considered for business growth opportunities and strategic initiatives, increase in risk taking or for dividend distribution.

#### Differences between IFRS and Solvency II net asset value

	2024	2023
	€'000	€'000
BEGAAP net asset value	587,273	516,502
Allowed items – deferred taxes and IFRS16 assets & liabilities	8,603	6,536
Reversal amortisation goodwill	29,152	26,508
Financial assets at fair value	57,391	68,141
Adjustment to IFRS technical provisions	162,100	146,569
IFRS net asset value	844,520	764,256
Disallow items – goodwill, intangible assets, prepayments and deferred acquisition costs	(134,210)	(117,006)
Solvency II technical provisions adjustment	505,774	472,183
Future premiums and claims adjustments	(305,604)	(280,748)
Deferred tax on adjustment items	(35,114)	(24,546)
Excess of assets over liabilities – Solvency II	875,366	814,139



Sections D.1 to D.3 of this report explain the Solvency II valuation methods and adjustments to the IFRS and BEGAAP net asset value.

#### Available own funds

As at 31 December 2024, MS AISE had available own funds of €878.0 million (2023: €816.7 million). MS AISE does not have any non-available or non-transferrable own funds. MS AISE's available own funds are made up of:

	2024	2023
	€'000	€'000
Excess of assets over liabilities	875,366	814,139
Subordinated liabilities	2,655	2,539
Total basic and available own funds	878,021	816,678

MS AISE's available own funds only consists of basic own fund items. Basic own funds primarily consist of the Solvency II excess of assets over liabilities as well as subordinated liabilities presented as own funds in line with Article 73 of the Delegated Regulation (EU) 2015/35.

MS AISE does not have any ancillary own funds.

#### Own funds structure

	2024				2023			
	Total	Tier 1	Tier 2	Tier 3	Total	Tier 1	Tier 2	Tier 3
	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Ordinary share capital	140,000	140,000	-	-	140,000	140,000	-	-
Reconciliation reserve	735,366	735,366	-	-	674,139	674,139	-	-
Subordinated liabilities	2,655	-	2,655	-	2,539	-	2,539	-
An amount equal to the value of net deferred tax				_	_	_		_
assets								
Total own funds	878,021	875,366	2,655	-	816,678	814,139	2,539	-

The table above shows the composition and quality of own funds as at 31 December 2024 and 31 December 2023.

Available own funds are classified into tiers based on the extent to which they possess the characteristics of permanency and subordination. Four further features are also taken into consideration, namely:

- Sufficient duration;
- An absence of incentives for redemption;
- An absence of mandatory servicing costs; and
- An absence of encumbrances.

Based on these classification criteria, called up and fully paid ordinary shares and reconciliation reserve are Tier 1 items.

The subordinated debt was issued by MS Amlin Corporate Services Limited ('MS ACS') to MS AISE. The agreement is drafted in line with Articles 72 and 73 of the Delegated Regulation (EU) 2015/35 and therefore the subordinated liabilities were assessed for classification purposes under Solvency II as Tier 2 capital.

Tier 3 own funds represent net deferred tax assets only. As at 31 December 2024, Tier 3 capital is nihil due to deferred tax liabilities being higher as deferred tax assets on the Solvency II balance sheet. Please refer to section D.1 for details of deferred tax valuation.



#### Analysis of significant changes to available own funds during the period

#### Movements in the reconciliation reserve

The main constituent of available own funds is the reconciliation reserve which comprises the excess of assets over liabilities as valued in the Solvency II balance sheet. The movements in the reconciliation reserve during 2024 are presented in the table below:

	€'000
Reconciliation reserve at 31 December 2023	674,139
Movements in Solvency II balance sheet	
Decrease in financial assets	(161,810)
Increase in cash and cash equivalents	351,250
Decrease in other assets	(1,654)
Increase in technical provisions	(105,655)
Increase in other liabilities	(20,904)
	61,227
Reconciliation reserve at 31 December 2024	735,366

The movements in the Solvency II balance sheet include the impact of changes to the IFRS net assets, as well as movements in the Solvency II valuation adjustments.

Part of the increase in the cash position is due to the maturation of several bond exposures during the last quarter of the reporting year, which also explains the decrease in financial assets. The combined trend of these two items reflects an overall increase, as the Company experiences business growth, leading to higher cash overdraft positions from paid written premiums. On the other hand, business growth also results in higher technical provisions and insurance liabilities.

The increase in technical provisions is further described in section D.2 of this report.

#### Other available own funds

There were no material valuation changes to the other available own funds items.

#### Own funds to cover Solvency Capital Requirement and Minimum Capital Requirement

The eligible amounts by tier to cover the Solvency Capital Requirement ('SCR') and the Minimum Capital Requirement ('MCR') are shown in the table below:

		2024	2023					
	Total	Tier 1	Tier 2	Tier 3	Total	Tier 1	Tier 2	Tier 3
	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Eligible own funds covering SCR	878,021	875,366	2,655	-	816,678	814,139	2,539	-
Eligible own funds covering MCR	878,021	875,366	2,655	-	816,678	814,139	2,539	<del>-</del>
SCR	538,496				526,195			
MCR	219,094				213,943			
Solvency ratio	163.1%				155.2%			
MCR ratio	400.8%				381.7%			



As at 31 December 2024 MS AISE's Solvency Ratio was 163.1% (2023: 155.2%). This increase is driven by the growth in SCR and own funds. For further details on own funds movements, please refer to the explanations above, while SCR variances are outlined in Section E.2.

There is no restriction to Tier 1 capital. Furthermore, Tier 3 capital, representing the net deferred tax assets on the Solvency II balance sheet, is nihil as at 31 December 2024 due to tax liabilities being higher as the corresponding assets. Therefore, the 15% limit imposed by Article 82 of Delegated Regulation (EU) 2015/35 is respected.

The amount of eligible own funds to cover the MCR should exclude Tier 3 capital as ineligible. However, as Tier 3 own funds is valued at zero at 31 December 2024, no specific restatement is required. There are no restrictions to Tier 1 and 2 capital in respect of MCR coverage.

The SCR is calculated using the standard formula as prescribed in the Solvency II Directive and other Delegated Regulations. The calculation is explained in section E.2 of this report.

#### Analysis of significant changes to Solvency II Ratio during the period

	€'000	Solvency II Ratio
Total available own funds over SCR at 1 January 2024	290,482	155.2%
Change in IFRS net assets	80,325	15.3%
Change in Solvency II valuation adjustments	(19,037)	(3.6%)
Change in subordinated liabilities value	116	0.1%
Change in SCR	(12,301)	(3.9%)
Available own funds over SCR at 31 December 2024	339,586	163.1%

The change in IFRS net assets includes the impact of the Company's IFRS profit after tax of €81.4 million.

The changes in Solvency II valuation adjustments reflect those movements in sections D.1 to D.3 of this report. The change in SCR and MCR is explained in section E.2 of this report.

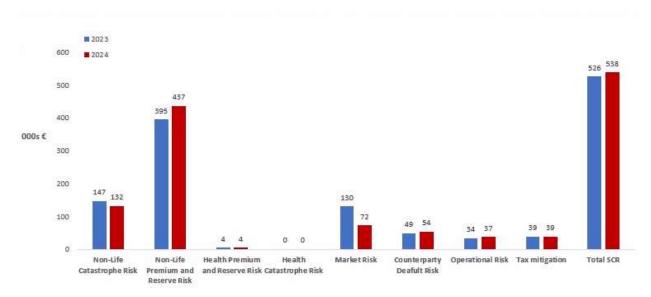


## E.2 Minimum Capital Requirement and Solvency Capital Requirement

#### E.2.1 Solvency Capital Requirement ('SCR')

MS AISE uses the standard formula for the calculation of the SCR. The total SCR as at 31 December 2024 was €538.5 million, an increase of €12.3 million since 31 December 2023 (€526.2 million).

The following chart shows how the different components of the SCR have moved over the period.



The sum of the standalone risk categories is greater than the total SCR, owing to the benefits available to the Company through diversification. This is by way of the geographic, product and capital diversity MS AISE employs in managing its risks. This is also to reflect the likelihood that not all risks will emerge concurrently.

The main components driving the total SCR for MS AISE are:

- 1. **Non-life premium and reserve risk** (€437.4 million compared to €395.4 million in 2023), which is split evenly between premium and reserve risk.
- Market risk (€71.6 million compared to €130.1 million in 2023). This is comprised of several subrisks, the largest of which is property risk (€32.0 million). The size of each sub-risk is heavily dependent on the chosen investment strategy.
- 3. **Non-life catastrophe risk** (€132.4 million compared to €147.4 million in 2023). This is mitigated by reinsurance programmes which lower the capital charge.
- Operational risk (€37.4 million compared to €34.1 million in 2023). Information on the operational risks faced by MS AISE can be found in section C.5 of this report.
- Counterparty default risk (€53.5 million compared to €48.8 million in 2023). This covers the risk
  to MS AISE of third parties defaulting on their obligations. Relevant third parties include
  reinsurers, counterparties providing derivative products and banks.
- 6. Diversification credit (€77.1 million compared to €107.2 million in 2023). This covers the benefit of diversification between the different SCR risk components and is dependent on the size and contribution of each subcomponent to the total SCR.



7. Loss absorbing capacity of deferred taxes ('LAC DT') (€38.9 million compared to €38.8 million in 2023). The LAC DT lowers the overall Solvency Capital Requirement and consists of two parts. On the one hand, tax losses carry-back potential which are future losses that can immediately be compensated by corporate income taxes paid on profits made in the current reporting year. Tax carry back facilities exist at the Dutch and French branches. On the other hand, deferred tax liabilities as recognized on the Solvency II balance sheet. No future tax loss compensation or deferred tax assets are taken into consideration by MS AISE as part of the SCR calculation.

For the calculation, no undertaking specific parameters or matching adjustments are being used. This also applies for the duration-based equity risk module which is not used. The volatility adjusted EIOPA yield curve, on the contrary, has been applied and is used in the standard formula SCR calculation.

#### E.2.2 SCR movement

Larger movements over the reporting year are explained below.

#### 1. Market risk

Market risk has decreased by €58.5 million over the year. This is largely driven by spread risk with additional contributing movements from interest rate risk, equity risk, and concentration risk.

- Spread risk reduced by €41.7 million as positions were shifted towards government bonds of member states of the European Economic Area ('EEA'), which do not contribute to spread risk. Therefore, the bond exposures attracting a risk charge were reduced.
- Equity risk has decreased by €12.9m over the reporting year. This is driven by a de-risking exercise of the investments portfolio, reducing equity exposures.
- As a result of better duration matching between assets and liabilities, interest rate risk has decreased by €11.6 million.
- Concentration risk has decreased by €8.5m, driven by a switch to investing in EEA Government bonds, these positions do not contribute to concentration risk value.
- Currency risk reduced by €4.5 million following better matching between assets and liabilities during 2024.

#### 2. Non-life underwriting risk

Non-life underwriting risk has increased by €32.5 million over the year. The majority of this stems from non-life premium and reserve risk, with a decrease in catastrophe risk offsetting this.

- Non-life premium and reserve risk has increased by €42.0 million. The overall movement follows
  an increase in the premium and reserve risk volumes across the year. Premium volumes have
  increased by €154.7 million, mainly driven by the general liability, property and marine segments.
  Reserve volumes have also increased by €103.4 million as a result of increases in the marine
  and motor segments.
- Non-life catastrophe risk has decreased by €15.0 million over the year. The overall movement is
  driven by shifts in the modelling of the reinsurance recoveries across different scenarios.

#### 3. Diversification benefit

Diversification credit has decreased by €30.1 million following the decline in market risk, leading to a higher concentration in non-life underwriting risk. Overall, this results in reduced diversification across different risk types



#### 4. LAC DT

The SCR tax mitigation, also known as LAC DT, stays relatively stable compared to prior reporting period. As mentioned above, the parameter consists of two components being the tax losses caried-back facilities and deferred tax liabilities as recognised on the Solvency II balance sheet.

#### E.2.3 Minimum Capital Requirement (MCR)

The MCR calculation is a linear formula calculated using the net written premiums in the previous 12 months and the net best estimate technical provisions (excluding risk margin). This is subject to a minimum of 25% and maximum of 45% of the SCR. The MCR is subject to an absolute minimum depending on the nature of the undertaking (as defined in Article 129 (1) (d) of the Delegated Regulation (EU) 2009/138).

The total MCR as at 31 December 2024 is €219.1 million, which is 40.6% of the SCR (2023: €213.9 million and 40.7%).



# E.3 Use of the duration-based equity risk sub-module in the calculation of the Solvency Capital Requirement

MS AISE does not use the duration-based equity risk sub-module in the calculation of the SCR.



## E.4 Differences between the standard formula and any Internal Model used

MS AISE uses only the standard formula in the calculation of the SCR. Therefore, this section is not applicable.



# E.5 Non-compliance with the Minimum Capital Requirement and non-compliance with the Solvency Capital Requirement

As disclosed in section E.1, MS AISE holds sufficient capital in excess of the MCR and SCR. This helps to ensure MS AISE's eligible own funds exceed SCR and MCR requirements on a continuous basis.

There are currently no foreseeable risks that could result in non-compliance with the SCR and/or MCR requirements.



### **E.6 Any other information**

All material information relating to the Company's capital management up to 31 December 2024 has been disclosed in sub-sections E.1 to E.5 above.



# Annex - specific Quantitative Reporting Templates (all amounts expressed in EUR thousands)

#### Includes the following public QRTs:

- S.01.02.e
- S.02.01.e
- S.04.05.e
- S.05.01.e
- S.17.01.e
- S.19.01.e.UY
- S.22.01.e
- S.23.01.e
- S.25.01.e
- S.28.01.e

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# MS Amlin Insurance

# Solvency and Financial Condition Report

**Disclosures** 

31 December

2024

(Monetary amounts in EUR thousands)

#### General information

Undertaking name
Undertaking identification code
Type of code of undertaking
Type of undertaking
Country of authorisation
Language of reporting
Reporting reference date
Currency used for reporting
Accounting standards
Method of Calculation of the SCR
Matching adjustment

Volatility adjustment
Transitional measure on the risk-free interest rate
Transitional measure on technical provisions

MS Amlin Insurance Societas Europeae
5493005Q3501B3PX1S31
LEI
Non-Life insurance undertakings
BE
en
31 December 2024
EUR
Local GAAP
Standard formula
No use of matching adjustment
Use of volatility adjustment
No use of transitional measure on the risk-free interest rate
No use of transitional measure on technical provisions

#### List of reported templates

- S.02.01.02 Balance sheet
- S.04.05.21 Premiums, claims and expenses by country: Non-life insurance and reinsurance obligations
- ${\sf S.05.01.02}$  Premiums, claims and expenses by line of business
- S.17.01.02 Non-Life Technical Provisions
- S.19.01.21 Non-Life insurance claims
- S.22.01.21 Impact of long term guarantees measures and transitionals
- S.23.01.01 Own Funds
- S.25.01.21 Solvency Capital Requirement for undertakings on Standard Formula
- S.28.01.01 Minimum Capital Requirement Only life or only non-life insurance or reinsurance activity

### S.02.01.02

# Balance sheet

# Solvency II value

	Assets	C0010
R0030	Intangible assets	0
R0040	Deferred tax assets	6,789
R0050	Pension benefit surplus	
R0060	Property, plant & equipment held for own use	14,149
R0070	Investments (other than assets held for index-linked and unit-linked contracts)	1,710,902
R0080	Property (other than for own use)	0
R0090	Holdings in related undertakings, including participations	17,600
R0100	Equities	0
R0110	Equities - listed	
R0120	Equities - unlisted	
R0130	Bonds	1,136,748
R0140	Government Bonds	713,017
R0150	Corporate Bonds	423,731
R0160	Structured notes	0
R0170	Collateralised securities	0
R0180	Collective Investments Undertakings	556,133
R0190	Derivatives	421
R0200	Deposits other than cash equivalents	0
R0210	Other investments	0
R0220	Assets held for index-linked and unit-linked contracts	
R0230	Loans and mortgages	0
R0240	Loans on policies	0
R0250	Loans and mortgages to individuals	
R0260	Other loans and mortgages	
R0270	Reinsurance recoverables from:	76,068
R0280	Non-life and health similar to non-life	76,068
R0290	Non-life excluding health	71,647
R0300	Health similar to non-life	4,421
R0310	Life and health similar to life, excluding index-linked and unit-linked	0
R0320	Health similar to life	
R0330	Life excluding health and index-linked and unit-linked	
R0340	Life index-linked and unit-linked	
R0350	Deposits to cedants	0
R0360	Insurance and intermediaries receivables	87,540
R0370	Reinsurance receivables	
R0380	Receivables (trade, not insurance)	83,983
R0390	Own shares (held directly)	
R0400	Amounts due in respect of own fund items or initial fund called up but not yet paid in	0
R0410	Cash and cash equivalents	429,003
R0420	Any other assets, not elsewhere shown	
R0500	Total assets	2,408,433

# S.02.01.02

# Balance sheet

		value
	Liabilities	C0010
R0510	Technical provisions - non-life	1,269,634
R0520	Technical provisions - non-life (excluding health)	1,254,249
R0530	TP calculated as a whole	0
R0540	Best Estimate	1,161,225
R0550	Risk margin	93,023
R0560	Technical provisions - health (similar to non-life)	15,386
R0570	TP calculated as a whole	0
R0580	Best Estimate	14,523
R0590	Risk margin	862
R0600	Technical provisions - life (excluding index-linked and unit-linked)	0
R0610	Technical provisions - health (similar to life)	0
R0620	TP calculated as a whole	
R0630	Best Estimate	
R0640	Risk margin	
R0650	Technical provisions - life (excluding health and index-linked and unit-linked)	0
R0660	TP calculated as a whole	
R0670	Best Estimate	
R0680	Risk margin	
R0690	Technical provisions - index-linked and unit-linked	0
R0700	TP calculated as a whole	
R0710	Best Estimate	
R0720	Risk margin	
R0740	Contingent liabilities	0
R0750	Provisions other than technical provisions	
R0760	Pension benefit obligations	5,681
R0770	Deposits from reinsurers	
R0780	Deferred tax liabilities	33,738
R0790	Derivatives	1,396
R0800	Debts owed to credit institutions	0
R0810	Financial liabilities other than debts owed to credit institutions	0
R0820	Insurance & intermediaries payables	
R0830	Reinsurance payables	
R0840	Payables (trade, not insurance)	219,963
R0850	Subordinated liabilities	2,655
R0860	Subordinated liabilities not in BOF	
R0870	Subordinated liabilities in BOF	2,655
R0880	Any other liabilities, not elsewhere shown	
R0900	Total liabilities	1,533,067
R1000	Excess of assets over liabilities	875,366

Solvency II

S.04.05.21

Premiums, claims and expenses by country: Non-life insurance and reinsurance obligations

		Home								
R0010		Country	NL	GB	FR	DE				
	Premiums written (gross)	C0010	C0020	C0021	C0022	C0023	C0024			
R0020	Gross Written Premium (direct)	235,344	499,028	158,937	256,127	32,199				
R0021	Gross Written Premium (proportional reinsurance)	4,278	4,184	2,209	164	155				
R0022	Gross Written Premium (non-proportional reinsurance)	0	0	0	0	0				
	Premiums earned (gross)	-		-	-	-				
R0030	Gross Earned Premium (direct)	263,935	503,130	152,549	264,967	33,019				
R0031	Gross Earned Premium (proportional reinsurance)	4,235	4,333	2,821	100	251				
R0032	Gross Earned Premium (non-proportional reinsurance)	0	0	0	0	0				
	Claims incurred (gross)			-	-	-				
R0040	Claims incurred (direct)	165,498	313,926	79,954	127,621	16,760				
R0041	Claims incurred (proportional reinsurance)	1,064	187	240	14	-78				
R0042	Claims incurred (non-proportional reinsurance)	0	0	0	0	0				
	Expenses incurred (gross)									
R0050	Gross Expenses Incurred (direct)	63,640	196,959	62,587	82,240	11,092				
R0051	Gross Expenses Incurred (proportional reinsurance)	867	480	900	181	68				
R0052	Gross Expenses Incurred (non-proportional reinsurance)									

S.05.01.02 Premiums, claims and expenses by line of business

Non-life

R1300 Total technical expenses

			Line of Bus	iness for: non-life	e insurance and re	einsurance obliga	ations (direct busin	ness and accepte	d proportional r	reinsurance)			Line of busin	ness for: accepte	d non-proportiona	l reinsurance	
	Medical expense insurance	Income protection insurance	Workers' compensation insurance	Motor vehicle liability insurance	Other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Credit and suretyship insurance	Legal expenses insurance	Assistance	Misc. financial loss	Health	Casualty	Marine, aviation and transport	Property	Total
	C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0120	C0130	C0140	C0150	C0160	C0200
Premiums written																	
R0110 Gross - Direct Business	7,117	6,215	2,617	133,447	126,923	298,876	299,178	231,163		1,511	90	106,230					1,213,368
R0120 Gross - Proportional reinsurance accepted	0	0	0	0	0	16,602	8,559	4,928		0	0	2,689					32,777
R0130 Gross - Non-proportional reinsurance accepted																	0
R0140 Reinsurers' share	0	7	-42	9,367	1,226	16,886	57,881	27,120		14	0	85,427					197,886
R0200 Net	7,117	6,208	2,659	124,079	125,698	298,593	249,856	208,971	C	1,497	90	23,491					1,048,259
Premiums earned																	
R0210 Gross - Direct Business	6,067	6,143	2,181	129,038	124,709	332,381	305,647	234,956		1,689	88	106,309					1,249,208
R0220 Gross - Proportional reinsurance accepted	0	0	0	0	0	19,207	8,203	5,916		0	0	2,728					36,054
R0230 Gross - Non-proportional reinsurance accepted																	0
R0240 Reinsurers' share	0	7	-42	9,225	1,200	16,628	58,958	27,272		14	0	82,650					195,911
R0300 Net	6,067	6,136	2,223	119,813	123,509	334,959	254,892	213,601	0	1,675	88	26,388					1,089,351
Claims incurred																	
R0310 Gross - Direct Business	1,833	1,732	-2,259	111,226	62,626	174,995	157,029	166,991		857	16	31,867					706,913
R0320 Gross - Proportional reinsurance accepted	0	0	0	0	0	2,120	1,561	1,940		0	0	287					5,909
R0330 Gross - Non-proportional reinsurance accepted																	0
R0340 Reinsurers' share	-4	-1	-2,238					28,718		2	0	18,259					69,521
R0400 Net	1,836	1,733	-21	110,958	62,746	172,806	138,263	140,213	0	855	16	13,895					643,302
R0550 Expenses incurred	2,533	3,487	1,384	48,507	54,727	127,409	99,820	87,900	0	666	33	6,427					432,894
R1210 Balance - other technical expenses/income																	
R1300 Total technical expenses																	432 894

S.17.01.02 Non-Life Technical Provisions

R0010 Technical provisions calculated as a whole

R0260 Total best estimate - gross R0270 Total best estimate - net

R0320 Technical provisions - total

R0330  $\,$  Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total R0340 Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total

R0280 Risk margin

R0050

R0140

R0150

R0160

R0240

					Direct busi	ness and accepte	ed proportional re	insurance					Acc	cepted non-prop	ortional reinsura	nce	
	Medical expense insurance	Income protection insurance	Workers' compensation insurance	Motor vehicle liability insurance	Other motor insurance	Marine, aviation and transport insurance	Fire and other damage to property insurance	General liability insurance	Credit and suretyship insurance	Legal expenses insurance	Assistance	Miscellaneous financial loss	Non- proportional health reinsurance	Non- proportional casualty reinsurance	Non- proportional marine, aviation and transport reinsurance	Non- proportional property reinsurance	Total Non-Life obligation
	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0120	C0130	C0140	C0150	C0160	C0170	C0180
Technical provisions calculated as a whole  Total Recoverables from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default associated to TP calculated as a whole	0	0	0	0	0	0	0	0	0	0	0	0					0
Technical provisions calculated as a sum of BE and RM																	
Best estimate Premium provisions							I		-								
50 Gross  Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	-347			.,,,,,	-13,819 -1,778	-10,231	-56,327 -42,665	-59,263 -17,340	0	-193 -59	-6	-48,068					-211,888
Net Best Estimate of Premium Provisions	-300	-1,342	0	-4,959	-12,040	-15,483	-13,662	-41,923	0	-134	-6	-15,505					-105,355
Claims provisions	7.000	4.205	1 240	225 (72)	(2.550	242.704	240 477	502.250	0	1.542	2.4	17,100					4 207 (24)
50 Gross  Total recoverable from reinsurance/SPV and Finite Re after the adjustment for expected losses due to counterparty default	7,689			235,672 13,683	62,559	8,754	260,472 48,358	76,411	0	1,543	1	47,100 29,645					1,387,636
Net Best Estimate of Claims Provisions	7,274	4,177	293	221,988	61,587	252,042	212,114	426,848	0	1,234	23	17,455					1,205,035
Total best estimate - gross	7,342				48,740	235,082	204,144	443,996	0	.,	17						1,175,748
70 Total best estimate - net	6,974	2,836	293	217,029	49,547	236,558	198,451	384,925	0	1,100	17	1,950					1,099,681
80 Risk margin	595	242	25	18,529	4,230	20,196	16,943	32,863	0	94	1	166					93,886
20 Technical provisions - total	7,937	3,105	4,344	247,393	52,970	255,278	221,087	476,859	0	1,444	19	-802					1,269,634
Recoverable from reinsurance contract/SPV and Finite Re after the adjustment for expected losses due to counterparty default - total	368			11,835	-807	-1,477	5,693	59,071	0	249	1	-2,918					76,068
Technical provisions minus recoverables from reinsurance/SPV and Finite Re - total	7,569	3,078	318	235,559	53,777	256,755	215,394	417,788	0	1,194	18	2,116					1,193,567

S.19.01.21 Non-Life insurance claims

#### **Total Non-life business**

Z0020

Accident year / underwriting year Underwriting Year

#### Gross Claims Paid (non-cumulative)

(absolute amount)

		C0010	C0020	C0030	C0040	C0050	C0060	C0070	C0080	C0090	C0100	C0110	C0170	C0180
	Year					Developm	ent year						In Current	Sum of years
		0	1	2	3	4	5	6	7	8	9	10 & +	year	(cumulative)
R0100	Prior											15,664	15,664	15,664
R0160	-9	63,793	124,003	57,285	24,323	17,563	15,597	12,532	10,182	11,342	7,875		7,875	344,495
R0170	-8	66,323	113,734	51,824	28,509	15,448	11,206	10,140	9,672	3,761			3,761	310,617
R0180	-7	83,843	136,093	53,065	28,987	18,530	18,948	13,261	8,211				8,211	360,938
R0190	-6	93,928	163,626	57,217	28,120	21,799	15,229	10,842					10,842	390,761
R0200	-5	80,824	167,150	77,123	46,764	33,029	40,549						40,549	445,440
R0210	-4	74,850	160,278	83,192	79,551	43,867							43,867	441,738
R0220	-3	65,169	180,514	91,803	38,713								38,713	376,199
R0230	-2	67,445	205,110	130,560									130,560	403,115
R0240	-1	67,390	206,570										206,570	273,960
R0250	0	89,264											89,264	89,264
R0260												Total	595,879	3,452,192

#### **Gross Undiscounted Best Estimate Claims Provisions**

(absolute amount)

													C0360
		C0200	C0210	C0220	C0230	C0240	C0250	C0260	C0270	C0280	C0290	C0300	Year end
	Year					Developm	ent year						(discounted
		0	1	2	3	4	5	6	7	8	9	10 & +	data)
R0100	Prior											97,783	91,090
R0160	-9	0	134,814	92,452	73,606	56,336	41,023	38,298	30,562	51,522	51,874		47,643
R0170	-8	230,063	159,232	115,843	83,587	73,072	59,147	54,128	32,483	29,639			27,795
R0180	-7	351,762	164,887	102,828	77,560	64,408	56,000	46,012	39,340				36,721
R0190	-6	280,922	135,398	100,720	78,694	70,475	57,090	58,672					55,090
R0200	-5	356,757	251,661	194,731	163,201	149,084	79,013						75,095
R0210	-4	281,998	211,815	147,297	114,018	78,373							72,869
R0220	-3	301,435	249,844	176,211	132,699								123,755
R0230	-2	410,054	286,441	197,093									183,980
R0240	-1	387,842	340,489										319,521
R0250	0	380,984											354,077
R0260												Total	1,387,636

S.22.01.21 Impact of long term guarantees measures and transitionals

R0010	Technical provisions
R0020	Basic own funds
R0050	Eligible own funds to meet Solvency Capital Requirement
R0090	Solvency Capital Requirement
R0100	Eligible own funds to meet Minimum Capital Requirement
R0110	Minimum Capital Requirement

Amount with Long Term Guarantee measures and transitionals	Impact of transitional on technical provisions	Impact of transitional on interest rate	Impact of volatility adjustment set to zero	Impact of matching adjustment set to zero
C0010	C0030	C0050	C0070	C0090
1,269,634	0	0	10,541	0
878,021	0	0	-9,239	0
878,021	0	0	-9,239	0
538,496	0	0	4	0
878,021	0	0	-9,239	0
219,094	0	0	910	0

#### S.23.01.01

#### Own Funds

R0790 Total Expected profits included in future premiums (EPIFP)

	Basic own funds before deduction for participations in other financial sector as foreseen in article 68 of Delegated Regulation 2015/35
R0010	Ordinary share capital (gross of own shares)
R0030	Share premium account related to ordinary share capital
R0040	Initial funds, members' contributions or the equivalent basic own-fund item for mutual and mutual-type undertakings
R0050	Subordinated mutual member accounts
R0070	Surplus funds
R0090	Preference shares
R0110	Share premium account related to preference shares
R0130	Reconciliation reserve
R0140	Subordinated liabilities
R0160	An amount equal to the value of net deferred tax assets
R0180	Other own fund items approved by the supervisory authority as basic own funds not specified above
R0220	Own funds from the financial statements that should not be represented by the reconciliation reserve and do not meet the criteria to be classified as Solvency II own funds
R0230	Deductions for participations in financial and credit institutions
R0290	Total basic own funds after deductions
	Ancillary own funds
	Unpaid and uncalled ordinary share capital callable on demand
R0310	Unpaid and uncalled initial funds, members' contributions or the equivalent basic own fund item for mutual and mutual - type undertakings, callable on demand
R0320	Unpaid and uncalled preference shares callable on demand
	A legally binding commitment to subscribe and pay for subordinated liabilities on demand
	Letters of credit and guarantees under Article 96(2) of the Directive 2009/138/EC
	Letters of credit and guarantees other than under Article 96(2) of the Directive 2009/138/EC
	Supplementary members calls under first subparagraph of Article 96(3) of the Directive 2009/138/EC
	Supplementary members calls - other than under first subparagraph of Article 96(3) of the Directive 2009/138/EC
R0390	Other ancillary own funds
R0400	Total ancillary own funds
	Available and eligible own funds
R0500	Total available own funds to meet the SCR
R0510	Total available own funds to meet the MCR
R0540	Total eligible own funds to meet the SCR
R0550	Total eligible own funds to meet the MCR
R0580	SCR
R0600	
R0620	Ratio of Eligible own funds to SCR
R0640	Ratio of Eligible own funds to MCR
	Reconcilliation reserve
R0700	Excess of assets over liabilities
R0710	Own shares (held directly and indirectly)
R0720	Foreseeable dividends, distributions and charges
R0730	Other basic own fund items
R0740	Adjustment for restricted own fund items in respect of matching adjustment portfolios and ring fenced funds
R0760	Reconciliation reserve
	Expected profits
R0770	Expected profits included in future premiums (EPIFP) - Life business
R0780	Expected profits included in future premiums (EPIFP) - Non- life business

Total	Tier 1 unrestricted	Tier 1 restricted	Tier 2	Tier 3	
C0010	C0020	C0030	C0040	C0050	
140,000	140,000		0		
0	0		0		
0	0		0		
0		0	0	0	
0	0				
0		0	0	0	
0		0	0	0	
735,366	735,366				
2,655		0	2,655	0	
0				0	
0	0	0	0	0	
0					
0					
878,021	875,366	0	2,655	0	
0					
0					
0					
0					
0					
0					
0					
0					
0					
0			0	0	
878,021	875,366	0	2,655	0	
878,021	875,366	0	2,655	U	
878,021	875,366	0	2,655	0	
878,021	875,366	0	2,655	U	
538,496	-	-			
219,094					
163.05%					
400.75%					
C0060					

C0000
875,366
0
140,000

735,366

296,09

# S.25.01.21

# Solvency Capital Requirement - for undertakings on Standard Formula

		Gross solvency capital requirement	USP	Simplifications
		C0110	C0090	C0120
	Market risk	71,555		
	Counterparty default risk	53,526		I
R0030	Life underwriting risk	0		
R0040	Health underwriting risk	4,300		
R0050	Non-life underwriting risk	487,689		
R0060	Diversification	-77,088	USP Key	
B0070	Intermible accept rick	0		
R0070	Intangible asset risk	0	For life under 1 - Increase in	rwriting risk: the amount of annuity
R0100	Basic Solvency Capital Requirement	539,982	benefits 9 - None	
	Calculation of Solvency Capital Requirement	C0100		derwriting risk: the amount of annuity
R0130	Operational risk	37,396	benefits	
R0140	Loss-absorbing capacity of technical provisions	0	2 - Standard d	leviation for NSLT health risk
R0150	Loss-absorbing capacity of deferred taxes	-38,882		leviation for NSLT health
R0160	Capital requirement for business operated in accordance with Art. 4 of Directive 2003/41/EC	0	gross premium	risk
R0200	Solvency Capital Requirement excluding capital add-on	538,496	4 - Adjustmen proportional	t factor for non-
R0210	Capital add-ons already set	0	reinsurano	
R0211	of which, capital add-ons already set - Article 37 (1) Type a	0	5 - Standard d reserve ris	leviation for NSLT health sk
R0212	of which, capital add-ons already set - Article 37 (1) Type b	0	9 - None	
R0213	of which, capital add-ons already set - Article 37 (1) Type c	0		inderwriting risk;
R0214	of which, capital add-ons already set - Article 37 (1) Type d	0	4 - Adjustmen proportional	t factor for non-
R0220	Solvency capital requirement	538,496	reinsurand	leviation for non-life
	Other information on SCR		7 - Standard d	leviation for non-life gross
R0400	Capital requirement for duration-based equity risk sub-module	0	premium i 8 - Standard d	risk Ieviation for non-life
R0410	Total amount of Notional Solvency Capital Requirements for remaining part	0	reserve ris	
R0420	Total amount of Notional Solvency Capital Requirements for ring fenced funds	0	9 - None	
R0430	Total amount of Notional Solvency Capital Requirements for matching adjustment portfolios	0		
R0440	Diversification effects due to RFF nSCR aggregation for article 304	0		
		Yes/No		
	Assessed to the sector	60100		
POFOO	Approach to tax rate	C0109		
R0590	Approach based on average tax rate	Yes		
	Calculation of loss absorbing capacity of deferred taxes	LAC DT		
		C0130		
R0640	LAC DT	-38,882		
R0650	LAC DT justified by reversion of deferred tax liabilities	-33,738		
R0660	LAC DT justified by reference to probable future taxable economic profit	0		
R0670	LAC DT justified by carry back, current year	-5,144		
R0680	LAC DT justified by carry back, future years	0		
R0690	Maximum LAC DT	0		

#### S.28.01.01

# Minimum Capital Requirement - Only life or only non-life insurance or reinsurance activity

	Linear formula component for non-life insurance and reinsurance obligations	C0010		
R0010	MCR <sub>NL</sub> Result	219,094		
			Net (of reinsurance /SPV) best estimate and TP calculated as a whole	Net (of reinsurance) written premiums in the last 12 months
			C0020	C0030
R0020	Medical expense insurance and proportional reinsurance		6,974	7,117
R0030	Income protection insurance and proportional reinsurance		2,836	6,208
R0040	Workers' compensation insurance and proportional reinsurance		293	2,659
R0050	Motor vehicle liability insurance and proportional reinsurance		217,029	124,079
R0060	Other motor insurance and proportional reinsurance		49,547	125,698
R0070	Marine, aviation and transport insurance and proportional reinsurance		236,558	298,593
R0080	Fire and other damage to property insurance and proportional reinsurance		198,451	249,856
R0090	General liability insurance and proportional reinsurance		384,925	208,971
R0100	Credit and suretyship insurance and proportional reinsurance		0	0
R0110	Legal expenses insurance and proportional reinsurance		1,100	1,497
R0120	Assistance and proportional reinsurance		17	90
R0130	Miscellaneous financial loss insurance and proportional reinsurance		1,950	23,491
R0140	Non-proportional health reinsurance		0	0
R0150	Non-proportional casualty reinsurance		0	0
R0160	Non-proportional marine, aviation and transport reinsurance		0	0
R0170	Non-proportional property reinsurance		0	0
		C0040	- 1	-
B0200	Linear formula component for life insurance and reinsurance obligations  MCR <sub>1</sub> Result	0		
KUZUU	ment nesutt	0		
			Net (of reinsurance /SPV) best estimate and TP calculated as a whole	Net (of reinsurance /SPV) total capital at risk
			C0050	C0060
R0210	Obligations with profit participation - guaranteed benefits			
R0220	Obligations with profit participation - future discretionary benefits			
R0230	Index-linked and unit-linked insurance obligations			
R0240	Other life (re)insurance and health (re)insurance obligations			
R0250	Total capital at risk for all life (re)insurance obligations			
		60070	L	
D0200	Overall MCR calculation	C0070		
	Linear MCR	219,094		
R0310		538,496		
	MCR cap	242,323		
	MCR floor	134,624		
	Combined MCR	219,094		
R0350	Absolute floor of the MCR	4,000		
R0400	Minimum Capital Requirement	219,094		